



Safety & Security Council

**Tuesday, August 28, 2007
9:30 a.m. – 3:00 p.m.
212 Knott Building**

ACTION PACKET

COUNCIL MEETING REPORT

Safety & Security Council

8/28/2007 9:00:00AM

Location: 212 Knott Building

Attendance:

	<i>Present</i>	<i>Absent</i>	<i>Excused</i>
Dick Kravitz (Chair)	X		
Sandra Adams			X
James Frishe	X		
Luis Garcia	X		
Dorothy Hukill			X
Kurt Kelly	X		
Marcelo Llorente	X		
Mitch Needelman	X		
Frank Peterman	X		
Juan-Carlos Planas			X
Yolly Roberson	X		
Dennis Ross	X		
Maria Sachs			X
William Snyder	X		
Nicholas Thompson	X		
Perry Thurston	X		
Totals:	12	0	4

Committee meeting was reported out: Tuesday, August 28, 2007 4:28:53PM

COUNCIL MEETING REPORT

Safety & Security Council

8/28/2007 9:00:00AM

Location: 212 Knott Building

Other Business Appearance:

Budget

Victoria Montanaro, Executive Director (State Employee) - Information Only
Justice Administrative Commission
227 N Bronough
Tallahassee FL

Budget Reductions

Kimberly Case, Legislative Affairs Director (Lobbyist) (State Employee) - Proponent
Department of Legal Affairs
PL -01 The Capitol
Tallahassee FL 32399
Phone: 850-245-0176

Budget Reductions

John Hamilton, Administrative Services Director (State Employee) - Information Only
Department of Legal Affairs
PL -01 The Capitol
Tallahassee FL 32399
Phone: 850-414-3535

Budget Reductions

Monica David, Chair (Lobbyist) (State Employee) - Information Only
Florida Parole Commission
2601 Blairstone Rd
Tallahassee FL 32399
Phone: 850-487-1978

Budget Reductions

Fred Schuknecht, Director of Administration (Lobbyist) (State Employee) - Information Only
Florida Parole Commission
2601 Blairstone Rd
Tallahassee FL 32399
Phone: 850-488-3415

Budget Reductions

Mark Zadra, Assistant Commissioner (Lobbyist) (State Employee) - Information Only
Florida Department of Law Enforcement
P O Box 1489
Tallahassee FL 32302
Phone: 850-410-7001

Budget Reductions

James R. McDonough, Secretary (Lobbyist) (State Employee) - Information Only
Florida Department of Corrections
2601 Blairstone Rd
Tallahassee FL 32301
Phone: 850-410-4223

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Budget Reductions

George Sapp, Assistant Secretary of Institutions (State Employee) - Information Only
Florida Department of Corrections
2601 Blairstone Rd
Tallahassee FL
Phone: 850-488-2288

Budget Reductions

Walter McNeil, Secretary (Lobbyist) (State Employee) - Information Only
Florida Department of Juvenile Justice
2737 Centerview Dr.
Tallahassee FL 32399
Phone: 850-413-7313

Budget Reductions

Vickie Harris, Bureau Chief, Bureau of Budget (Lobbyist) (State Employee) - Information Only
Florida Department of Juvenile Justice
2737 Centerview Dr.
Tallahassee FL
Phone: 850-921-6412

Budget Reductions

Julia Strange, Director of Policy Development (State Employee) - Information Only
Florida Department of Juvenile Justice
2737 Centerview Dr.
Tallahassee FL
Phone: 850-413-9128

Budget Reductions

R. Fred Lewis, Chief Justice (State Employee) - Information Only
Florida Supreme Court
500 S Duval St
Tallahassee FL 32399
Phone: 850-488-0007

Budget Reductions

Stevan Northcutt, Chief Judge (State Employee) - Information Only
2nd DCA, Chair, District Court of Appeal Budget Commission
1700 N Tampa St, Suite 300
Tampa FL 33602
Phone: 813-272-3430

Budget Reductions

Belvin Perry, Jr., Chief Judge (State Employee) - Information Only
9th Circuit, Chair, Trial Court Budget Committee
425 N Orange Ave, Suite 2010
Orlando FL 32801
Phone: 407-836-2008

Budget Reductions

Lisa Goodner (State Employee) - Information Only
State Courts Administrator
500 S Duval St
Tallahassee FL 32399
Phone: 850-922-5081

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Budget Reductions

Angela Orkin, Executive Director (Lobbyist) (State Employee) - Information Only
Statewide Guardian Ad Litem Office
600 S Calhoun St, Suite 273
Tallahassee FL 32399
Phone: 850-922-7213

