



Government Efficiency & Accountability Council

**Wednesday, February 13, 2008
1:00 PM – 5:00 PM
Morris Hall (17 HOB)**

**Marco Rubio
Speaker**

**Frank Attkisson
Chair**

Council Meeting Notice
HOUSE OF REPRESENTATIVES

Speaker Marco Rubio

Government Efficiency & Accountability Council

Start Date and Time: Wednesday, February 13, 2008 01:00 pm
End Date and Time: Wednesday, February 13, 2008 05:00 pm
Location: Morris Hall (17 HOB)
Duration: 4.00 hrs

Workshop on FY 2008-09 budget issues for the following agencies:

- Department of the Lottery
- Department of Revenue
- Department of Management Services
- Department of Military Affairs

NOTICE FINALIZED on 02/06/2008 15:25 by MXE

Governor Charlie Crist

Lt. Governor Jeff Kottkamp

The People's Governor



The People's Budget

Policy and Budget Recommendations

Fiscal Year 2008-09

Governor Crist's Budget Recommendations Fiscal Year 2008-09

Lottery

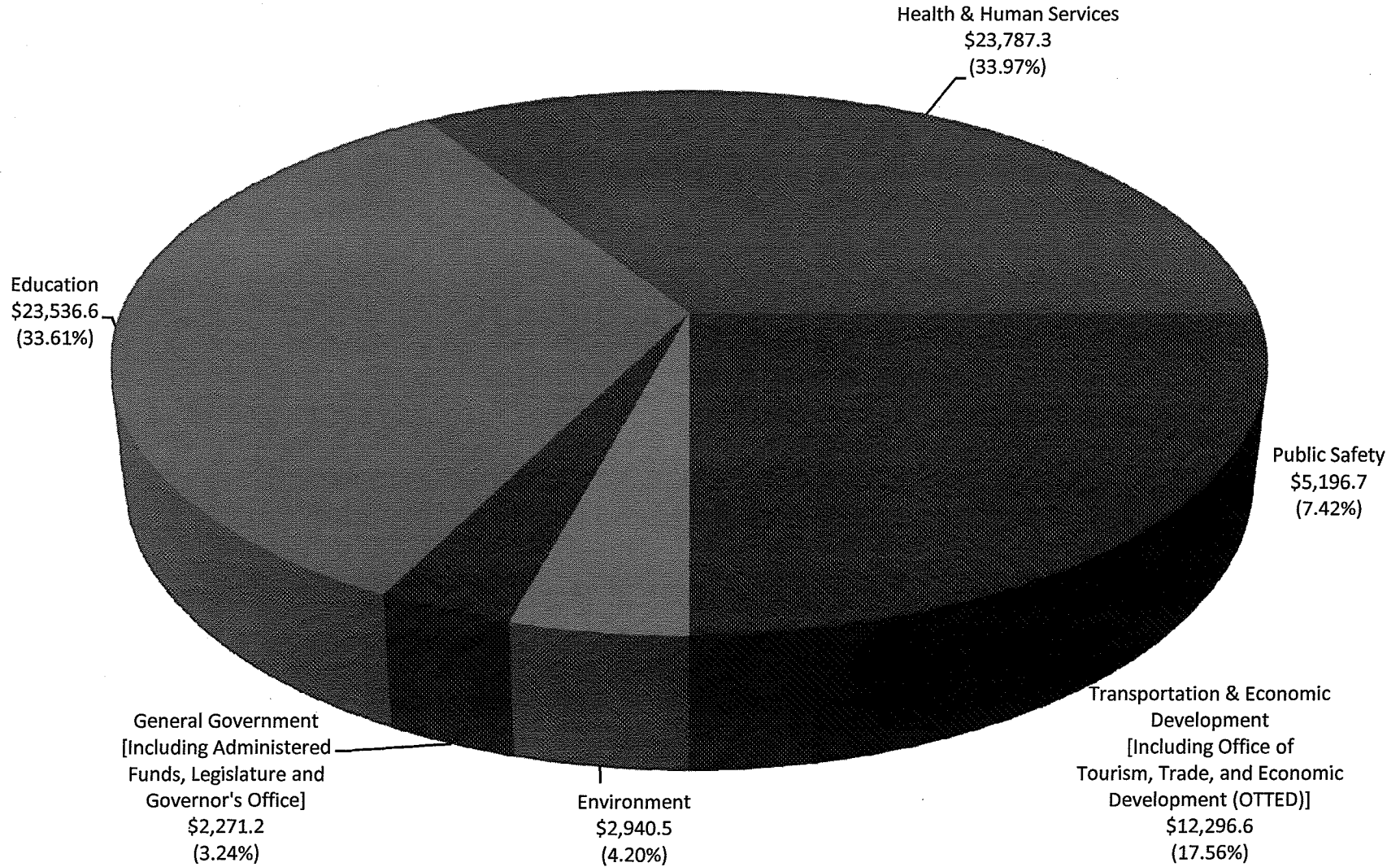
Management Services

Military Affairs

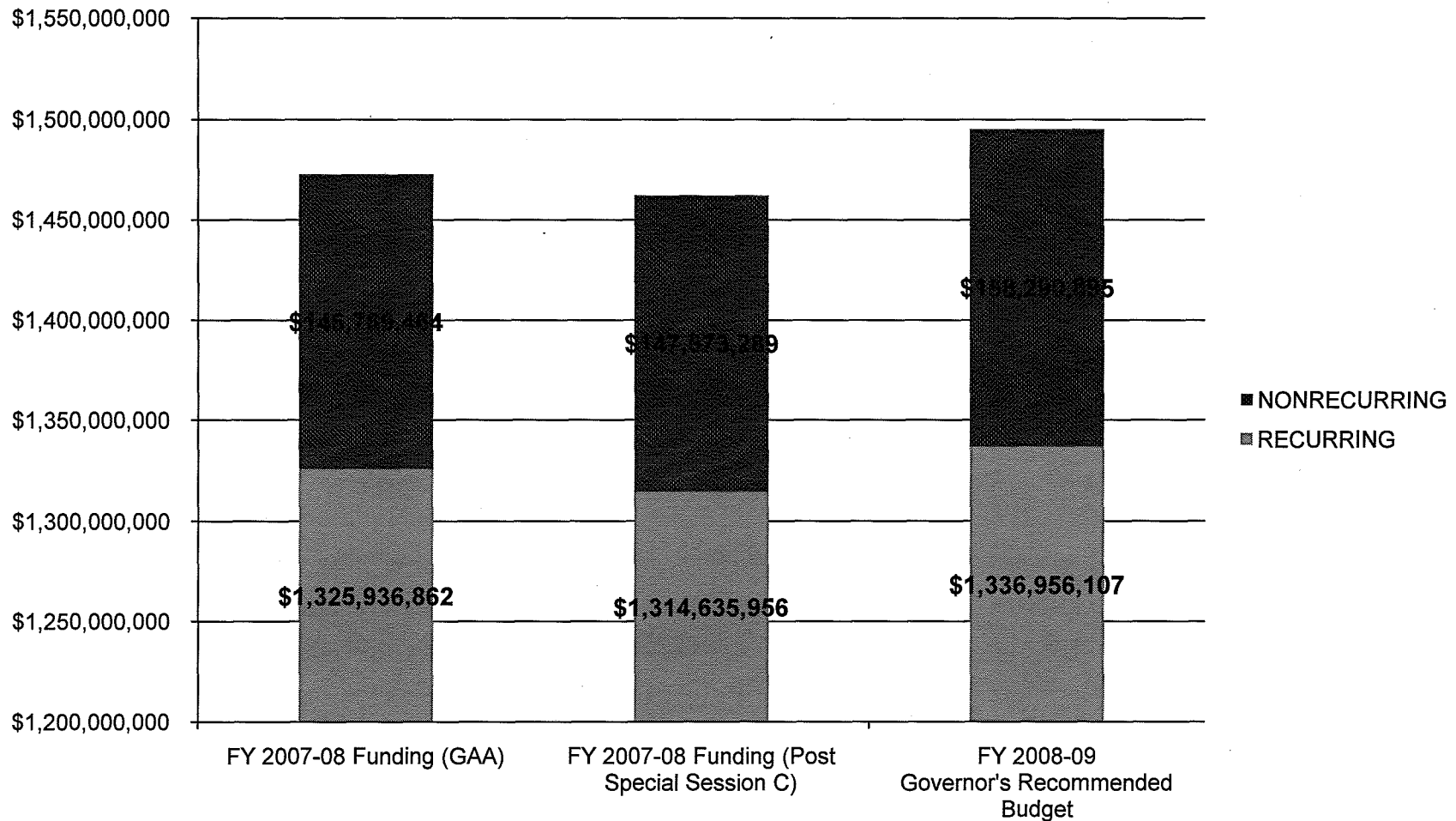
Revenue

Presented to the House Council on
Government Efficiency and Accountability
February 13, 2008

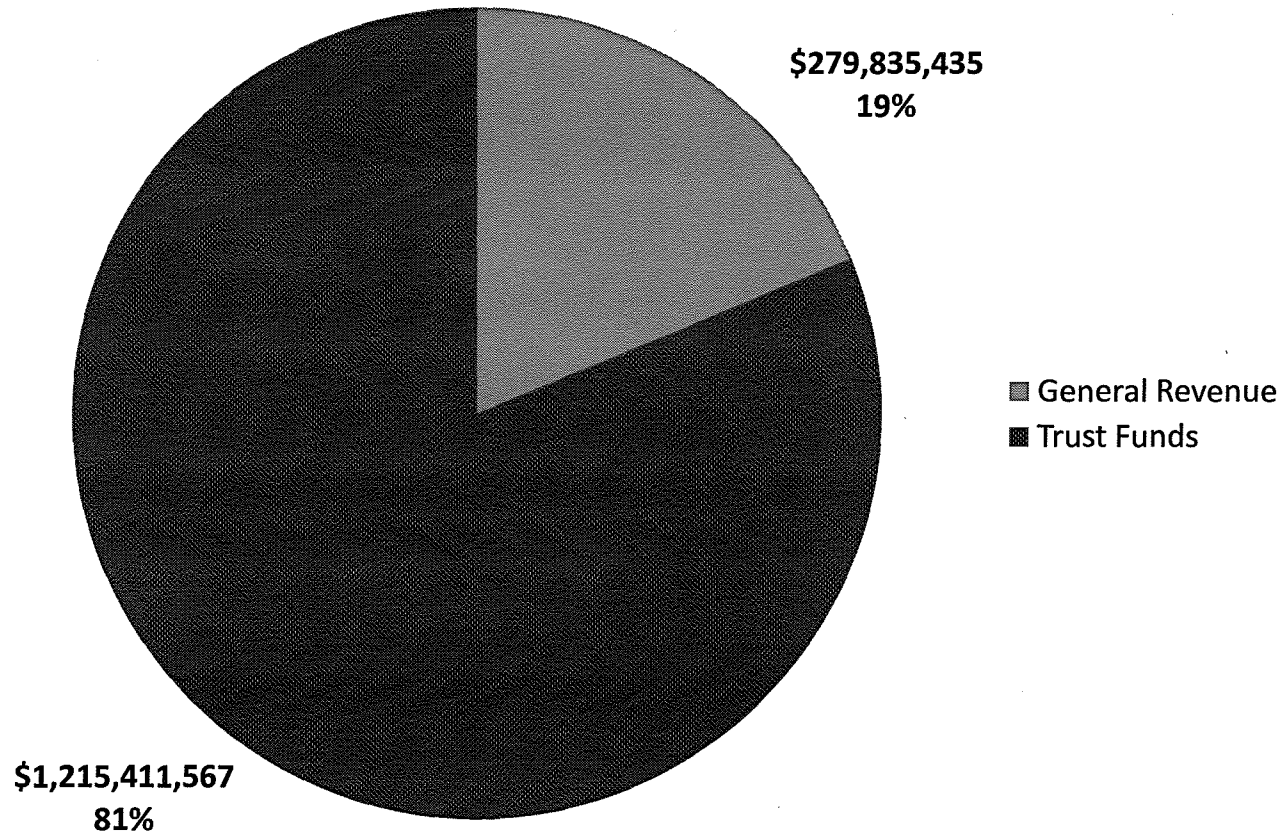
FY 2008-09 Governor's Recommended Budget \$70 Billion Statewide



Government Efficiency Agencies Comparison of Recurring/Nonrecurring



Government Efficiency Agencies Comparison of Trust Fund/General Revenue



Department of Lottery

Total Recommended Budget \$167 Million

Operational Issues

- Instant Ticket Vending Machines - \$3.9M Trust
- Advertising - \$5.1M Trust
- Motor Vehicle Replacement - \$.5M Trust
- Verification Equipment - \$.1M Trust

Department of Lottery

Increased Transfers to Education - \$181.5 Million

- 1000 Instant Ticket Vending Machines \$ 12.4M
- 500 Additional Terminals \$ 13.8M
- \$30 Scratch-Off Ticket \$ 7.5M
- New Scratch-Off Contract (Savings) \$ 11.9M
- Cash 3 and Play 4 – Midday Drawings \$ 21.1M
- Increased Advertising \$ 18.5M
- Lotto Enhancements \$105.3M

Department of Management Services

Total Recommended Budget \$584.9 Million

Cost of Doing Business

- Building Maintenance - \$11.2M Trust
- Aircraft Maintenance - \$.2M Trust
- Increased Utility Costs - \$5.9M Trust
- Southwood Infrastructure - \$1.2M General Revenue
- Debt Service - \$7.3M General Revenue
- National Guard Pensions - \$1.5M General Revenue

Operational Issues

- Statewide Law Enforcement Radio System (SLERS) Enhancements - \$6.8M Trust
- Information Technology Support - \$.3M Trust

Division of Administrative Hearings Total Recommended Budget \$27.1 Million

- Continuation Budget for Fiscal Year 2008-09

Department of Military Affairs

Total Recommended Budget \$106.8 Million

Cost of Doing Business

- Increased Utility Costs - \$.4M General Revenue
- Camp Blanding Reforestation - \$.04M Trust
- Replacement Equipment & Vehicles - \$.3M Trust
- Workers Compensation for State Active Duty Personnel - \$.5M General Revenue
- Information Technology Support - \$.1M General Revenue

Operational Issues

- Military Personnel Raises - \$.08M General Revenue
- Counter-Drug Training - \$1.6M Trust
- Florida National Guard Support - 10 positions; \$.5M Trust

Department of Military Affairs (continued)

Infrastructure

- Armory Revitalization - \$13M General Revenue
- Ammunition Storage - \$12.3M Trust
- Regional Training Institute (Southeast Region) - \$20M Trust
- Hazardous Material Storage Buildings (St. Augustine) - \$.05M Trust
- Data Center (St. Augustine) - \$1.5M Trust

Department of Revenue

Total Recommended Budget \$609.4 Million

Operational Issues

- Offset of Federal Match Reduction - \$3.9M General Revenue
- Information Technology Mainframe - \$2.9M Trust
- Document & Check Processing / Mail Equipment Purchase - \$.6M Trust
- \$25 Child Support Enforcement Collection Fee - \$.8M General Revenue
- Case Automated Management System (CAMS) Phase II - \$51.4M Trust

Workload Issues

- HB 1B Property Tax Relief – 4 positions; \$.3M General Revenue
- Intangibles Tax Auditors – 17.5 positions; \$.8M General Revenue

Government Efficiency Agencies Recommended Trust Fund Sweeps

- Department of Management Services
 - Architects Incidental - \$1M
 - Emergency Communications 911 System - \$35M
 - Law Enforcement Radio System - \$1M

Governor Charlie Crist

Lt. Governor Jeff Kottkamp

The People's Governor

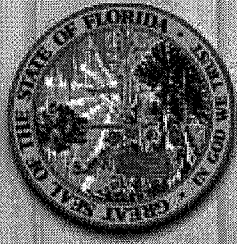


The People's Budget

Policy and Budget Recommendations

Fiscal Year 2008-09

**Department of
Management Services**



DEPARTMENT OF

MANAGEMENT SERVICES

ADMINISTRATIVE AGENCY FOR FLORIDA GOVERNMENT

FISCAL YEAR 2008-2009 LEGISLATIVE BUDGET REQUEST

Mission: Providing Smarter, Better, Faster Services



DEPARTMENT OF

MANAGEMENT SERVICES

ADMINISTRATIVE AGENCY FOR FLORIDA GOVERNMENT

Department of Management Services Key services include:

- Purchasing,
- Human resource management,
- Information, telecommunications and wireless services,
- Fleet and aircraft management,
- Private prison monitoring,
- ADA issues,
- Real estate development and management,
- Supplier diversity,
- Retirement benefits and employee insurance benefits
- We also provide administrative support to the Public Employees Relations and Commission on Human Relations



DEPARTMENT OF

MANAGEMENT SERVICES

ADMINISTRATIVE AGENCY FOR FLORIDA GOVERNMENT

Top 4 Priority Issues

1. **Capital Depreciation Projects** \$12 million
2. **Aircraft Scheduled Maintenance** \$211,500
3. **Contract Managers/New Work Release Centers** 4 FTE/ \$228,642
4. **Utilities** – \$5,337,525 recurring / \$607,977 non-recurring



DEPARTMENT OF

MANAGEMENT SERVICES

ADMINISTRATIVE AGENCY FOR FLORIDA GOVERNMENT

- Capital Depreciation projects*** - \$12 million
(\$7.7M TF/\$4.3M GR) to continue reduction
of the \$58M backlog
- Maintaining the integrity of our pool facilities is critical for extending the useful life of our assets and meeting the bondholder requirements.



DEPARTMENT OF

MANAGEMENT SERVICES

ADMINISTRATIVE AGENCY FOR FLORIDA GOVERNMENT

Aircraft Scheduled Maintenance - \$211,500

- It is the policy of the Executive Aircraft Pool to follow both Federal and manufacturers' requirements, and recommendations to overhaul/replace any parts or components that detract from the safety, reliability or cost-effectiveness of the aircraft operations.



DEPARTMENT OF

MANAGEMENT SERVICES

ADMINISTRATIVE AGENCY FOR FLORIDA GOVERNMENT

Contract Managers for the New Work Release Centers – 4 FTE and \$228,642 (GR)

- Private Prison Monitoring will be required to manage the four privately operated work release center facilities operations and management contracts. Florida Statute 957.04(g) requires the selection and appointment of full-time contract managers.



DEPARTMENT OF

MANAGEMENT SERVICES

ADMINISTRATIVE AGENCY FOR FLORIDA GOVERNMENT

Real Estate Development and Management - Utilities – \$5,337,525 recurring / \$607,977 non-recurring

- DMS is responsible for the operations and maintenance of 7.8 million gross square feet of space located in facilities throughout the State. The Department's current utilities appropriation is \$18,037,025. Due to rising fuel costs, we are requesting \$5,945,502 to meet the demand.

Yellow

Department of Management Services
Bureau of Aircraft Operations
Business Case Analysis

Business Case Justification: The intent of the business case analysis is to determine the most efficient, secure travel methods for state executives. For the purposes of this business case, the word 'efficient' is comprised of three factors - cost, availability, and time. The majority of Florida's population reside more than 200 miles from the capital city. Our current estimated population is 18,762,014¹. Of that number, 14,326,391 are more than 200 miles away, which equates to 76% of the population. Further, 6,614,329, or 35% of the population, live more than 400 miles from Tallahassee. Air transportation becomes more important in a state such as Florida due to the distance. If driven, the business trip to most of these locations would now incur overnight expenses and per diem costs which would be significant.

The business case will provide a national perspective and describe current operations so that the parameters for comparison can be drawn. Next, the comparisons to several modes of air travel will be considered. Included in the analysis are: Bureau of Aircraft Operations, Charter, Fractional Ownership, Air Taxi, and Commercial Airlines.

National Perspective

Florida's economy is a 70 billion dollar business. This places our state in the Standard & Poor's 500 company peer group. It is important to view Florida as a corporate leader in the national economy due to the size of its revenue. When observed from this perspective, a comparison may then be made to other corporations with business aircraft. A study done in 2001², reflects an increased productivity (i.e. – bottom line) of those companies that were operators of business aircraft. The group in this study that operated business aircraft earned an average of 141% more in combined earnings than non-operators. According to the study, business executives can physically reach many more locations yearly due to the ability to control scheduling and routes. Many visited multiple cities daily, which would be more difficult given commercial routes.

Bureau of Aircraft Operations

Mission Statement: The mission of the Bureau of Aircraft Operations is to provide safe, satisfying, reliable, and efficient on-demand air transportation to state officials and employees traveling on official state business.

¹ Florida Department of Health, Office of Planning, Evaluation & Data Analysis

² Andersen, *Business aviation in today's economy*, The White Paper series, Number 4, Spring 2001.

Current Operation: The Bureau of Aircraft Operations, located at the Tallahassee Regional Airport (TLH), conducts its operations with the following personnel, aircraft, and facility resources:

1. Personnel. The Bureau is allocated a total of 15 full-time equivalent (FTE) positions. The 15 FTE positions assigned to the Bureau are organized into the following three functional areas:
 - a. Administrative
 - Administrative Assistant /Scheduler
 - Records Specialist
 - b. Maintenance
 - Aircraft Mechanic Supervisor
 - 3 Aircraft Mechanics
 - c. Operations
 - Aircraft Pilot – 6 Captains
 - Aircraft Pilot – 3 First Officers

The following table displays the personnel costs for each functional area. The personnel costs include salaries and benefits packages.

Functional Area	Salaries	Benefits Packages (+35.98)	Total	Percent
Administrative (2 pers.)	\$75,265	\$27,080	\$102,345	11%
Maintenance (4 pers.)	\$175,704	\$63,218	\$238,922	25%
Operations (9 Pilots)	\$458,181	\$164,854	\$623,035	64%
Total	\$709,150	\$255,152	\$964,302	100%

2. Aircraft³. The Bureau conducts on-demand air transportation using three aircraft:
 - a. N100FL – King Air 300 twin turboprop, 2 crew / 7 passengers
 - b. N102FL – King Air 350 twin turboprop, 2 crew / 9 passengers
 - c. N104FL – Citation Bravo twin turbofan jet, 2 crew / 8 passengers

Note: In 1998 the aircraft fleet was downsized from four aircraft to three aircraft as recommended by the Office of Program Policy Analysis and Government Accountability (OPPAGA)⁴.

3. Facilities. The Bureau conducts its operations from a 27,380 sq. ft. hangar and office facility located on Tallahassee Regional Airport (TLH) property at 3200 Capital Circle SW. The facilities are in a secure area with access protected by Sonitrol and airport security gate/fencing. The full-service facilities provide for the following:

³ The Department of Management Services (DMS) is one of several state agencies operating aircraft. See Exhibit A for an inventory of state aircraft assigned to Florida's state agencies.

⁴ OPPAGA Report No. 95-05, dated September 14, 1995.

- a. Passenger waiting space
- b. Employee office space
- c. Pilot flight planning and briefing space
- d. Maintenance shop spaces
- e. Enclosed hangar for parking all three aircraft and performing maintenance
- f. Hangar extension for storage of spare parts, duty vehicle, and rental hangar space (for DOT, FHP, FWC, and Forestry aircraft)
- g. Exterior aircraft wash area
- h. Exterior ramp area for aircraft parking, fueling, and passenger access.

Defining the “Demand” in On-Demand

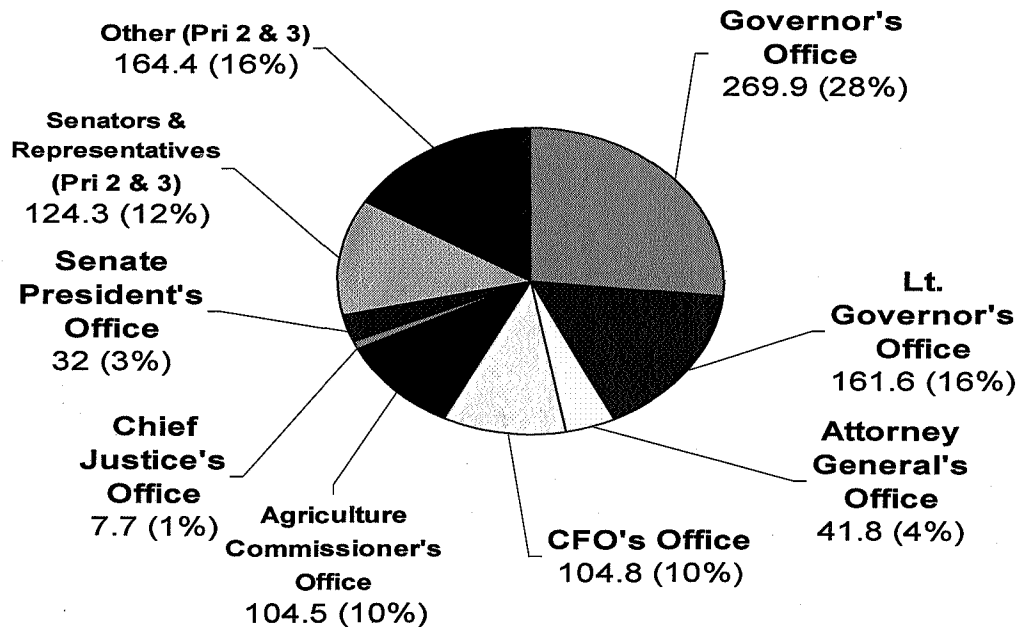
The following statistics provide a snapshot of the on-demand service provided by the Bureau for the 1-year period of July 2006 through June 2007 (FY 06-07).

1. **Flight Time Apportionment by Authorizing Office.** Priority 1 users authorized 72% (794.3 hours) of the flight time⁵. Priority 1 users are state officials defined in Florida Statute 287.17 (5) as the following⁶:
 - 1) Governor
 - 2) Lieutenant Governor
 - 3) Member of the Cabinet (i.e., Attorney General, Chief Financial Officer, Agriculture Commissioner)
 - 4) President of the Senate
 - 5) Speaker of the House of Representatives
 - 6) Chief Justice of the Supreme Court

⁵ See Exhibit C for FY 05-06 and FY 04-05 flight time apportionment charts.

⁶ DMS Rule 60B-4.006 defines Second Priority users as: Justices of the Supreme Court, appointed secretaries and executive directors of the executive branch, chairpersons of standing committees of the Legislature, chairpersons of the Public Service Commission and the Parole Commission, and the Chancellor of the Board of Regents. Third Priority users are defined as: other authorized persons.

FY 06-07 Flight Time Apportionment by Authorizing Office



2. **Airport Destinations.** On-demand flight service was provided to 84 separate airport destinations. Of these, 64 (76%) were in Florida and 20 were out of state, including 1 international destination. The top 20 airport destinations (excluding Tallahassee) were: Ft. Myers (Page), Orlando Executive, Tampa Int'l, Miami Int'l, Ft. Pierce, Sarasota/Bradenton, St. Petersburg/Clearwater, Orlando Int'l, Melbourne Regional, Ft. Lauderdale/Hollywood, Tampa (Vandenberg), Palm Beach Gardens (North), West Palm Beach Int'l, Naples, Jacksonville Int'l, Sanford, Miami (Tamiami), Pensacola Regional, Daytona Beach, and Jacksonville (Craig).

3. **Leg Length and Passenger Loading.** The 1011 total flight hours can be further analyzed as follows:
 - a. Total number of passenger legs: 2,932
 - b. Total number of passenger trips: 1,603
 - c. Average number of legs per trip: 1.8
 - d. Average number of passengers per leg/trip: 3.2 (40% of average aircraft capacity). This translates into a 4 passenger payload.

Additional Aircraft Utilization Data. The following standard representation of annual aircraft utilization was achieved by the Bureau during a more recent one-year period of November 2006 through October 2007:

- Total fly days: 234 of 365 (64%)
 - a. Regular work day fly days: 202 of 250 (81% of regular work days)
 - b. Weekend/holiday fly days: 32 of 115 (31% of weekend/holiday days)
 - c. Remain overnight (RON) days: 46 (13%)
- Aircraft availability:
 - a. Number of days a single aircraft was not available: 130 (35%)
 - b. Number of days two aircraft were not available: 4 (1%)
 - c. Number of days all three aircraft were not available: ZERO
- Number of days flight requests were denied due to non-availability of aircraft: 76 (21%)

Operational Costs

Flight Hour Cost for Fiscal Year 06/07: The flight hour cost includes direct and indirect operating costs. The direct costs are billed monthly per person by agency for those state employees flying. The indirect costs (or fixed costs) are referred to as the subscription fee. The subscription fee base budget number (currently \$1,780,864) is charged back once annually for the pro rata use of aircraft, by agency, for the previous fiscal year.

- Direct Operating Costs. The current direct cost user fee schedule is based on a pro-rata share per aircraft as follows:
 - a. N100FL (King Air 300): \$825 per hour
 - b. N102FL (King Air 350): \$975 per hour
 - c. N104FL (Citation Bravo): \$1,200 per hour

Comparisons of Executive Air Travel Options for State Executives

The following air transportation service methods can be compared to provide the most efficient, secure mode of travel:

1. **In-House Flight Department**⁷. The Bureau of Aircraft Operations is organized under the Department of Management Services (DMS) and is modeled after a corporate in-house flight department business concept. The total cost of Bureau operations for FY 2006-2007 was \$3,009,000 resulting in a \$2,977 total cost per flight hour (for 1,011 flight hours flown).

⁷ See Exhibit B for a sample comparison of rates for Commercial Airlines, Charter, Air Taxi, and State Aircraft.

Strengths Associated With the Bureau of Aircraft Operations.

- Full control of response time, on-demand scheduling, training, maintenance, staffing, etc.
- Improved schedule efficiency, reliability, and predictability through centralized scheduling processes
- Improved flexibility to accommodate dynamic changes to customer time schedules, passenger loading, airport destinations, etc.
- Increase security through basing all aircraft at secure hangar facility at Tallahassee Regional Airport (TLH)
- Increase passenger safety through dual pilot crew as a required standard operating procedure (alternative air transportation services may or may not offer dual pilot service)
- Increase security through pilot background checks by Florida Department of Law Enforcement (FDLE) and Transportation Security Administration (TSA)
- Increased access to remote / highly efficient airports and pre-arranged fueling privileges at military airfields
- Pre-arranged Transportation Security Administration (TSA) waiver for flights to Washington Reagan National Airport (DCA)
- Ability to transfer aircraft and Aircraft Operations coordination to the Emergency Operations Center (EOC) during declared emergencies

Weaknesses Associated with the Bureau of Aircraft Operations.

- Limited aircraft resources occasionally insufficient to meet customer demand
- Liability issues fall under the control of the state
- State responsible for all maintenance and repair of aircraft and training costs for pilots and maintenance technicians

2. **Charter**⁸. Aircraft charter is a common on-demand air transportation option for many users. Typical aircraft charter rates include costs for aircraft repositioning, hourly usage fees, aircrew waiting time fees, parking and ramp fees, etc. Determining the right charter provider can be difficult if high-quality, reliable, responsive, and cost-effective services are to be found. Typical charter rates range from \$2,751 per

⁸ See Exhibit B for a sample comparison of rates for Commercial Airlines, Charter, Air Taxi, and State Aircraft.

hour for an 8-passenger King Air 200⁹, to \$6,137 per hour for an 8-passenger Lear Jet 35¹⁰.

Strengths Associated With the Aircraft Charter Services.

- Relatively quick response time
- Control of scheduling during chartered period
- Increased access to remote / highly efficient airports
- Liability issues are the responsibility of the charter operator
- Training and maintenance costs are the responsibility of the charter operator

Weaknesses Associated with the Aircraft Charter Services.

- Cost
- Cancellation / change charges
- Limited ability to provide rapid response to near term “pop-up” flights and/or same day flight schedule changes
- Charter pilots not subject to FDLE background checks
- Passenger security less assured when using public air terminals

3. **Fractional Ownership.** This option is essentially a large-scale joint-ownership operation. Instead of buying into just one aircraft, the owner buys into a fleet of similar aircraft. Owners purchase a fraction of an aircraft, pay a monthly management fee, and pay an hourly operating charge. Fractional ownership may be suited for users who fly 50-400 hours. Fractional ownership cost per hour (for a 400 annual hour program) is approximately \$11,500 per hour for the 1st year, and \$3,200 per hour for subsequent years, calculated as follows:

- According to NetJets (a fractional ownership provider) the cost for 400 annual hours (less than one-half of the annual Priority 1 user requirements) would be:
 - a. Acquisition Cost (one-time investment) for a ½ share of a Hawker 400XP twin jet: \$3,300,000
 - b. Monthly Management Fee: \$48,888
 - c. Occupied Hourly Fee: \$1,712
 - d. Total Cost for 1st Year (acquisition cost plus 400 hours): \$4,571,456

⁹ Based on the average of a \$2,644/hr estimate for a 2.7 hour round-trip flight from Tallahassee to Miami, and a \$2,858/hr estimate for a 2.5 hour multi-leg flight from Tallahassee-Orlando-Tampa-Ft. Myers-Tallahassee.