Budget Reductions

Bill Cervone, State Attorney (State Employee) - Information Only
8th circuit
120 W University Avenue
Gainesville FL 32601
Phone: 352-374-3686

Budget Reductions

Bill White, Public Defender (State Employee) - Information Only
Florida Public Defender Association
25 N Market St
Jacksonville FL
Phone: 904-630-1501

Budget Reductions

Neal Dupree (Lobbyist) (State Employee) - Information Only
Capital Collateral Regional Counsel - South
101 NE 3rd Avenue, Suite 400
Ft. Lauderdale FL 33301
Phone: 954-713-1284

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Summary: No Bills Considered

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**Agency's Schedule VIII-B Reduction Issues -- August 2007
Safety & Security Council**

Line #	Priority #	Issue Code	Issue Title	FTE	GR	Trust
1			JUSTICE ADMINISTRATIVE			
2			JUSTICE ADMINISTRATIVE COMMISSION			
3	2	33B5000	JUSTICE ADMINISTRATIVE COMMISSION REDUCTIONS	(7.0)	(6,887,273)	(52,453)
4	3	33B4000	GUARDIAN AD LITEM REDUCTIONS	-	(3,505,562)	-
5		JAC Total		(7.0)	(10,392,835)	(52,453)
6						
7			STATE ATTORNEYS			
8	7	33B1000	STATE ATTORNEY REDUCTIONS	-	(34,823,983)	(3,130,251)
9		SA Total		-	(34,823,983)	(3,130,251)
10						
11			PUBLIC DEFENDERS			
12	5	33B7000	PUBLIC DEFENDER APPELLATE REDUCTIONS	-	(1,496,507)	-
13	6	33B2000	PUBLIC DEFENDER REDUCTIONS	-	(17,584,546)	(2,081,760)
14		PD Total		-	(19,081,053)	(2,081,760)
15						
16			CAPITAL COLLATERAL REGIONAL COUNSELS			
17	1	33B6000	REGIONAL CONFLICT COUNSEL REDUCTIONS	-	(2,708,286)	-
18	4	33B3000	CAPITAL COLLATERAL REGIONAL COUNSEL REDUCTIONS	-	(803,746)	-
19		CCRC Total		-	(3,512,032)	-
20						
21			STATE COURTS SYSTEM			
22		33B1000	SUPREME COURT REDUCTIONS	(3.0)	(395,143)	-
23		33B2000	EXECUTIVE DIRECTION BUDGET REDUCTIONS	(12.0)	(1,362,606)	-
24		33B3000	ADMINISTERED FUNDS BUDGET REDUCTIONS	-	(774,334)	-
25		33B4000	DISTRICT COURTS OF APPEAL BUDGET REDUCTIONS	-	(395,535)	-
26		33B5000	CIRCUIT COURTS BUDGET REDUCTIONS	(232.0)	(30,083,159)	321,968
27		33B6000	COUNTY COURTS BUDGET REDUCTIONS	-	(4,478,077)	-
28		33B7000	JUDICIAL QUALIFICATIONS COMMISSION BUDGET REDUCTIONS	-	(101,976)	-
29		State Courts System Total		(247.0)	(37,590,830)	321,968
30						