¹⁰ Based on the average of a \$5,760/hr estimate for a 1.9 hour round-trip flight from Tallahassee to Miami, and a \$6,514/hr estimate for a 1.9 hour multi-leg flight from Tallahassee-Orlando-Tampa-Ft. Myers-Tallahassee.

- e. Total Cost for Subsequent Years (management fee and 400 hours): \$1,271,456

Note: The total Cost for 1,000 annual flight hours (the approximate annual flight hour requirement/demand for the Bureau of Aircraft):

- a. 1st Year: \$10,548,656
- b. Subsequent Years: \$2,298,656

Strengths Associated With the Fractional Ownership Services.

- Relatively quick response time
- Liability issues are the responsibility of the fractional operator
- Training and maintenance costs are the responsibility of the fractional operator
- Control of scheduling during chartered period
- Increased access to remote / highly efficient airports

Weaknesses Associated with the Fractional Ownership Services.

- Cost
- Scheduling
- Limited ability to provide rapid response to near term “pop-up” flights and/or same day flight schedule changes
- Charter pilots not subject to FDLE background checks
- Passenger security less assured when using public air terminals

- 4. **Air Taxi**¹¹. Air taxi service providers may offer a per passenger - per seat fare structure, or charge for the entire aircraft. The current maximum passenger capacity for the aircraft utilized by Air Taxi service providers is 3 passengers¹².

Strengths Associated With the Air Taxi Services.

- Cost
- Relatively quick response time
- Reduced travel time
- Liability issues are the responsibility of the air taxi operator
- Training and maintenance costs are the responsibility of the air taxi operator

¹¹ See Exhibit B for a sample comparison of rates for Commercial Airlines, Charter, Air Taxi, and State Aircraft.

¹² See State Purchasing Agreement (SPA) # 9913238 for additional information on air taxi services provided by the following contractors: Imagine Air Jet Services, LLC; SATSair, LLC; and DayJet Corporation.

Weaknesses Associated with the Air Taxi Services.

- Service provided to a limited number of airport destinations
- Indirect legs may be required if ride sharing
- Cancellation / change charges
- Aircraft are small with limited seating (3 passengers maximum) and limited baggage capacity
- Some aircraft are single pilot and single engine (e.g., the SR-22 Cirrus aircraft operated by ImagineAir and SATSair)
- Limited ability to provide rapid response to near term “pop-up” flights and/or same day flight schedule changes
- Charter pilots not subject to FDLE background checks
- Passenger security less assured when using public air terminals

5. Commercial Airlines.

Strengths Associated With the Commercial Airline Services.

- Price
- Larger aircraft and passenger carrying capacity
- Regularly scheduled service
- Liability issues are the responsibility of the airline operator

Weaknesses Associated with the Commercial Airline Services.

- Service provided to a limited number of airport destinations, with rural areas largely unserved
- Increased travel time (e.g., parking, advance arrival time, security screening, boarding, transfers, etc.)
- Fixed / inflexible scheduling
- Difficult for FDLE to provide secure contained environment

Recommendation

Users should consider all air transportation options (i.e., state, commercial airline, charter, and air taxi) when making their travel plans and select the most effective and efficient method based primarily on cost, availability, and time.

From a total cost perspective, when determining the most efficient and effective solution for meeting on-demand air transportation requirements, the following minimum factors should be considered:

- Direct and indirect operating costs
- Cost savings realized by increased productivity, reduced out-of-office time, reduced travel expenses for hotels, etc.
- Flexibility of scheduling and response time
- Level of control of service provider (which impacts security, response time, scheduling, staffing, training, etc.)

Exhibit A – Inventory of State Aircraft (as of June 30, 2007)¹³

Type/Agency ¹⁴	Nbr. Pax	Primary Use	DMS Bureau of Aircraft	DOACS ¹⁵ Division of Forestry	DOACS Dog Fly Control	DHSMV Division of Highway Patrol	FWC Division of Law Enforcement	FDLE Division of Criminal Investigation	DOT Bureau of Topographics
Total All Aircraft			3	33	1	10	17	6	1
Fixed Wing Aircraft									
Beechcraft BE-300/350 ¹⁶ (King Air)	7 / 9	Executive Transport	2						
Cessna CE-550 ¹⁷ (Citation Bravo)	8	Executive Transport	1						
Piper PA-28 (Archer II & Cherokee 140)	3	Fire Patrol & Suppression		13					
Piper PA-31 (Navajo)	4-5	Law Enforcement Transportation, Fire Patrol & Suppression		2		1			
Piper PA-32 (Cherokee Six)	3	Fire Patrol & Suppression		3					
Cessna 172 (Skyhawk)	1-3	Law Enforcement Patrol / Traffic				5	1	2	
Cessna 182 (Skylane)	2-3	Law Enforcement Patrol / Traffic, Fire Patrol & Suppression		5		4	4	1	
Cessna 206 (Super Skywagon)	4	Fire Patrol & Suppression		1					

¹³ Data in this chart was taken from the Inventory of Special Purpose Aircraft compiled for the 2006/2007 Annual Report to the Florida Legislature.

¹⁴ The full name of each agency abbreviation can be found at the end of the chart.

¹⁵ 9 fixed wing aircraft and 9 helicopters are loaned to DOACS by the U.S. Forestry Service for fire use.

¹⁶ Twin engine turboprop. The BE-300 has 7 passenger seats and the BE-350 has 9 passenger seats.

¹⁷ Twin engine turbofan jet with 8 passenger seats.

Type/Agency ¹⁸	Nbr. Pax	Primary Use	DMS Bureau of Aircraft	DOACS ¹⁹ Division of Forestry	DOACS Dog Fly Control	DHSMV Division of Highway Patrol	FWC Division of Law Enforcement	FDLE Division of Criminal Investigation	DOT Bureau of Topographics
Douglas DC-3	9	Insect Control			1				
Partenavia P-68C	4-5	Law Enforcement Patrol					2		
Aero Commander 500S	3	Aerial Photography							1
Helicopter									
Bell UH-1H	8-9	Fire Suppression & Aerial Ignition		4					
Bell OH-58A	3	Law Enforcement Patrol, Fire Suppression & Aerial Ignition		2			6	3	
Bell 209	1	Fire Suppression		3					
Bell Jet Ranger	3-4	Law Enforcement Patrol					2		
Bell Long Ranger	6	Law Enforcement Patrol					2		

Key to Agency Abbreviations:

- DMS – Department of Management Services
- DOACS – Department of Agriculture and Consumer Services
- DHSMV – Department of Highway Safety and Motor Vehicles
- FWC – Fish & Wildlife Conservation Commission
- FDLE – Florida Department of Law Enforcement
- DOT – Department of Transportation

¹⁸ The full name of each agency abbreviation can be found at the end of the chart.

¹⁹ 9 fixed wing aircraft and 9 helicopters are loaned to DOACS by the U.S. Forestry Service for fire use.

Exhibit B – Comparison of Fares and Travel Times

Commercial Airlines*					Charter King Air 200	Air Taxi ²⁰	State Aircraft King Air 300	
Round Trip From Tallahassee To (and Return): ²¹	Round Trip Fare Non-Stop	Round Trip Fare One-Stop (Averages)	One Way Travel Time Non-Stop	One Way Travel Time One-Stop (Averages)	Round Trip Fare Non-Stop Per Person w/4 passengers	Round Trip Fare Per Person w/3 passengers (One Way Travel Time)	Round Trip Fare Non-Stop Per Person w/4 passengers	One Way Travel Time Non-Stop
Ft Myers (FMY)	N/A	\$1,253	N/A	4hrs 54min	\$1,374	\$640 (2hrs)	\$1,358	1hr 3min
Orlando Executive (ORL)	N/A	N/A	N/A	N/A	\$1,047	\$867 (1hr 36min)	\$1,034	48min
Tampa Int'l (TPA)	\$605	\$1,107	58min	4hrs 36min	\$916	\$475 (1hr 30min)	\$905	42min
Miami Int'l (MIA)	\$801	\$960	1hr 30min	4hrs 12min	\$1,832	\$809 (2hrs 30min)	\$1,810	1hr 24min
Ft Pierce (FPR)	N/A	N/A	N/A	N/A	\$1,439	N/A	\$1,422	1hr 6min
Sarasota/Bradenton (SRQ)	N/A	\$1,313	N/A	4hrs 48min	\$1,047	\$515 (1hr 36min)	\$1,034	48min
St. Pete/Clearwater (PIE)	N/A	N/A	N/A	N/A	\$981	N/A	\$970	45min
Orlando Int'l (MCO)	\$610	\$1,188	1hr 6min	4hrs 24min	\$1,047	\$867 (1hr 36min)	\$1,034	48min

* Commercial Rates do not include costs for overnight travel. Due to limited availability of flights and or destinations, overnight travel costs must be considered as additional costs for using commercial flights. There would also be an impact to executives available work time due to the longer travel times.

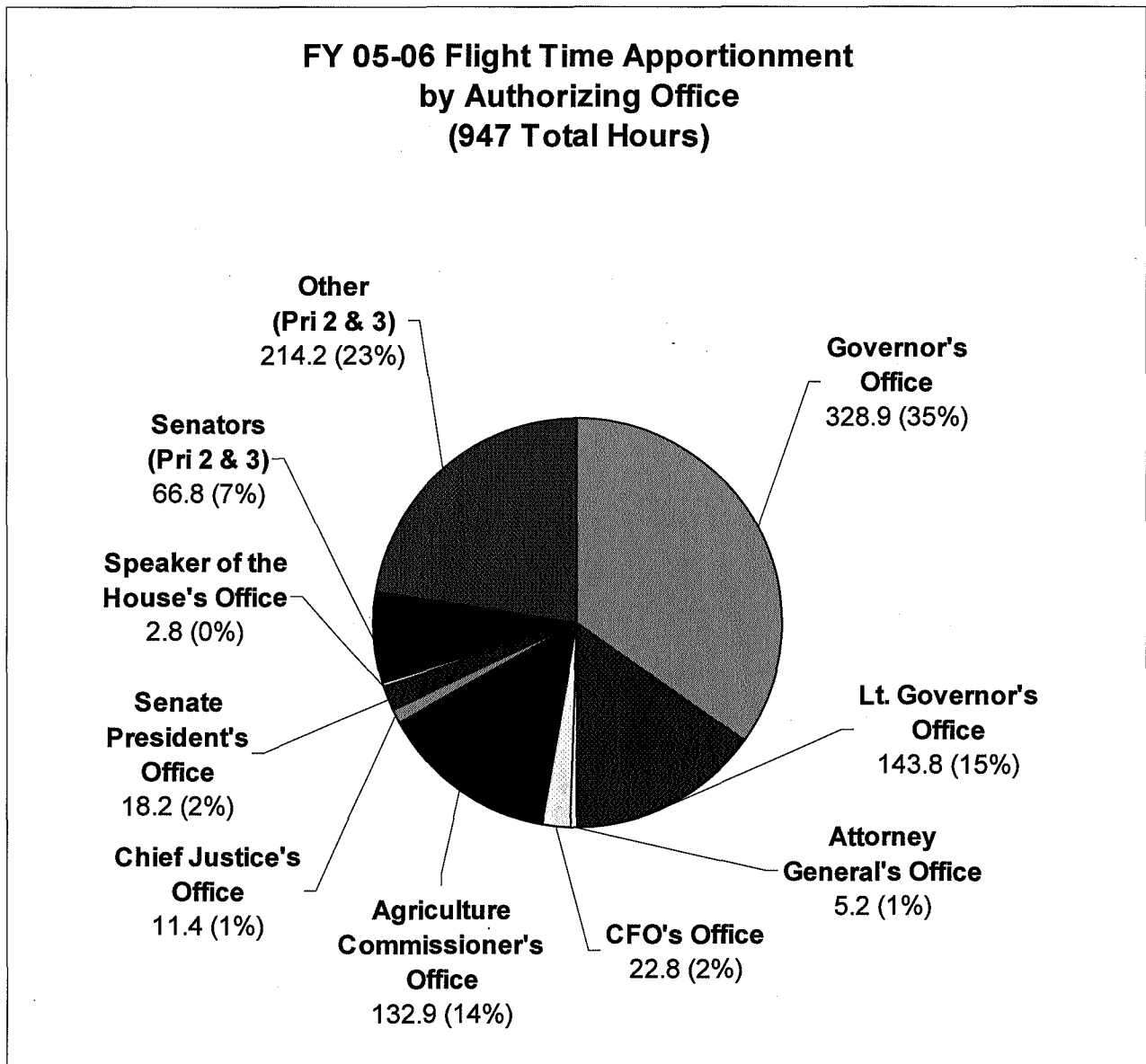
²⁰ Per person air taxi rates are calculated based on 3 paying passengers per flight. Higher rates (i.e., hourly charter) will result if fewer than 3 passengers are travelling, except for air taxi providers which offer per seat rates (e.g., DayJet).

²¹ Commercial airline fares and travel times assume a 72-hour advance booking time (e.g., reservations made on Monday, January 14th for a Thursday, January 17th departure with a return flight on Friday, January 18th). Source for commercial airline fares and travel times: www.travelocity.com

Commercial Airlines*					Charter	Air Taxi	State Aircraft - King Air 300	
Round Trip From Tallahassee To (and Return):	Round Trip Fare Non-Stop	Round Trip Fare One-Stop (Averages)	One Way Travel Time Non-Stop	One Way Travel Time One-Stop (Averages)			Round Trip Fare Non-Stop Per Person w/4 passengers	Round Trip Fare Per Person w/3 passengers (One Way Travel Time)
Melbourne (MLB)	N/A	\$892	N/A	4hrs	\$1,243	N/A	\$1,228	57min
Ft Lauderdale Int'l (FLL)	\$893	\$1,009	1hr 23min	4hrs 12min	\$1,766	\$874 (2hrs 24min)	\$1,746	1hr 21min
Tampa/Vandenberg (VDF)	N/A	N/A	N/A	N/A	\$916	\$475 (1hr 30min)	\$905	42min
Palm Bch Garden North (F45)	N/A	N/A	N/A	N/A	\$1,570	N/A	\$1,552	1hr 12min
West Palm Bch Int'l (PBI)	\$630	\$1,036	1hr 30min	4hrs 54min	\$1,636	N/A	\$1,616	1hr 15min
Naples (APF)	N/A	N/A	N/A	N/A	\$1,505	\$1,129 (2hrs 12min)	\$1,487	1hr 9min
Jacksonville Int'l (JAX)	N/A	\$1,420	N/A	4hrs 6min	\$785	\$393 (1hr 12min)	\$776	36min
Sanford (SFB)	N/A	N/A	N/A	N/A	\$981	N/A	\$970	45min
Miami/Tamiami (TMB)	N/A	N/A	N/A	N/A	\$1,832	N/A	\$1,810	1hr 24min
Pensacola (PNS)	N/A	\$978	N/A	4hrs 24min	\$785	\$690 (1hr 18min)	\$776	36min
Daytona Bch (DAB)	N/A	\$931	N/A	4hrs 24min	\$981	N/A	\$970	45min

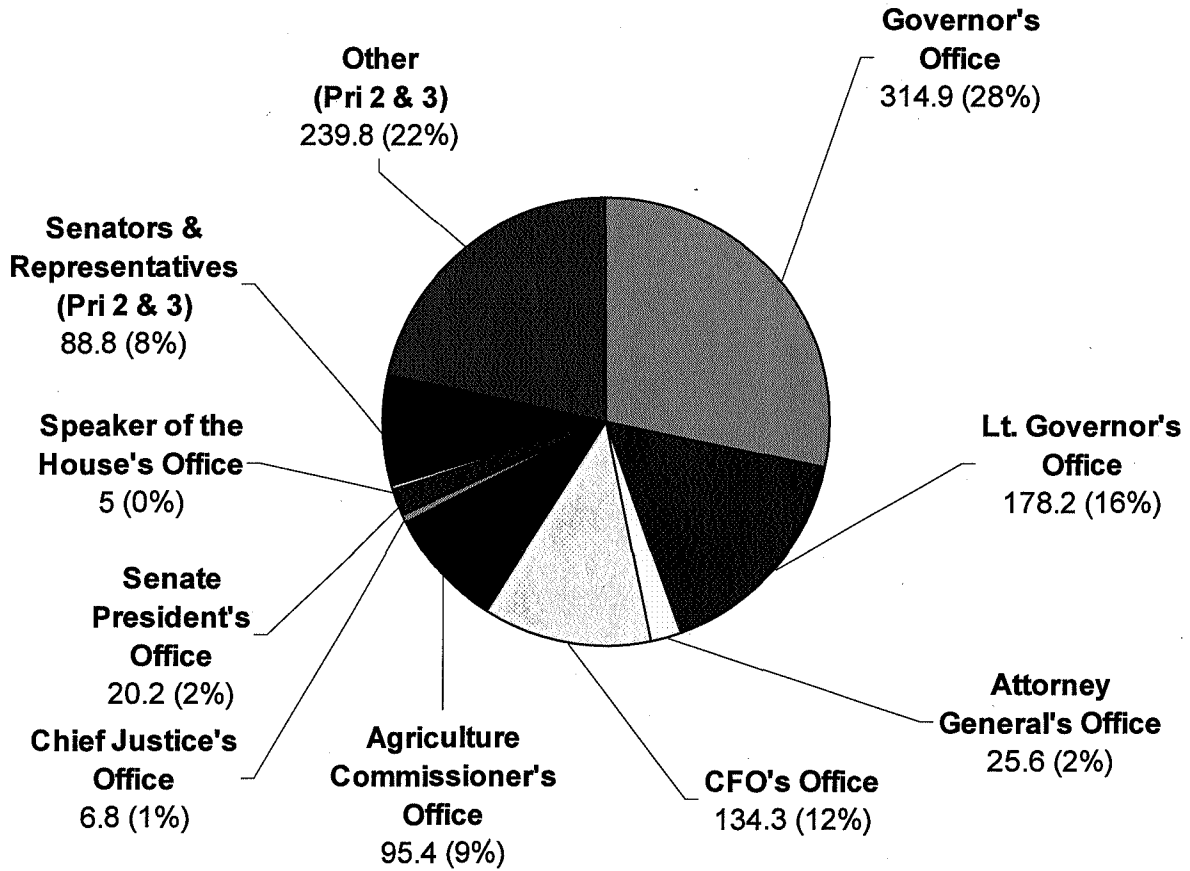
* Commercial Rates do not include costs for overnight travel. Due to limited availability of flights and or destinations, overnight travel costs must be considered as additional costs for using commercial flights. There would also be an impact to executives available work time due to the longer travel times.

Exhibit C – Flight Time Apportionment by Authorizing Office (FY 05-06 & FY 04-05)



FY 05-06 Flight Time Apportionment by Authorizing Office

**FY 04-05 Flight Time Apportionment
by Authorizing Office
(1,109 Total Hours)**



FY 04-05 Flight Time Apportionment by Authorizing Office

**Florida Commission on
Human Relations**

Florida Commission on Human Relations



Budgetary Reductions Presentation



**Government Efficiency and
Accountability Council
February 13, 2008**

STATUTORY AUTHORITY

Chapter 760, F.S.

■ Investigations:

- **Discrimination in employment, housing and certain public accommodations (hotels & restaurants)**
- **Employment retaliation against state employees who file whistle-blower complaints**

■ Education and Outreach:

- **Secure for all individuals within the state freedom from discrimination and secure the state against domestic strife and unrest , to preserve the public safety, health, and general welfare, and to promote the interests, rights, and privileges of individuals within the state.**
- **Endeavor to eliminate discrimination against, and antagonism between, religious, racial, and ethnic groups and their members.**

FY 2007-08 BASE BUDGET

- **Operating Trust Fund:**
 - **13 FTE's**
 - **\$1.5 million**
 - **26% of total budget**

- **General Revenue:**
 - **51 FTE's**
 - **\$4.3 million**
 - **74% of total budget**

TOTAL BUDGET: \$5.8 MILLION

GENERAL REVENUE **FUNDING HISTORY**

<u>FY 03-04</u>	<u>FY 04-05</u>	<u>FY 05-06</u>	<u>FY 06-07</u>	<u>FY 07-08</u>

Increase in general revenue due to statewide issues, such as pay raises, and increased costs for administrative hearings.

*Includes special session reductions

PROPOSED GR BUDGET REDUCTIONS FOR FY 2008-09

- **TOTAL PROPOSED COST SAVINGS**
 - **Administrative Hearing: \$429K**
 - **Leased Space: \$100K**
 - **Information Technology: \$19.4K**

**Total GR Savings for
FY 2008-09: \$548.4K**

PROPOSED GR COST **REDUCTION - #1**

ADMINISTRATIVE HEARING REDUCTION

- **FY 2007-2008: \$1.3 million**
- **FY 2008-09: \$704K**
- **Reduction in hearing hours from 660 to 352**
- **\$2,000 per hearing hour**

HISTORICAL DOAH FUNDING – FCHR PASS-THROUGH FUNDS

Fiscal Year	General Revenue	Trust Fund	Total Appropriation*	Orders	Hearing Hours	Cost Per Hearing Hour
99-00	\$199,604		\$199,604	22	698.5	\$282.94
00-01	\$213,379	\$13,775	\$227,154	50	1448.5	\$256.33
01-02	\$185,729	\$11,907	\$197,636	65	2061.5	\$288.64
02-03	\$185,729	\$185,567	\$371,296	75	1,448.50	\$386.14
03-04	\$297,514	\$297,515	\$595,029	95	2,061.50	\$445.63
04-05	\$297,514	\$261,814	\$559,328	84	520.75	\$1,902.30
05-06	\$656,851	\$261,814	\$918,665	76	659.5	\$2,006.61
06-07	\$708,295	\$282,326	\$990,621	59	351.75	<u>\$2,001.66</u>
07-08	\$1,041,030	\$282,326	\$1,323,356			
08-09	\$483,685	\$220,399	<u>\$704,084</u>			

***Total appropriations based on hearing hours from prior two years**

FUNDS TRANSFERRED TO DOAH

- **FCHR was the 2nd highest paying customer to DOAH in FY 2006-07: \$1.3 million (22% of total FCHR budget)**
- **Agency for Health Care Administration: \$1.85 million (.011% of total budget)**
- **Department of Revenue: \$1.04 million (.18% of total budget)**

PROPOSAL FOR INDEPENDENT ADMINISTRATIVE HEARINGS

- **Request appropriations to hire one (1) Independent Hearing Officer and one (1) Commission Deputy Clerk (and operating expenses)**
- ***Statutory Changes: Amend chapter 760 and s. 120.80, F.S. to exempt FCHR from requirement to use administrative law judges assigned by DOAH***

OTHER STATE AGENCIES **EXEMPTED FROM DOAH***

- **Agriculture and Consumer Services**
- **Office of Financial Regulation**
- **Business and Professional Regulation**
- **Florida Land & Water Adjudicatory Commission**
- **Children and Family Services**
- **Law Enforcement**
- **Highway Safety and Motor Vehicles**
- **Office of Insurance Regulation**
- **Agency for Workforce Innovation**
- **National Guard**
- **Public Employees Relations Commission**
- **Public Service Commission**
- **Department of Revenue**
- **Department of Health**
- **Environmental Protection**
- **Florida Building Commission**

***Some agencies are exempted entirely from DOAH hearing services; others are exempted for specific reasons or specific types of hearings**

PROPOSED OPTION FOR
INDEPENDENT
ADMINISTRATIVE HEARINGS

- **FY 2008-09 DOAH funding: \$704K**
- **Proposed funding for independent administrative hearings: \$275K (\$220K Trust Fund & \$55K GR - approximate)**
- **GR SAVINGS: \$429K**

PROPOSED GR COST REDUCTION - #2

LEASED SPACE REDUCTION

- **FY 2007-08 Cost: \$300,000**
- **Proposed Change: Reduce leased space from 18,600 square feet to 12,700 square feet**
- **About 1/3 of FCHR staff is currently or will be telecommuting or office sharing**

PROPOSED GR COST

REDUCTION - #2

- **FY 2008-09 Cost Savings:
\$100,000**
- **Total Potential Cost Savings
by 2012: \$432,000**

PROPOSED GR COST
REDUCTION - #3

INFORMATION TECHNOLOGY
REDUCTION

- **FY 2007-08 Cost: \$24K (e-mail only)**
- **Proposed Change: Operate independently of EITS for email/VPN services**
- **FY 2008-09 Cost Savings: \$19.4K**

OTHER AGENCIES MOVING TOWARD ALTERNATIVE VPN SERVICES

- Executive Office of the Governor
- Business and Professional Regulation
- Juvenile Justice
- Highway Safety and Motor Vehicles
- Lottery
- Transportation

CONTACT US!

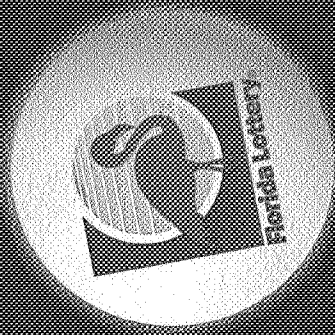


**Florida Commission on Human Relations
2009 Apalachee Parkway, Suite 100
Tallahassee, Florida
Phone: (850) 488-7082**

<http://fchr.state.fl.us>

WE 'RE ALL IN IT TOGETHER!

Florida Lottery Overview



Government Efficiency and Accountability Council

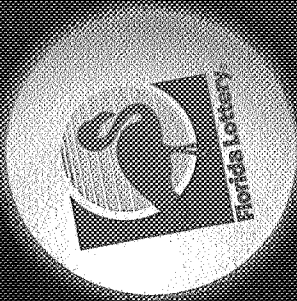
Charlie Crist
Governor

Leo DiBenigno
Secretary

Florida House

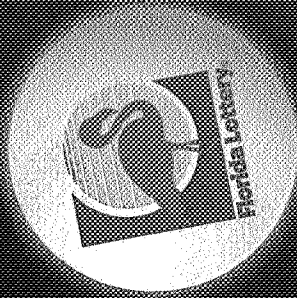
February 13, 2008



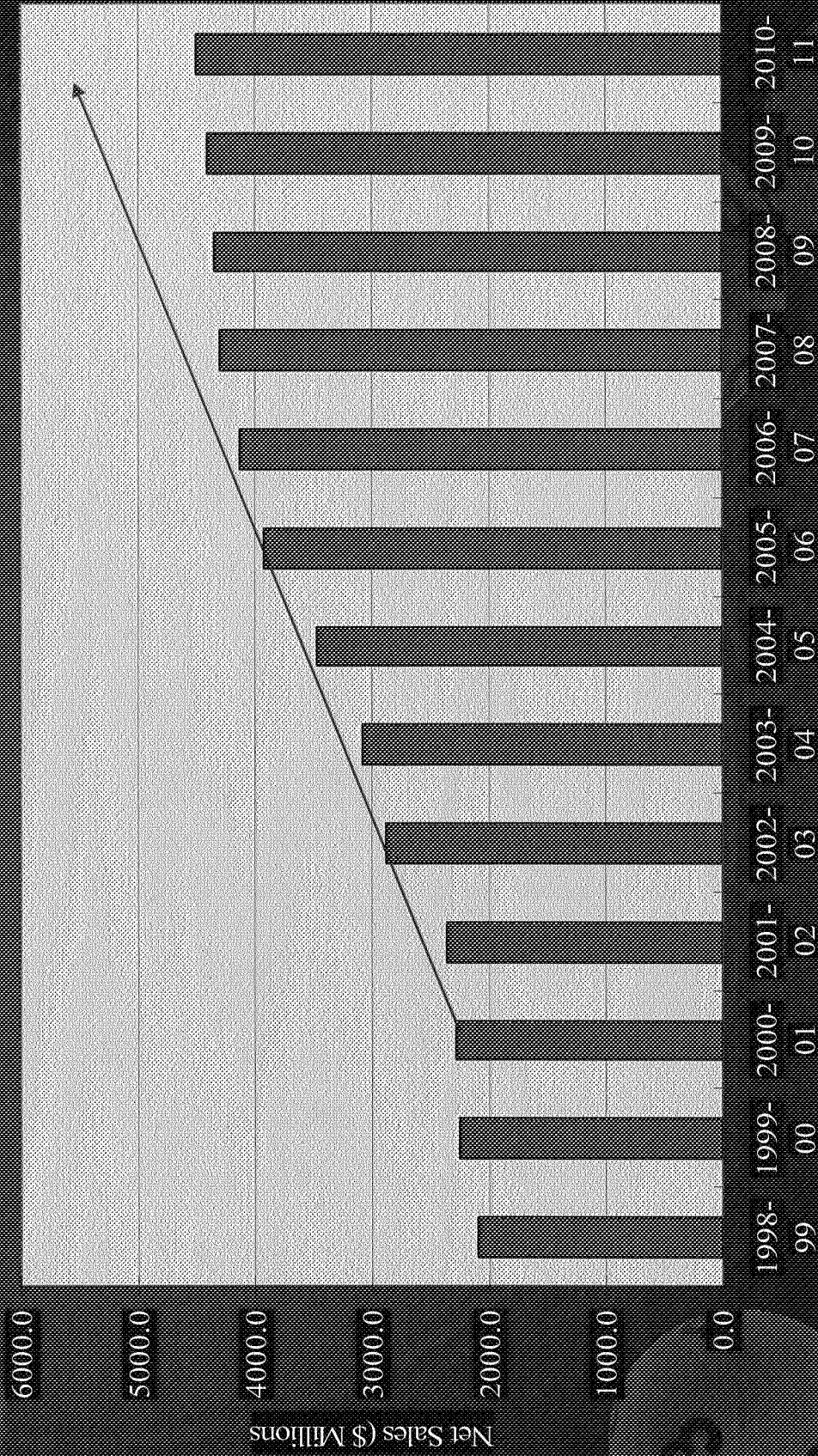


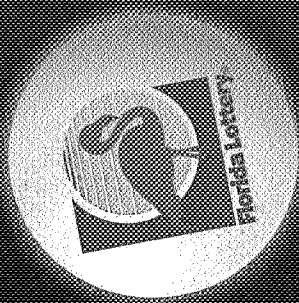
Strategies for Increasing Revenues

Lottery Enhancements	Spending Authority		EFTF Impact	
	FY 2008-09	FY 2007-08	FY 2007-08	FY 2008-09
1000 Instant Ticket Vending Machines	\$4.5 Million	N/A	\$12.4 Million	
500 Additional Terminals	\$1.2 Million	\$2.5 Million	\$13.8 Million	
\$30 Scratch-off Ticket	N/A	\$4.5 Million	\$7.5 Million	
New Scratch-off Contract - Savings	N/A	N/A	\$11.9 Million	
Cash 3 and Play 4 - Mid-day Drawings	N/A	\$3.5 Million	\$21.1 Million	
Increased Advertising	\$5 Million	N/A	\$18.5 Million	
Lotto Enhancements	N/A	\$34.6 Million	\$105.3 Million	
Unclaimed Prize Process Revision	N/A	\$24.7 Million	N/A	
Other Lottery Games Offset	N/A	-\$2.9 Million	-\$9.0 Million	
Total Spending Authority Request	\$10.7 Million			
Total Transfers to EFTF	0	\$66.9 Million	\$181.5 Million	