Line #	Priority #	Issue Code	Issue Title	FTE	GR	Trust
58	7	33B1440	REDUCE EXPENSE FOR NORTH FLORIDA REGIONAL INVESTIGATIVE SUPPORT CENTER	(2.0)	(95,781)	-
59	8	33B1320	ELIMINATE FUNDING FOR ALZHEIMER'S LAW ENFORCEMENT TRAINING	-	(250,000)	-
60	9	33B1330	ELIMINATE FUNDING SUPPORT FOR A CHILD IS MISSING	-	(250,000)	-
61	10	33B1270	REDUCE PAYMENTS FOR INFORMATION TECHNOLOGY EQUIPMENT	-	-	(2,488,777)
62	11	33B1460	REDUCE FUNDING TO CRIMINAL JUSTICE TRAINING SCHOOLS	-	-	(600,000)
63	12	33B1280	ELIMINATE FUNDING FOR DOMESTIC VIOLENCE DATA RESOURCE CENTER	(2.0)	-	(114,180)
64	13	33B1290	REDUCE WITNESS PROTECTION PROGRAM EXPENSES	-	-	(350,000)
65	14	33B1340	REDUCE DATA PROCESSING AND OVERTIME AUTHORITY	-	(197,000)	-
66	15	33B1300	ELIMINATE CRIMINAL PROFILING	(3.0)	(211,817)	(72,000)
67	16	33B1260	ELIMINATE AIRCRAFT AND PILOTS	(4.0)	(450,089)	-
68	17	33B1420	REDUCE OTHER PERSONAL SERVICES (TEMPORARY EMPLOYMENT)	-	(190,000)	(80,000)
69	18	33B1430	REDUCE SALARY ADDITIVES	-	(190,000)	(60,000)
70	19	33B1400	FUND SHIFT - OPERATING TRUST FUND	-	(3,180,368)	-
71	20	33B1410	FUND SHIFT - CRIMINAL JUSTICE STANDARDS AND TRAINING TRUST FUND	-	(750,000)	-
72	21	33B1390	ELIMINATE PHARMACEUTICAL DRUG INVESTIGATIONS	(8.0)	(630,178)	-
73	22	33B1450	REDUCE PUBLIC ASSISTANCE FRAUD POSITIONS	(30.0)	(734,000)	(823,999)
74	23	33B1470	REDUCE CONTRACTUAL SERVICES FOR INFORMATION TECHNOLOGY	-	-	(551,980)
75	24	33B1540	REDUCE FUNDING FOR INFRASTRUCTURE PROTECTION	-	(400,000)	-
76	25	33B1480	ELIMINATE ON SITE SECURITY AT CAPITOL CIRCLE OFFICE COMPLEX	(4.0)	-	(246,483)
77	26	33B1510	REDUCE FORENSIC CRIME SCENE SUPPORT	(3.0)	(234,892)	-
78	27	33B1500	REDUCE DEPARTMENTAL LEGAL SUPPORT	(2.0)	(139,148)	-
79	28	33B1530	REDUCE FORENSIC TRAVEL AND SUPPLY EXPENSES	-	(300,000)	-
80	29	33B1490	REDUCE INVESTIGATIVE AND FORENSIC SUPPORT POSITIONS	(13.0)	(610,259)	-
81	30	33B1520	REDUCE PUBLIC INFORMATION OFFICER POSITIONS	(4.0)	(220,024)	-
82	31	33B1560	MERGE FORT PIERCE FIELD OFFICE WITH MELBOURNE FIELD OFFICE	-	(85,098)	-
83	32	33B1550	MERGE BROWARD FIELD OFFICE WITH MIAMI REGIONAL OFFICE	(2.0)	(392,216)	-
84	33	33B1570	REDUCE FORENSIC TECHNOLOGIST SUPPORT POSITIONS	(3.0)	(315,083)	-
85	FDLE Total			(87.0)	(11,625,953)	(8,186,864)
86						

Line #	Priority #	Issue Code	Issue Title	FTE	GR	Trust
114	11	33B0470	REDUCE CONTRACT SERVICE PAYMENTS FOR PREVENTION SERVICES	-	(300,000)	-
115	12	33B0040	REDUCE DETENTION BED CAPACITY	-	-	-
116	12	33B0420	REDUCE CONTRACT SERVICE PAYMENTS FOR CONDITIONAL RELEASE SERVICES	-	(1,057,387)	-
117	13	33B0430	REDUCE CONTRACT SERVICE PAYMENTS FOR DAY TREATMENT SERVICES	-	(2,916,471)	-
118	14	33B0120	REDUCE CINS/FINS SERVICES	-	(4,494,751)	(46,380)
119	15	33B0280	REDUCE CONTRACTED GENDER-SPECIFIC PROGRAMS	-	(1,417,460)	-
120	16	33B0450	REDUCE LOW-RISK BED CAPACITY	-	(12,357,524)	-
121	17	33B0460	REDUCE MODERATE-RISK BED CAPACITY	-	(7,666,566)	(699,895)
122	18	33B0230	REDUCE DETENTION BED CAPACITY	(284.0)	(2,933,320)	(12,297,746)
123	19	33B0240	REDUCE SECURE BED CAPACITY	-	(11,177,242)	(4,257,159)
124	DJJ Total			(356.0)	(50,175,390)	(20,402,484)
125	Grand Total			(732.0)	(391,528,195)	(41,952,769)

CAPITAL COLLATERAL REGIONAL COUNSELS

FY 2007-08 Budget Reduction Considerations

Bill Jennings: CCRC Middle and Neal Dupree: CCRC South
August 2007

One CCRC Program: Legal Representation
Appropriations Total: \$ 8, 037,460
10% reduction: \$ 803,746
4% reduction: \$ 321,498