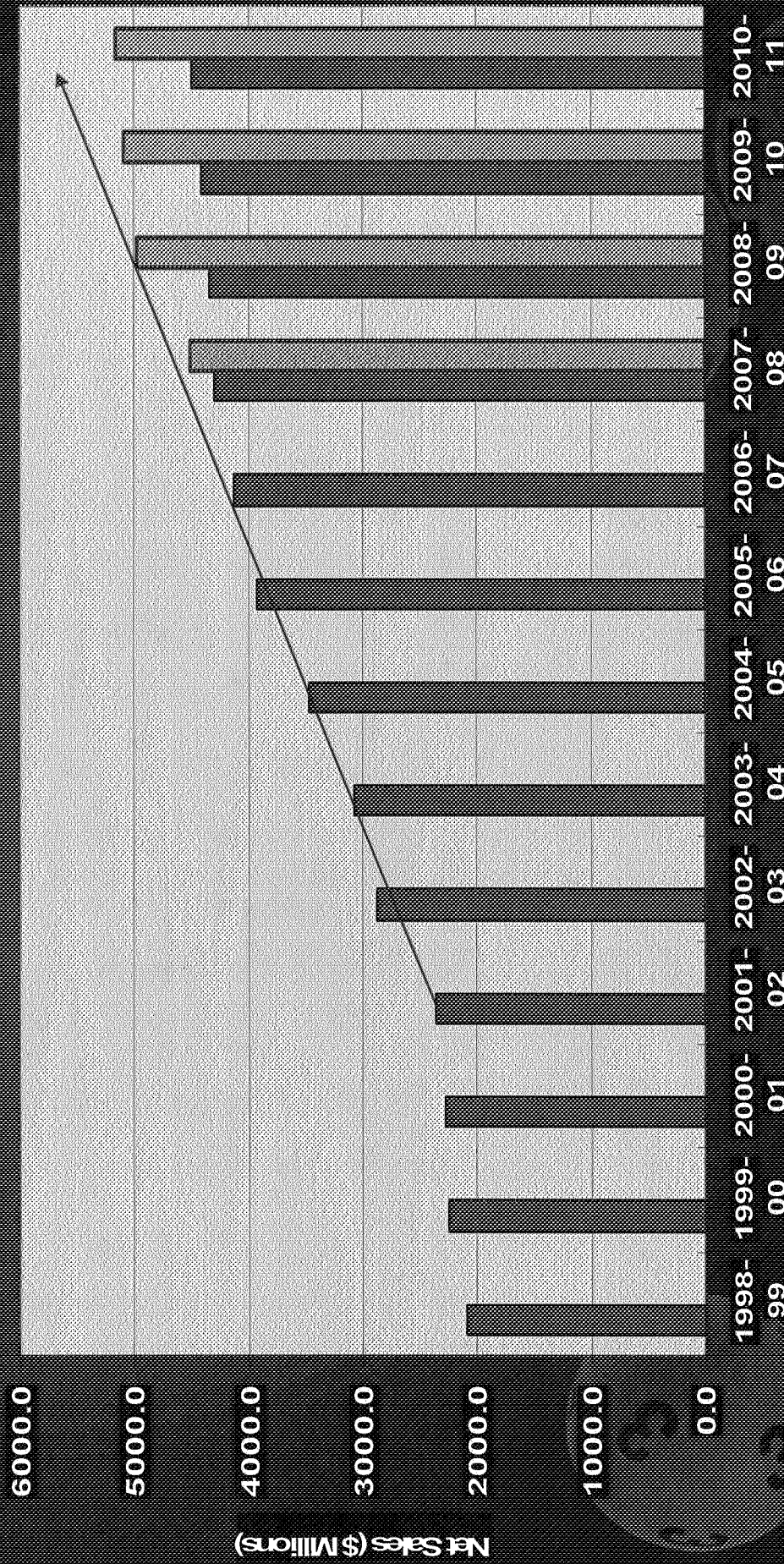


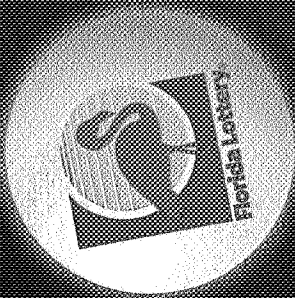
Florida Lottery: Total Sales by Fiscal Year



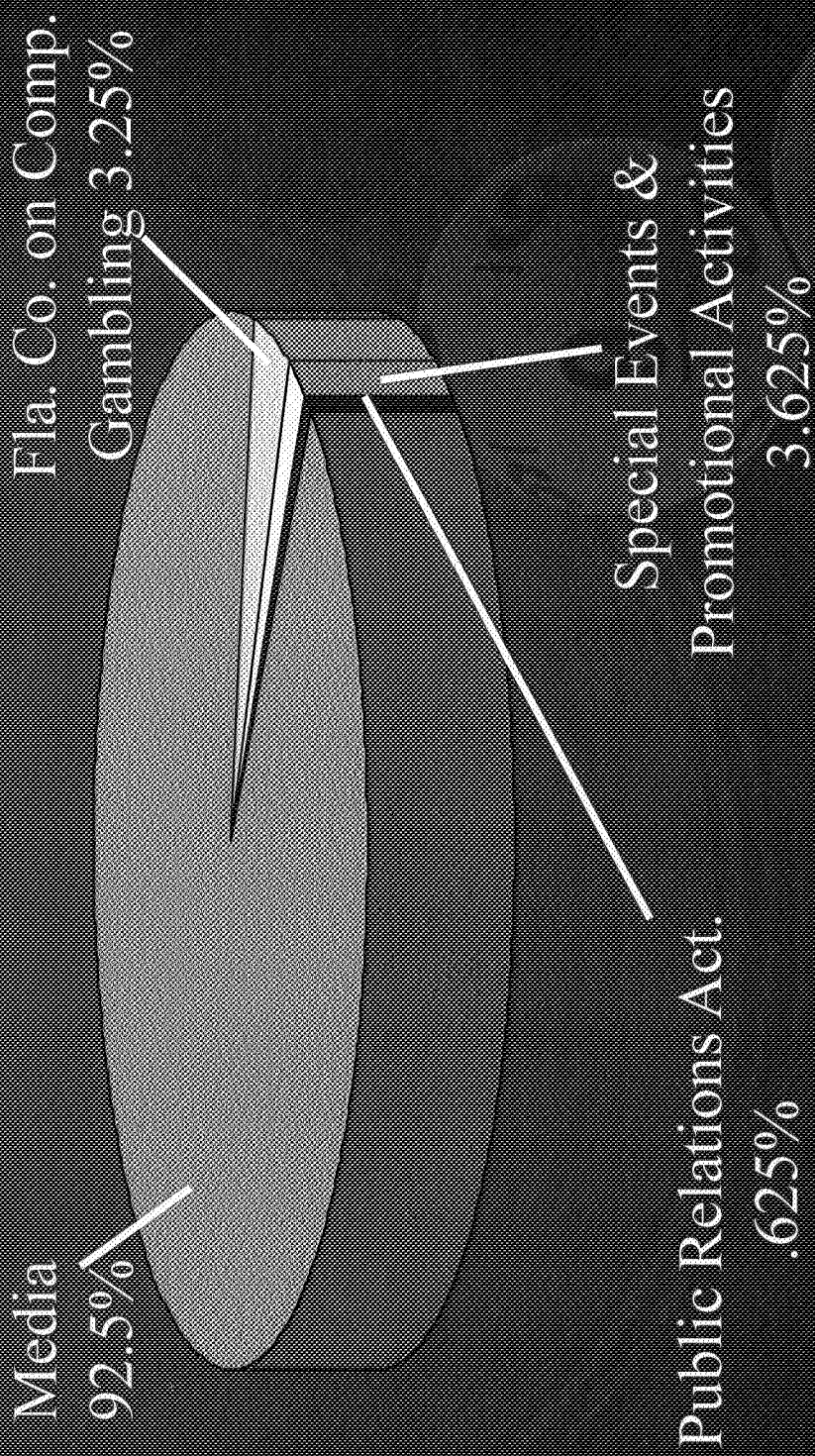


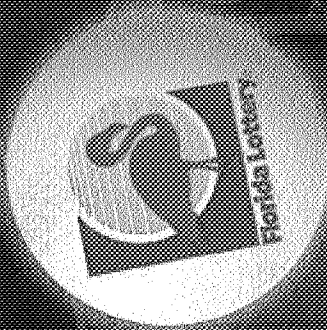
Florida Lottery: Total Sales by Fiscal Year (With Enhancements)





Advertising Allocation

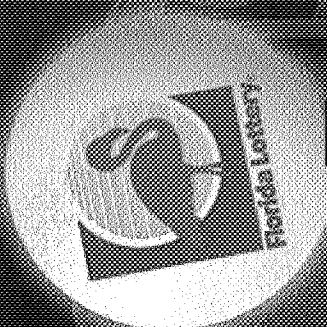




Lottery's FTE HISTORY

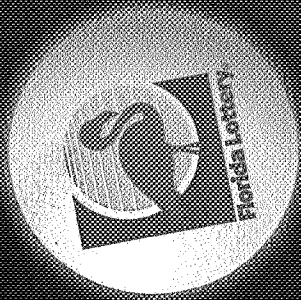


No Vacancies Over 180 Days



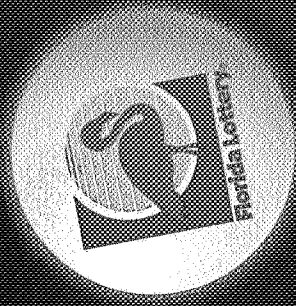
Operating Costs Percentage of Sales





Lottery's LBR Priorities FY 08-09

- 1). Instant Ticket Vending Machines
- 2). Increase to Advertising Appropriations
- 3). Acquisition of Motor Vehicles
- 4). Replace LAN Equipment – Headquarters
- 5). On-Line Games Contract
- 6). Video Spectral Computer Replacement
- 7). Adjustment to Decrease Special Category
(Appropriation EETF)
- 8). Appropriate Back the \$250,000 Vetoed in FY 07-08



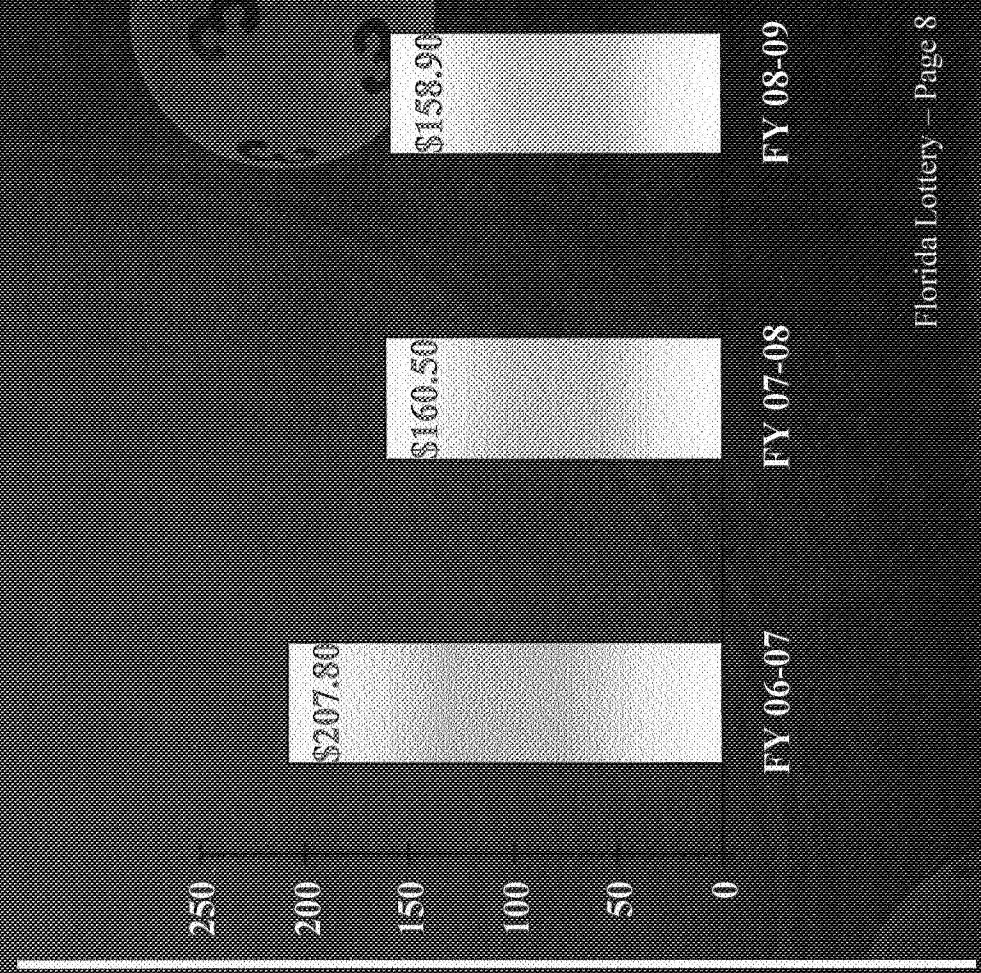
Base Budget for FY 2008-2009

\$ 158,990,038

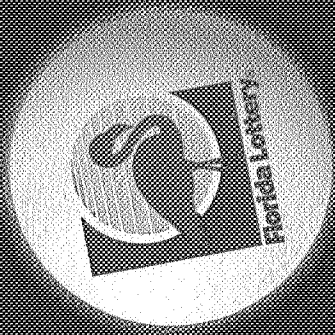
Base Budget: FY 08-09
\$158.9 million

Base Budget: FY 07-08
= \$160.5 million

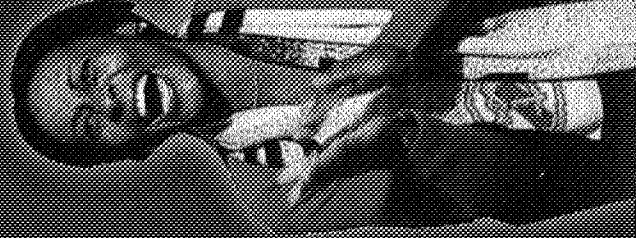
Base Budget: FY 06-07
= \$207.8 million



Thank You

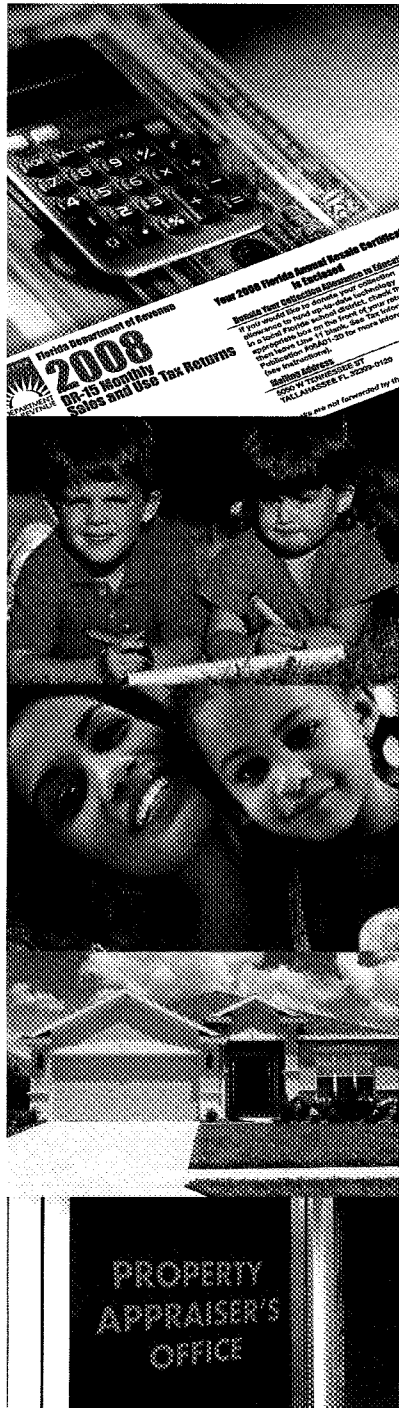


Charlie Crist
Governor



Leo DiBenigno
Secretary





**House Government
Efficiency
And Accountability Council
FY 08-09 Base Budget
Presentation
February 13, 2008**

**Presented by:
Lisa Echeverri
Executive Director
Department of Revenue**

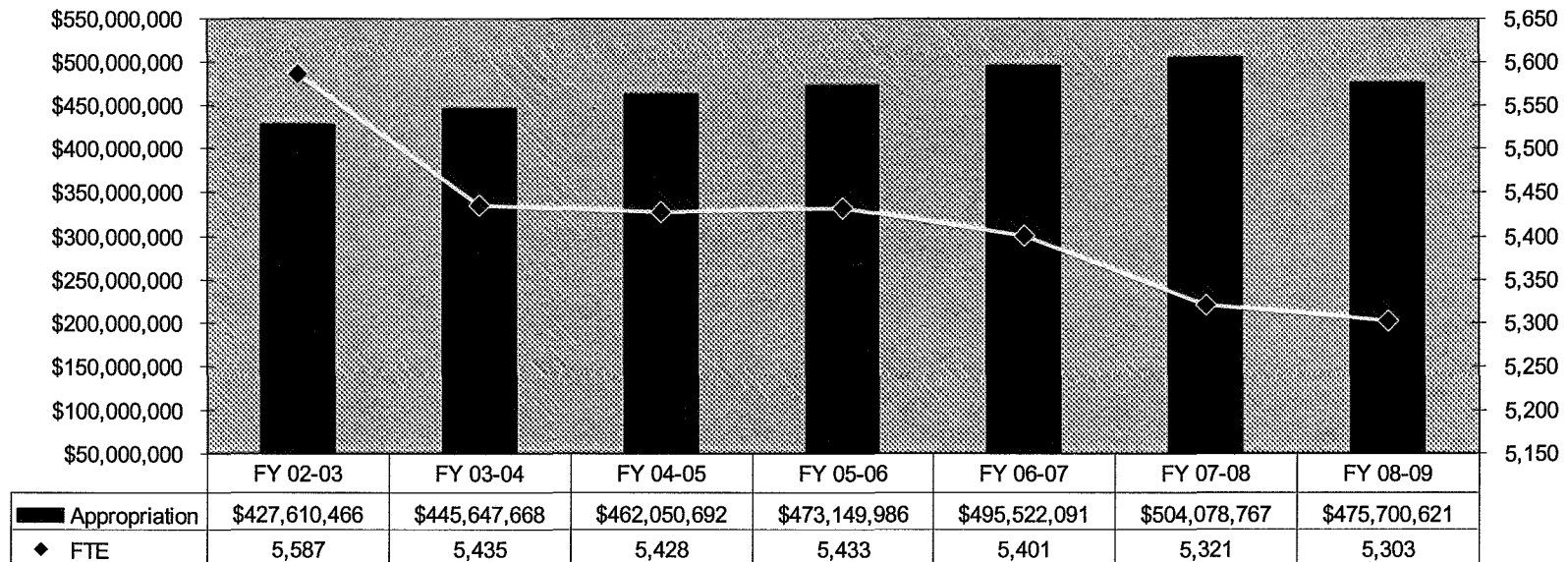
Vision

An agency that is **accessible** and **responsive** to citizens, provides **fair** and **efficient** tax and child support administration and achieves the highest levels of voluntary compliance.

Mission

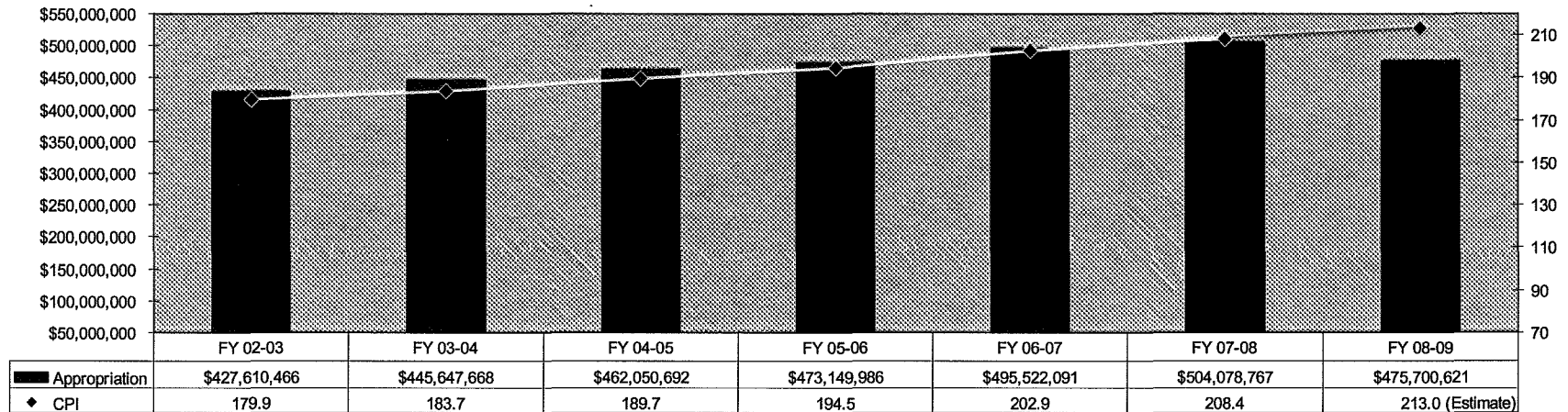
- To serve citizens with respect, concern and professionalism;
- To make complying with tax and child support laws easy and understandable;
- To administer the laws fairly and consistently; and
- To provide excellent service efficiently and at the lowest possible cost.

Department Level Budget and FTE



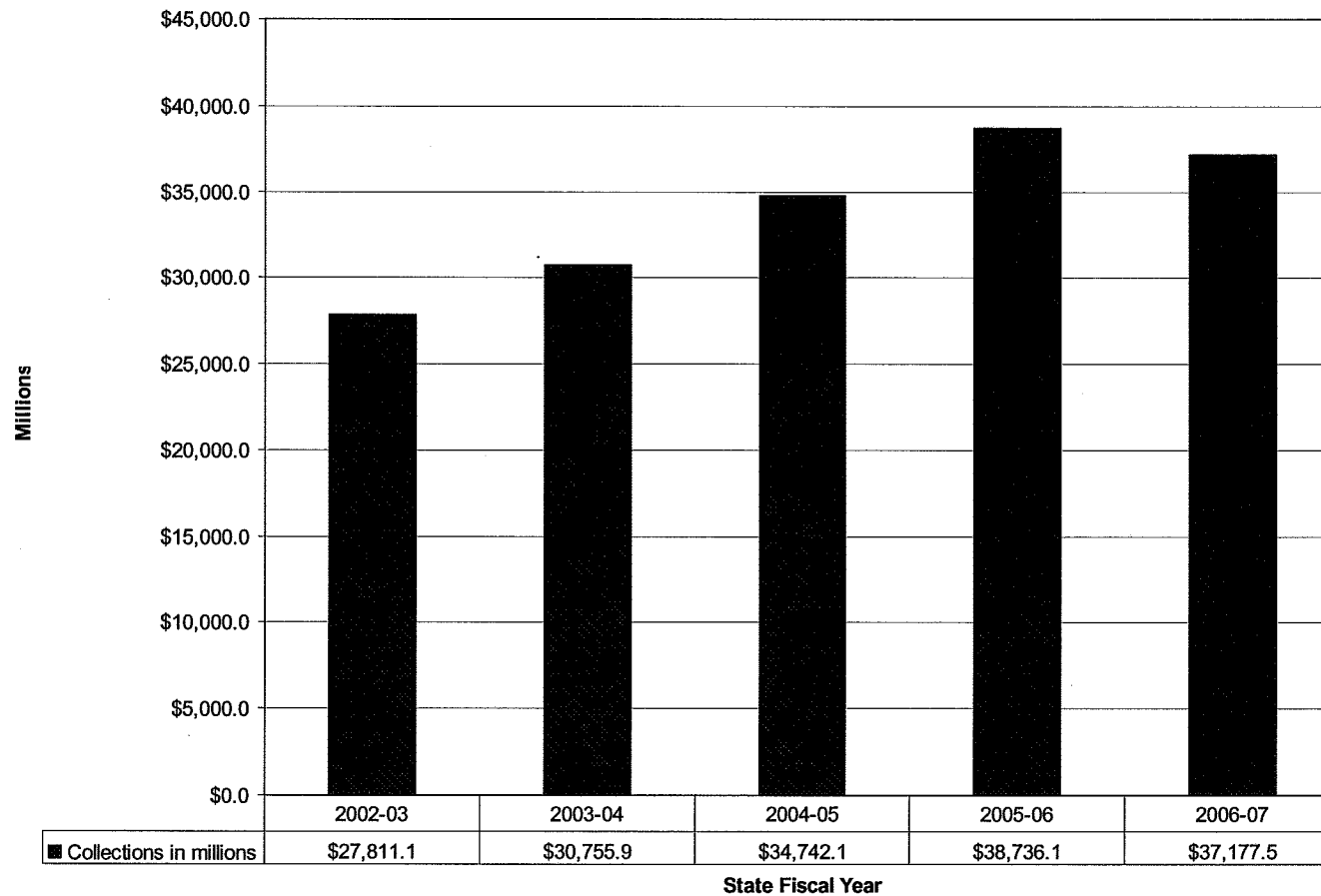
Notes: Appropriation amounts include operational costs only – pass through costs have been removed

Department Level Budget Comparison to Consumer Price Index

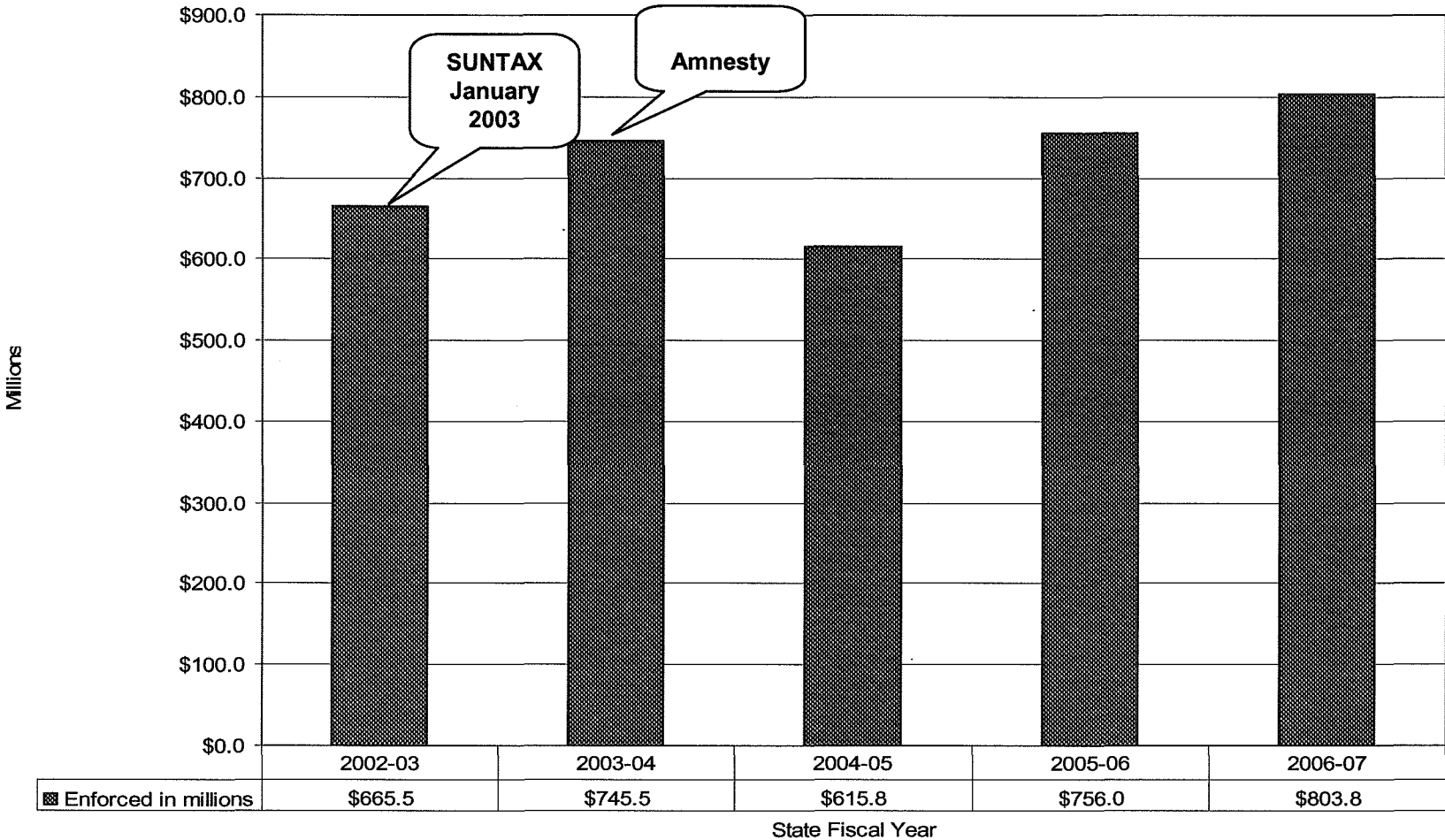


Notes: Appropriation amounts include operational costs only – pass through costs have been removed