Two CCRC Totals:
FTEs: 30 lawyers, 19 investigators, 9 support; 7 administration
FY 2007-08 cases: 168 FY 2008-09: 174 est. (5% increase)

BUDGET REDUCTION CONSIDERATIONS

Need to cover ever increasing workloads of cases assigned by the Florida Supreme Court

FY 2007-08 # of cases to be worked: 168

3,851 Issue Filings with Courts: 38 (+ 24% increase)

Evidentiary Hearings: 29 (+ 17%)

State Court Appeals: 107 (+ 11%)

Federal Court Actions: 61 (+ 16.5%)

Death Warrants: 6 (+ 600 %)

Federal reimbursement advantages to the State of Florida: GR investment returns

CCRC Attorney hours in federal courts are reimbursed at \$ 165/hr. The State budget funds these hours at \$ 38/hr. Many more CCRC cases are going into the fed. courts.

Est. \$ 350,000 reimbursed for FY 2007-08

Need to retain experienced Attorneys:

about 84% of all CCRC motions filed with the courts are done so without requests for delay. This is primarily a result of well-prepared cases by experienced attorneys. Post-conviction law is a specialty and the CCRCs have worked hard to reduce turnover. This increases effectiveness and efficiency of operations.

84 % of attorneys have greater than 3 years experience: 61% have greater than 5 years

Need to avoid ever increasing "cases per Lead Attorney workloads"

Cases per lead attorney increases: 11 in FY 2006-07 to 11.2 in FY 2007-08 to 11.6 cases by FY 2008-09.
The "Spangenburg Report of 1999" recommended a caseload standard of 6 per attorney. If FTE cuts = seriously higher.

Need to respond to the Florida Supreme Court and Federal Court Schedules for Hearings

CCRCs provide statutorily required services to protect against an injustice involving the death penalty. The Supreme Court assigns cases to CCRCs. State law requires all issues to be filed with the Florida Supreme Court within 365 days of assignment. The State and Federal courts schedule evidentiary hearings and other actions. The CCRCs respond.

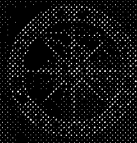
Need to respond to more Death Warrants: significant workloads and costs

CCRC budgets were not totally expended in past years primarily because of a slow-down in state/fed. court case hearings and executions due to serious execution issues being considered in those courts. Those issues are now resolved. Substantially more hearings and executions are anticipated in FY 2007-08. CCRC Death Warrant responses require rapid work by experienced staff and significant budget support because they are done in 30 – 60 days. They average around \$ 40,000- \$ 50,000 each.

The March 2007 Report from the Florida Commission on Capital Cases: 26 cases are eligible for Death Warrants.
No Death Warrants were signed in FY 2005-06 and FY 2006-07. One was already signed in FY 2007-08 and it is possible that at least 5 more will be signed this year. This requires serious budget support.

The Middle and South CCRCs respectfully request consideration of the following budget strategy to respond to the 4% reduction:

1. Credit FY 2007-08 federal reimbursements of about \$ 350,000 as a substitute for cutting 4% (\$ 321,498)
2. Suspend 1% reductions in Quarterly releases until evidence suggests that Death Warrants and other rapidly increasing workloads are not materializing.

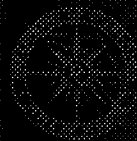


Budget Reduction Proposals

James McDonough

Secretary

Florida Department of Corrections



Part 1 – Mission

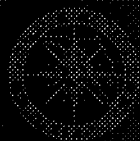
- *“To protect the public safety, to ensure the safety of Department personnel, and to provide proper care and supervision of all offenders under our jurisdiction while assisting, as appropriate, their re-entry into society.”*
- Public safety is our mission.



Three Points for Public Safety

- Resources – Maintain human and physical (facility) resources – to provide for the safety of the public, our employees and inmates.
- Anti-Recidivism Programs – Reduce future crime and future victims of crime, and need for prison-bed growth.
- Florida Law – Directs the Department to seek appropriate alternative placements for inmates to better prepare them for re-entering society.