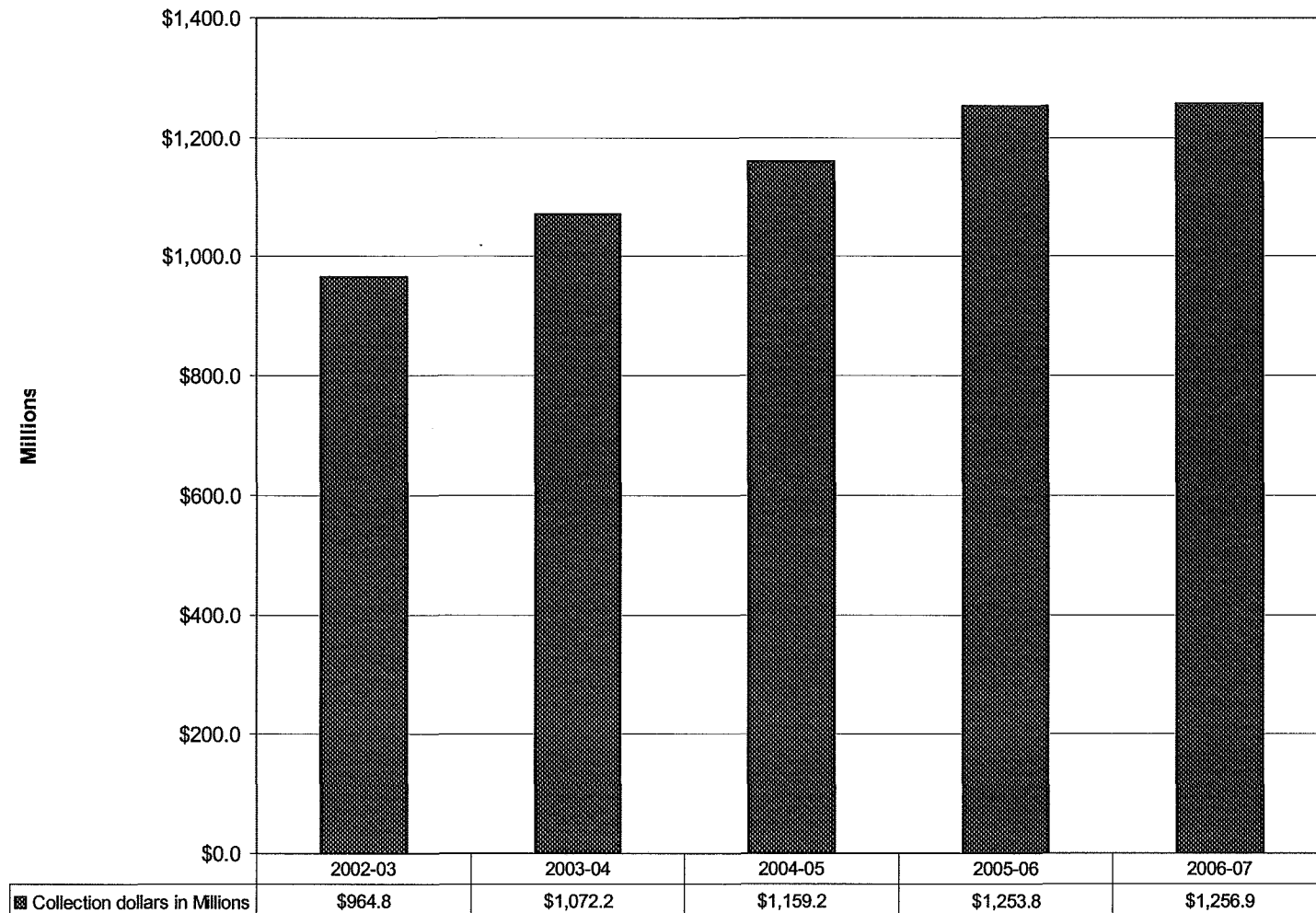
DOR Administered Tax Collections



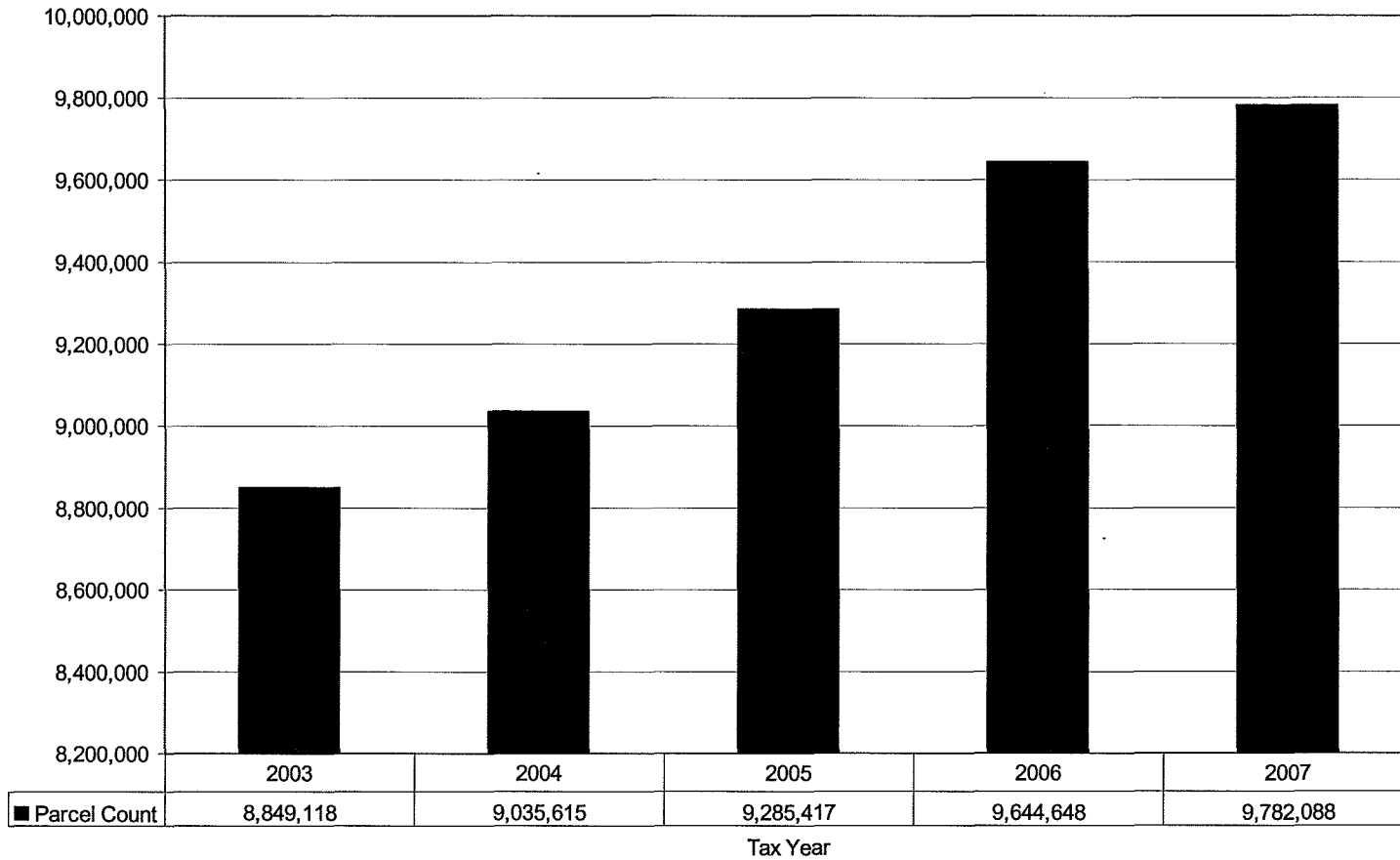
DOR Enforced Tax Collections



Child Support Collections



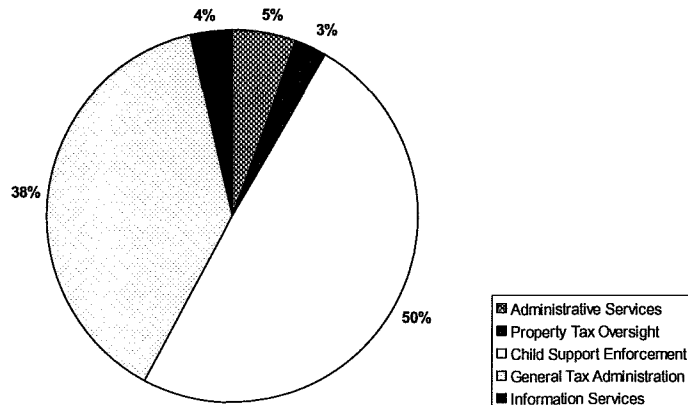
Florida Real Property Parcels



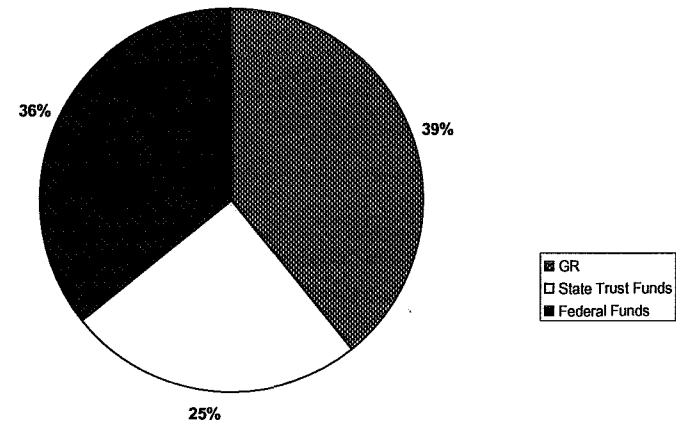
Department Level FY 08-09 Base Budget Summary Overview

Program	FTE	GR	State Trust Funds	Federal Funds	Total	% GR to Dept. GR Total	Pass Through	Operating Budget
Administrative Services	328	17,178,027	6,195,166	5,671,963	29,045,156	8.2%	3,902,883	25,142,273
Property Tax Oversight	174	14,702,955	450,000	-	15,152,955	7.0%	2,031,422	13,121,533
Child Support Enforcement	2,333	67,303,770	33,479,043	164,784,090	265,566,903	32.1%	5,467,931	260,098,972
General Tax Administration	2,290	99,654,144	86,126,890	20,007,910	205,788,944	47.5%	51,411,232	154,377,712
Information Services	178	11,057,097	7,249,490	1,635,579	19,942,166	5.3%	766,709	19,175,457
Total	5,303	209,895,993	133,500,589	192,099,542	535,496,124	100.0%	63,580,177	471,915,947

Department Level - Percentage by Program
\$535,596,124



Department Level - by Fund
\$535,596,124



General Tax Administration Program FY 08-09 Base Budget Summary Overview

Measure of Performance

Measure	Approved Standard FY 2008-07 Standard	Actual Performance FY 2008-07	Approved FY 2007-08 Standard	Requested FY 2008-09 Standard
Percent of compliance examinations resulting in an adjustment	80.0%	90.0%	86.0%	86.0%
Percent of educational information/assistance rendered meeting or exceeding taxpayers' expectations	95.0%	98.0%	96.0%	96.0%
Percent of cases resolved in less than 90 days	80.0%	86.0%	84.0%	80.0%
Percent of tax returns reconciled within 30 days	95.0%	98.0%	96.0%	96.0%

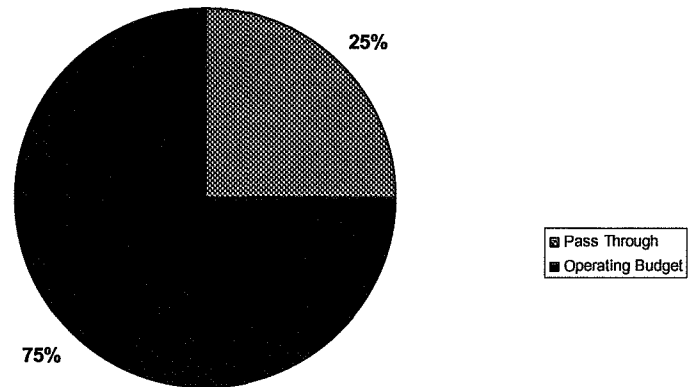
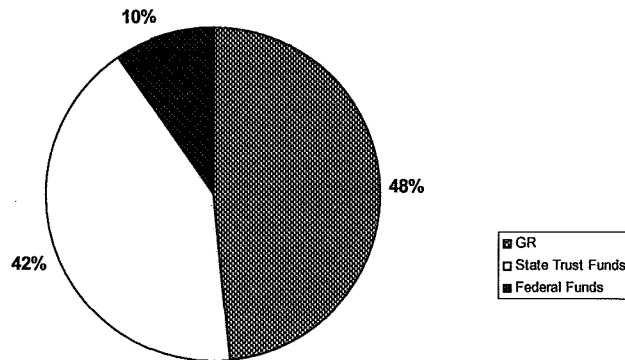
Program Funding Overview

General Tax Administration	FTE	GR	State Trust Funds	Federal Funds	Total	% GR in Program GR Total	Pass Through	Operating Budget
Tax Processing	476	20,885,653	56,238,431	4,547,594	81,671,578	21%		
Taxpayer Aid	200	9,400,024	2,346,674	1,742,220	13,188,918	9%		
Compliance Determination	1,071	43,973,534	20,803,208	9,239,739	74,015,481	44%		
Compliance Resolution	544	25,695,033	6,738,577	4,479,357	36,912,967	26%		
Program Total	2,290	99,954,144	86,126,890	20,007,910	205,788,944	100%	51,411,232	154,377,712

* 47.5 % of Department Total GR Budget

General Tax Administration Pass Through Dollars

General Tax Administration - by Fund \$205,788,944



General Tax Administration

FY 06-07

Revenue sources	56
Taxes administered	35
Integrated taxes	33

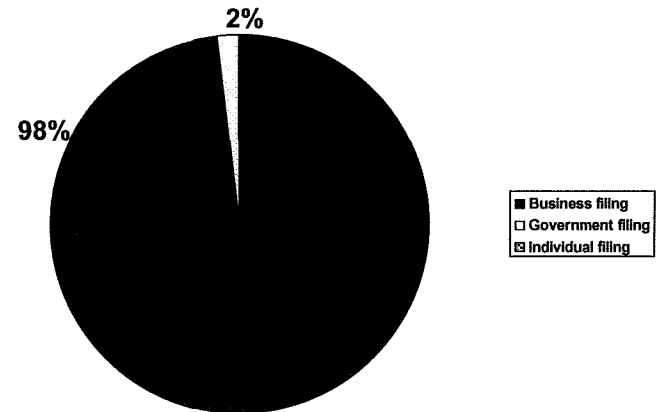
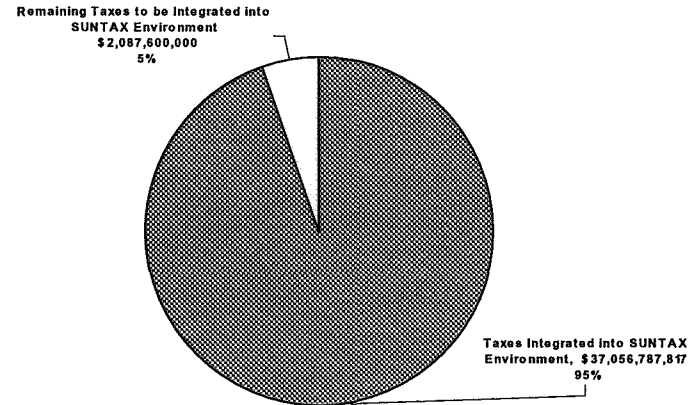
Processing \$39.1 billion in tax collection

Business filing	98%
Government filing	2%
Individual filing	<1%

Leveling the playing field with

\$804 million in enforced collections

Call center activity	1m
Web activity (visits)	2.7m
Walk-in activity (visits)	193k
Electronic filing dollar amount	\$38b
Electronic filing percentage	90%
Documents managed	960
Documents printed	10m
Returns and bills processed	9.72m



General Tax Administration Processing for Other Agencies

Check and Document Processing with Data Capture						
AGENCY	APPLICATION	Annual Number of Transactions	Dollars processed 2006-07	Cost billed to agency	Unit cost of transaction	Cost per dollar processed
DBPR	PROFESSIONAL LICENSE RENEWALS	254,900	\$38,845,000	\$82,195.76	\$0.32	\$0.002116
FDLE	FIREARM DEALER FEES	11,255	\$2,275,000	\$3,376.50	\$0.30	\$0.001484
DHSMV	DRIVER'S LICENSE RENEWALS	333,649	\$5,164,000	\$83,412.25	\$0.25	\$0.016153
Total		599,804	46,284,000	\$168,984.51	\$0.28	\$0.003651

Electronic Funds Transfer Processing Only						
AGENCY	APPLICATION	Annual Number of Transactions	Dollars processed 2006-07	Cost billed to agency	Unit cost of transaction	Cost per dollar processed
DBPR	EXCISE TAX (Para-Mutual, Beverage, Cigarette)	4,849	\$1,081,233,000	\$6,061.25	\$1.25	\$0.000006
DMS	RETIREMENT & INSURANCE CONTRIBUTIONS (Health, Life, Disability, Pre-tax)	11,747	\$2,365,679,000	\$0.00	\$1.25 e	\$0.000006 e
Total		16,596	3,446,912,000	\$6,061.25	\$1.25	\$0.000006

e- indicates estimated value of services (\$14,683.75 annually)

Child Support Enforcement Program FY 08-09 Base Budget Summary Overview

Measure of Performance

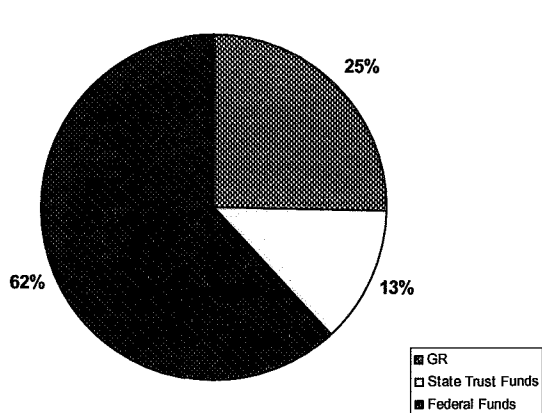
Measure	Approved Standard FY 2008-07 Standard	Actual Performance FY 2008-07	Approved FY 2007-08 Standard	Requested FY 2008-09 Standard
Percent of IV-D cases available for next appropriate action	86.0%	93.4%	91.0%	92.0%
Percent of current support collected (federal definition)	68.0%	51.8%	64.0%	58.0%
Percent of IV-D cases with an order for support (federal definition)	80.0%	74.3%	80.5%	78.0%
Percent of state disbursement unit collections disbursed within two business days of receipt	98.0%	98.0%	98.0%	98.0%

Program Funding Overview

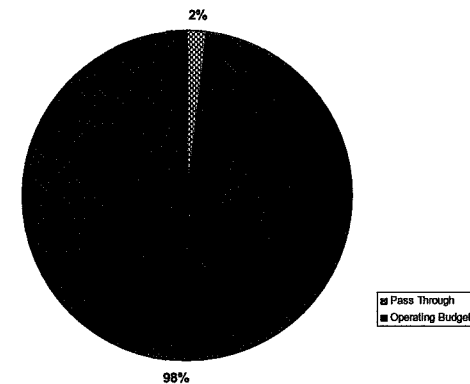
Child Support Enforcement	FTE	GR	State Trust Funds	Federal Funds	Total	% GR to Program GR Total	Pass Through	Operating Budget
Case Processing	1,402	31,469,478	6,632,037	73,564,277	111,665,792	47%		
Remittance & Distribution	48	11,361,408	5,873,580	27,336,790	44,571,778	17%		
Establishment	444	12,564,329	11,642,670	33,933,083	58,140,082	19%		
Compliance	439	11,908,555	9,330,756	29,949,940	51,189,251	18%		
Program Total	2,333	67,303,770	33,479,043	164,784,090	265,566,903	100%	5,467,931	260,098,972

*32.1% of Total Department GR Budget

Child Support Enforcement - by Fund
\$265,566,903



Child Support Enforcement Pass Through Dollars



Child Support Enforcement

Serve the children:

Children	1,019,012
Non assistance	27.2%
Public assistance children	8.6%
Medical assistance children	28.0%
Former public assistance children	36.2%

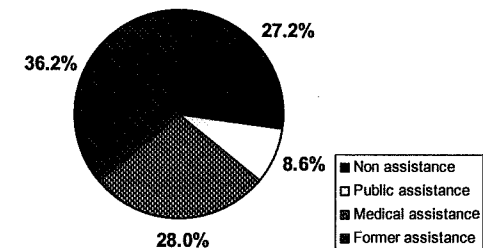
Out-of-wedlock birth rate	46%
Annual divorces	81,287

Child Support Performance (Federal Fiscal Year 2006-07)

Paternity establishment	98.1%
Support order establishment	74.3%
Collections	\$1.26 billion
Current Support	51.8%
Income deduction orders	70.6%
Arrears Support	59.9%
Cost Effectiveness	\$4.80

Documents managed	1,210
Call center activity	10,072,230
Web activity (visits)	533,947
Walk-in activity (visits)	177,716

Children Served



Property Tax Oversight Program FY 08-09 Base Budget Summary Overview

Measure of Performance

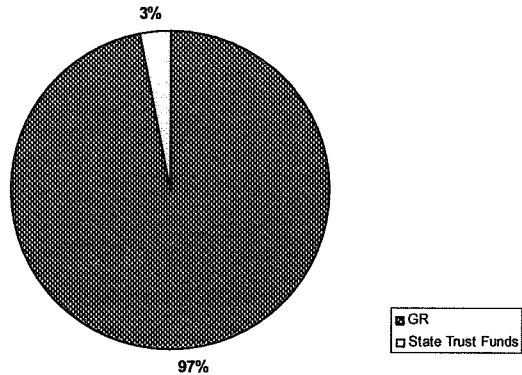
Measure	Approved Standard FY 2006-07 Standard	Actual Performance FY 2006-07	Approved FY 2007-08 Standard	Requested FY 2008-09 Standard
Percent of classes/subclasses studied (for In-depth counties) and found to have a level of at least 90%.	95.0%	94.4%	94.0%	94.0%
Percent of users of Property Tax Oversight aid and assistance satisfied with the services provided.	90.0%	97.0%	90.4%	90.6%

Program Funding Overview

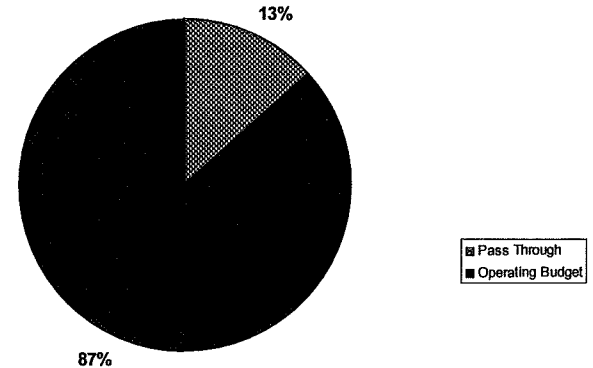
Property Tax Oversight	FTE	GR	State Trust Funds	Federal Funds	Total	% GR to Program GR Total	Pass Through	Operating Budget
Compliance Determination	111.0	8,688,743	0	0	8,688,743	59%		
Compliance Assistance	63.0	6,014,212	450,000	0	6,464,212	41%		
Program Total	174.0	14,702,955	450,000	0	15,152,955	100%	2,031,422	13,121,533

* 7.0% of Department Total GR Budget

Property Tax Oversight - by Fund
\$15,152,955



Property Tax Oversight Pass Through Dollars



Property Tax Oversight

December 2006

Local Constitutional Officers

Property appraisers	67
Tax collectors	67

Taxing Authorities

Counties	67
Municipalities	387
School districts	67
Dependent special taxing districts	376
Independent special taxing districts	117

Property Tax Facts – 2006 Property Rolls

Number of parcels	9,644,648
Fair market value	\$2.443 trillion
Taxable value	\$1.648 trillion
Total property taxes collected	\$30.5 billion
State-wide millage rate	18.5 mills

Department of Revenue Services

Web site (visits)	1,766,236
Education and training	48,000 hours
Tax roll approval	
Truth in millage oversight	
Tangible personal property assistance	

Information Services Program FY 08-09 Base Budget Summary Overview

Measure of Performance

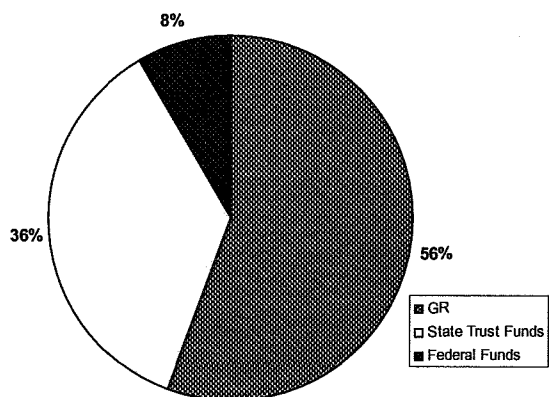
Measure	Approved Standard FY 2006-07 Standard	Actual Performance FY 2006-07	Approved FY 2007-08 Standard	Requested FY 2008-09 Standard
Information technology costs as percent of total agency costs	4.21%	3.59%	4.17%	3.76
Information technology positions as a percent of total agency positions	3.33%	3.37%	3.35%	3.37

Program Funding Overview

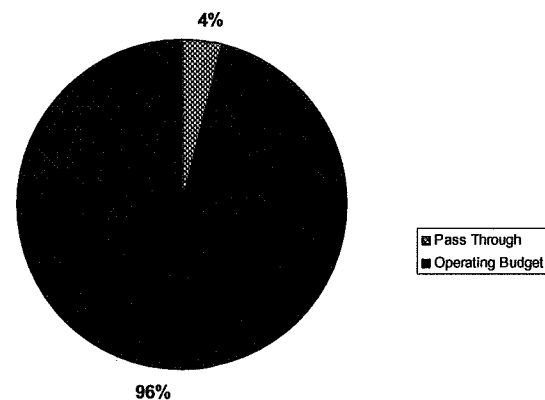
Information Services	FTE	GR	State Trust Funds	Federal Funds	Total	% GR to Program GR Total	Pass Through	Operating Budget
Information Services	178.0	11,057,097	7,249,490	1,635,579	19,942,166	100.0%		
Program Total	178.0	11,057,097	7,249,490	1,635,579	19,942,166	100.0%	766,709	19,175,457

* 5.3% of Department Total GR Budget

Information Services Program - by Fund
\$19,942,166



Information Services Pass Through Dollars



Information Services Program

- Supports over 280 servers country wide
- Supports and maintains over 200 applications— both custom developed and off the shelf, including web applications that provide online access to taxpayers and parents 24/7
- Supports over 5300 employees with secure network services and applications
- Provides data exchange and online access to information for over 30 external entities such as other state agencies and department contractors with hundreds of users
- When Unemployment Compensation functionality is added to the SUNTAX applications, an additional 4300 new external users are expected to access secure applications

Administrative Services and Executive Support Program FY 08-09 Base Budget Summary Overview

Measure of Performance

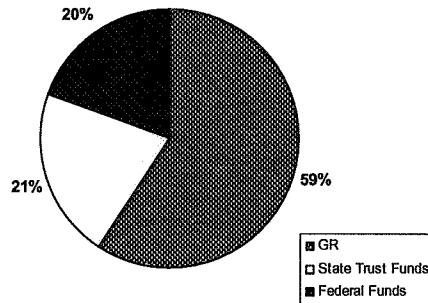
Measure	Approved Standard FY 2006-07 Standard	Actual Performance FY 2006-07	Approved FY 2007-08 Standard	Requested FY 2008-09 Standard
Administrative costs as a percent of total agency costs (not including revenue sharing)	4.87%	5.15%	5.93%	5.4
Administrative positions as a percent of total agency positions	6.13%	6.11%	6.17%	6.11

Program Funding Overview

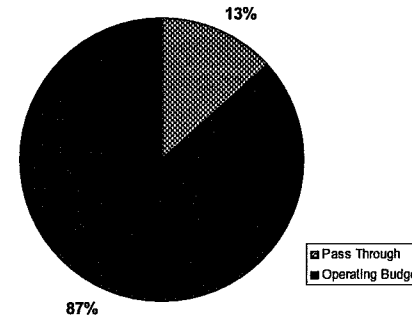
Administrative Services	FTE	GR	State Trust Funds	Federal Funds	Total	% GR to Program GR Total	Pass Through	Operating Budget
Administrative Services	328	17,178,027	6,195,166	5,671,963	29,045,156	100%		
Program Total	328	17,178,027	6,195,166	5,671,963	29,045,156	100%	3,902,883	25,142,273

* 8.2% of Department Total GR Budget

Administrative Services and Executive Support - by Fund
\$29,045,156



Administrative Services and Executive Support Pass Through Dollars



Executive Support Program

Citizen Services

Public Information

Taxpayer Rights Office

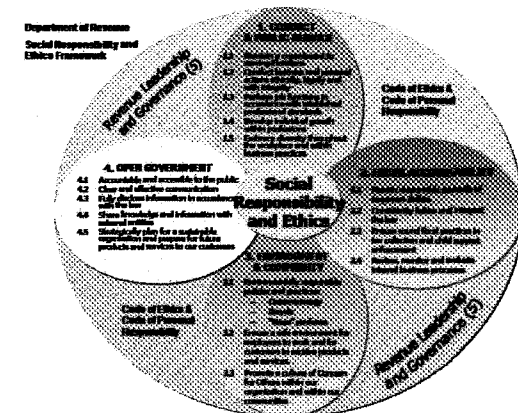
Ethics and Social Responsibility

General Council – Ethics Officer

Ombudsman

Inspector General

Human Resource



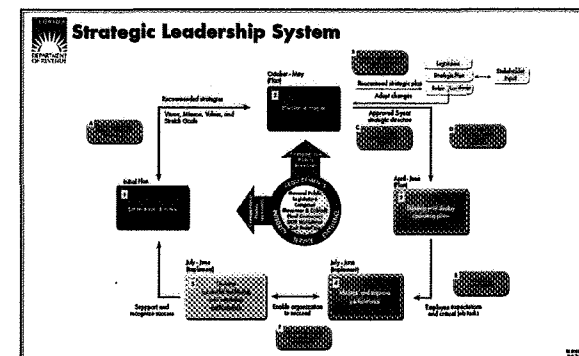
Strategic Leadership

Planning

Budgeting

Performance Accountability

Legislative & Cabinet Services



Administrative Services Program

Administrative Support Facts – 2006-07

Administer 446 Contracts	\$ 119,574,443 (annual value)
Manage 81 Facilities	\$ 26 million annually (state/private)
Purchasing	\$ 36.9 m (25,638 purchases)
Property Inventory	\$ 38.4 million in value (13,568 items)
Payroll	\$ 251,654,126 annually (over 5,000 employees)
Human Resource Services	19,395 consultations

Florida Department of Revenue
FY 2008-09 Legislative Budget Request
Department Issues with Issue Codes

Revenue Generating	Governor's Recommendations	Program	Issue #	Issue	Description	State Share			Non Recur	
						GR	Trust	Fed Trust	Total	Total
Substantive Program Issues										
No	Yes	CSE	3400400 & 3400500	Fund Shift - Offset of Reduction in Federal Matching Funds due to the Federal Deficit Reduction Act of 2005-Add	Annualize impact of incentive match reduction and align with current incentive revenue forecast.	3,914,830		(3,914,830)	0	
No	Yes	CSE	33H0100	Budget Reduction - Deficit Reduction Act of 2005-Delete Duplicate Appropriation	Eliminates excess state trust fund authority from previous year's Deficit Reduction Act funding.		(1,289,916)		(1,289,916)	
No	Yes	CSE	4400500	Child Support Enforcement Program Initiatives - Program Implementation of the Federal Deficit Reduction Act of 2005	For FY 08-09, CSE requires \$1,980,000 to pay the \$25.00 fee required by the Deficit Reduction Act. \$1,158,687 in recurring funding was received in FY 07-08. CSE is requesting the balance needed of \$821,313 in recurring funding.	821,313			821,313	
Yes	Yes	CSE	36321C0	Program or Service-Level Information Technology - Child Support Automated Management System (CAMS) - Phase II	The contract for CAMS Phase II is currently under negotiation. It is anticipated that the contract will begin in February 2008. This issue is to request funding for the projected FY 2008-09 cost of the implementation vendor and program management.		17,464,947	33,902,545	51,367,492	51,367,492
No	Yes	PTO	300140	Property Tax Oversight Program Initiatives - House Bill 1B Property Tax Relief	Provide regulatory oversight and operational assistance to local governments required as a result of HB 1B property tax relief legislation in 2007 - Issue includes funding for 4 FTE	307,204			307,204	17,552
No	No	PTO	4600090	Property Tax Oversight Program Initiatives - Contract Appraisals	Contract with private fee appraisers in order to meet our appraisal requirements and provide a representative, statically reliable sample in accordance with s.195.096, Florida Statutes	200,000			200,000	
Yes	Yes	PTO	36281C0	New Information Resource Management Infrastructure Project - Property Tax Oversight Technology Infrastructure	Complete transition from program's outdated mainframe computers to the Department's SAP-based enterprise resource package architecture.	2,881,000			2,881,000	2,881,000
Yes	No	GTA	36208C0	General Tax Administration Program Initiatives - Collection Analytics and Workflow Modeling	Funds will provide for the development of workflow modeling system to optimize the use of limited resources. Will allow the Department to tailor collection strategies based upon a predictive model.		2,377,535		2,377,535	1,901,948
Yes	Yes	GTA	36279C0	New Information Resource Management Infrastructure Project - General Tax Administration /Remote Document & Check Processing	Funds will purchase mail extraction and scanning equipment to replace machines that are seven years old. Funds will provide for the implementation of a system to capture, archive, retrieve and control information both centrally and at the service center level.		596,027		596,027	513,817
No	No	ISP	36280C0	New Information Resource Management Infrastructure Project - Information Services SUNTAX Lifecycle Infrastructure	Purchase Servers - Inventory analysis of servers reaching end of useful life (5 yrs).		1,261,262		1,261,262	1,261,262
No	No	CSE	4400240	Child Support Enforcement Program Initiatives - Manatee Demonstration Project - Salary & Rent Increases	Funds for salary & benefit increase for staff of Manatee Clerk of Court Child Support Office and costs for increased lease space.	66,123		128,355	194,478	
No	No	CSE	4400320	Child Support Enforcement Program Initiatives - State Disbursement Unit-Affiliated Computer Services Contract Adjustment	Accommodates anticipated workload increases in payment processing and disbursements as well as corresponding facility expansion, equipment maintenance and software and hardware upgrades.	197,005		382,421	579,426	
No	Yes	CSE	4400370	Child Support Enforcement Program Initiatives - Implementation of Random Moment Sampling for the Clerk of Court Depositories	Additional appropriation authority for payments to clerks resulting from federal audit. Additionally, funding may be required for counties that owe.			16,976,954	16,976,954	16,976,954

Revenue Generating	Governor's Recommendations	Program	Issue #	Issue	Description	State Share				Non Recur
						GR	Trust	Fed Trust	Total	Total
No	Yes	PTO	4600060	<i>Property Tax Oversight Program Initiatives - Increase Spending Authority for the Certification Trust Fund</i>	Increase spending authority for the Certification Trust Fund.		35,000		35,000	
Yes	Yes	GTA		<i>Continuation of 17.5 Intangibles Tax Auditors thru Oct 2009</i>	Restores funding for Auditors that perform Intangibles Tax audits. Audit window for Intangibles Tax closes in October 2009.	803,825			803,825	
Agency-wide Issue										
No	No	DOR	2302200	<i>Price Level Increase - Building Rental for Privately Owned Lease Space</i>	Funds for anticipated private rent increases in existing leases. Will include leases for partners paid for through purchase of service as a double budget issue.	298,221	200,222	142,509	640,952	
No	No	DOR	2302300	<i>Price Level Increase - United States Postage Increase</i>	Increased by application of the CPI against previous years expenditures.	77,692	55,096	43,863	176,651	
Total						9,567,213	20,700,173	47,661,817	77,929,203	74,920,025

DEPARTMENT OF REVENUE
 REVISED SCHEDULE VIII-B
 PRIORITY LIST OF POSSIBLE REDUCTIONS FOR FISCAL YEAR 2008-09

Issue Title	Program	General Revenue	CSE Fed Match	Issue Description
Fund shift of Aerial Photography	PTO	1,326,266		Transfer the cost of providing aerial photography and digital mapping services to the local governments who benefit from the services.
Fund shift of Training positions	PTO	200,000		Transfer the cost of 3 FTE that provide support for local government officials' training to the Certification Trust Fund
Reduction of OAG Contract	CSE	68,000	132,000	Reduction to Office of Attorney General contract that would not negatively impact service delivery.
Reduction of OSCA Contract	CSE	68,000	132,000	Reduction to Office of State Court Administrators contract that would not negatively impact service delivery.
Reduction of Public Awareness Campaign	CSE	88,740	172,260	Reduction to Public Awareness Campaign that would not negatively impact service delivery.
Fund Shift from GR to Operations TF	GTA	1,000,000		The Department is required by proviso in SB 2C to provide costs of administration for Local Discretionary Sales Tax. The Department is finalizing those calculations; however, it is clear that the costs are at least \$1M more than the \$6.4M currently authorized.
Replacement of Contract Staff with FTE	ISP	600,000		Staffing costs could be reduced by replacing 8 contract staff with 15 FTE. The annual savings to the state would be \$600,000 with no loss in services.
Elimination of 30.5 Positions Vacant over 300 days	DOR	955,490	456,753	A total of 30.5 vacancies over 300 days old were identified during a recent exercise with the House that the Department could eliminate without loss of services. The Department requests flexibility with the selection of specific positions to be eliminated.
Grand Total		4,306,496	893,013	