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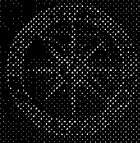


DC Budget

- **2007-2008 Base Budget** **\$ 2.3 Billion**

Security and Institutional Ops.	\$ 1.52 Billion
Health Services	\$ 367 Million
Community Corrections	\$ 248 Million
Administration	\$ 60 Million
Substance Abuse Services	\$ 45 Million
Basic Education Skills	\$ 30 Million
Transition Support	\$ 12 Million
- **2007-2008 Fixed Cap Budget** **\$ 195 Million**
 - DC Prisons = \$164 Million

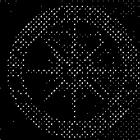
Florida Department of Corrections



Current Situation

- All state agencies must identify potential budget reductions equating to 10% of their budget.
- Considerations:
 - DOC is already facing a \$28 million deficit this fiscal year. The Department actually faces a \$38 million deficit for its inmate health services programming.
 - DOC will spend roughly \$164 million on prison construction this fiscal year.
 - At the current pace, DOC will need another \$250 million for prison construction in fiscal year 2008-2009, and over one billion dollars for the next five years.
 - These recurring appropriations parallel increases to the Department's operating costs.

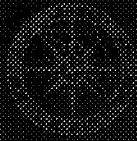
Florida Department of Corrections



Guiding Principles

- Maintain the highest level of public security possible.
- Consider only inmates who are deemed the least risk.
- Utilize various forms of offender management and supervision to maximize public safety.
- Pay the utmost deference to Florida's Stop Turning Out Prisoners Act (S.T.O.P.).
- Enhance DOC's compliance with its statutory mandates to link offenders with services and skills that will enhance the likelihood that they re-enter society as a productive and contributing citizen, thereby reducing the recidivism rate.

Florida Department of Corrections



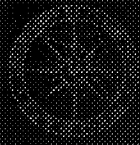
Part 2 – Proposals

1. Supervised Re-Entry (Work Release)
2. Supervised Re-Entry ("Year-and-a-Day Diversion")
3. Periodic Gain Time Awards
4. Control Release



Proposal 1 – Re-Entry Supervision Work Release

- Proposal:
 - Expand existing work release authority to permit temporary housing of inmates at approved residences in the community.
 - Require these inmates to report weekly to the Department (includes employment verification and drug testing).
 - Provide additional supervision of inmates at home and in workplace with help of probation officers.
- Net Savings:
 - FY 07-08 = \$22M operating & \$100M construction.
 - FY 08-09 = \$31M operating & \$4M construction.



Re-Entry Supervision Work Release

- Advantages:
 - Consistent with the 85% law.
 - Consideration only of offenders who already eligible to work in community.
 - Sex offenders are not eligible for work release.
 - Failure to comply constitutes serious crime – Escape.
 - Enhanced transitional experience.

Florida Department of Corrections

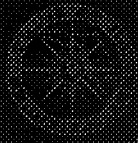


Proposal 2 – Supervised Re-Entry “Year-and-a-Day” Diversion

- Proposal:
 - Provide DOC with authority to divert offenders, with an initial state commitment of less than one year, to temporary housing at approved residences in the community.
 - Require these inmates to report weekly to the Department (includes employment verification and drug testing).
 - Provide additional supervision of inmates at home and in workplace with help of probation officers.
- Savings:
 - FY 07-08 = \$26M operating & \$164M construction.
 - FY 08-09 = \$141M operating & \$190M construction.

10

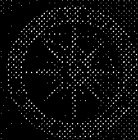
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Supervised Re-Entry ("Year-and-a-Day" Diversion)

- Advantages:
 - Consistent with the 85% law.
 - Many of these offenders were not appropriately placed in prison at the outset.
 - When accounting for jail time already served and time spent in DOC's reception process, many inmates have already served 6 months incarcerated.
 - Failure to comply constitutes serious crime – Escape.
 - Enhanced transitional experience.

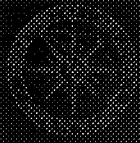
11



Proposal 3 – Periodic Gain Time Awards

- Proposal:
 - Permit DOC to grant up to three separate 90-day gain time awards to inmates.
 - Provide inmates with up to two awards in FY 07-08 and one award in FY 08-09.
 - Provide adequate community supervision through correlating increase in probation officers.
- Savings:
 - FY 07-08 ~ \$39M operating & \$100M construction.
 - FY 08-09 ~ \$69M operating.

12



Periodic Gain Time Awards

- Advantages:
 - Consistent with the 85% law.
 - Sex offenders and inmates sentenced to life in prison or on death row are ineligible.
 - Only amounts to a minimal change in the release date for inmates.
 - Gain time can be withheld, revoked, or reduced as determined by inmate behavior.
 - Gain time awards only need to be used to the extent that desired savings are achieved.

13



Proposal 4 – Control Release

- Proposal:
 - Lower the Control Release trigger to 96% of capacity.
 - Place Control Release under the DOC's control.
 - Constitutes a back-up plan; not a primary mechanism.
- Advantages:
 - Sex offenders and violent offenders would be excluded.
 - Other overcrowding mechanisms do not allow DOC to review offenders based on their risk to public safety.

14

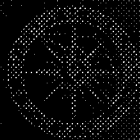


Part 3 – Discussion

- The proposals are consistent with Florida Law, which directs DOC to seek appropriate alternative placements for inmates to better prepare them for re-entering into society.
- The proposals hold harmless an existing and hopefully expanding menu of re-entry initiatives, which allow the Department to:
 - Reduce the number of future crime and future victims of crime.
 - Prepare the best candidates for re-entry, supervise those inmates through the process, and provide greater assurances to the public.
 - Provide continual cost-savings to the taxpayer through a reduced need for future prison-bed growth.
- The proposals preserve critical resources so the Department can provide safety for its employees, offenders and the general public.

15

Florida Department of Corrections



Florida Law

- Florida Law provides that:
 - Alternatives are needed to institutionalization.
 - Judges can utilize community corrections and programs that are targeted to offenders to better prepare them for re-entry into society.
 - Vocational training and assistance in job placement are integral.
- Further, Florida law states that the correctional system would:
 - “Separate dangerous or repeat offenders from non-dangerous offenders, who have potential for rehabilitation.”
 - Divert from expensive institutional commitment those individuals who can be placed in less costly and more effective environments.
 - Make available to those offenders, who are capable of rehabilitation, job training and placement assistance to help their re-entry.

16

Florida Department of Corrections



Re-Entry Programs Already Save Money and Lives

- DOC's re-entry programs, like substance abuse treatment, vocational training, academic education, life-skills management, and faith and character-based programs has some major benefits:
 - Crime prevention is victim prevention.
 - A smart re-entry strategy will save money in the long-term.
 - Lower criminal offending reduces the demand on criminal justice services like police investigations, court costs, and prosecuting and defending crimes.
 - We can keep our offenders from going to county jails too.

17

Office of Management and Information Systems



Savings Through Substance Abuse Treatment

- Offenders completing substance abuse treatment are recommitment to DOC 42.2% less than other offenders needing treatment and not receiving it.
- A recent cohort of offenders indicates that after 24 months, 95% of offenders that completed outpatient substance abuse treatment & 92% that completed residential substance abuse treatment, did not return to prison or supervision for a new offense.
- "In 2002, it was estimated that the cost to society of drug abuse was \$180.9 billion (Office of National Drug Control Policy, 2004), including costs borne by victims.

18

Office of Management and Information Systems



Savings Through Education and Vocational Training

- The most recent data available to the Florida Department of Corrections shows a decrease in recidivism of 3.5% for males and 4.0% for females for each higher education grade tested.
- The Department has also found that as reading grade levels are improved so is the probability of employment. The average inmate enters Florida's correctional system at the sixth grade reading level.
- The Department is expanding vocational opportunities through partnerships with the Agency for Workforce Innovation, PRIDE, Habitat for Humanity, the Florida Homebuilders Association and other private sector entities.

19

Florida Department of Corrections



Preserving Critical Human Resources

- Since 1999 more than 4,200 positions and \$225 Million in recurring costs were eliminated.
- These cuts included 200 maintenance and 919 administrative positions, forcing correctional officers to leave their post to fulfill non-security related duties.
- Over the next five years, the inmate population is expected to rise from 93,000 to 108,000 inmates.
- A 2006, MGT of America report found that DOC correctional officers were frequently not able to cover post assignments, in order to perform other duties.

20

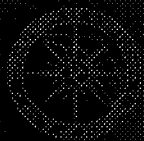
Florida Department of Corrections



Preserving Critical Human Resources

- Community Corrections (Probation) is a critical last step towards re-entry for many offenders.
- Any reduction in probation officers creates increases in caseloads.
- Caseload increases would also force a refocusing of priorities, from re-entry and rehabilitative efforts to concentration on a small offender population, determined by potential threat to the public.
- 55 offenders on probation have committed 58 homicides in 2007.

21



Conclusions

- These proposals, individually or in combination, meet the fiscal demand.
- Public safety is NOT sacrificed for short-term savings.
- DOC's current cost-saving initiatives (re-entry programs) are held harmless.
- DOC's human security resources are not jeopardized.

22