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# Health Care Appropriations Subcommittee

March 28, 2011  
3:00 PM—6:00 PM  
Webster Hall

# Action Packet

**COMMITTEE MEETING REPORT**  
**Health Care Appropriations Subcommittee**

**3/28/2011 3:00:00PM**

**Location:** Webster Hall (212 Knott)

**Summary:**

**Health Care Appropriations Subcommittee**

*Monday March 28, 2011 03:00 pm*

CS/HB 279 Favorable

Yeas: 13 Nays: 0

HB 1019 Favorable

Yeas: 10 Nays: 3

**Committee meeting was reported out: Monday, March 28, 2011 6:49:06PM**

**COMMITTEE MEETING REPORT**  
**Health Care Appropriations Subcommittee**

**3/28/2011 3:00:00PM**

**Location:** Webster Hall (212 Knott)

**Attendance:**

	<i>Present</i>	<i>Absent</i>	<i>Excused</i>
Matt Hudson (Chair)	X		
Charles Chestnut IV	X		
Richard Corcoran	X		
Janet Cruz			X
Daniel Davis	X		
Jose Diaz	X		
James Frishe	X		
Gayle Harrell	X		
Mark Pafford	X		
Scott Randolph	X		
Kenneth Roberson	X		
Elaine Schwartz			X
W. Gregory Steube	X		
John Wood	X		
Dana Young	X		
<b>Totals:</b>	<b>13</b>	<b>0</b>	<b>2</b>

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**COMMITTEE MEETING REPORT**  
**Health Care Appropriations Subcommittee**

**3/28/2011 3:00:00PM**

**Location:** Webster Hall (212 Knott)

**CS/HB 279 : Training and Certification of Child Welfare Personnel**

Favorable

	<i>Yea</i>	<i>Nay</i>	<i>No Vote</i>	<i>Absentee Yea</i>	<i>Absentee Nay</i>
Charles Chestnut IV	X				
Richard Corcoran	X				
Janet Cruz			X		
Daniel Davis	X				
Jose Diaz	X				
James Frishe	X				
Gayle Harrell	X				
Mark Pafford	X				
Scott Randolph	X				
Kenneth Roberson	X				
Elaine Schwartz			X		
W. Gregory Steube	X				
John Wood	X				
Dana Young	X				
Matt Hudson (Chair)	X				
<b>Total Yeas: 13      Total Nays: 0</b>					

**Appearances:**

CS/HB 279

McGarry, Neal (Lobbyist) - Waive In Support  
 Florida Certification Board  
 1715 South Gadsden  
 Tallahassee FL 32301  
 Phone: (850)222-6314

CS/HB 279

Sharkey, Jeffrey (Lobbyist) - Waive In Support  
 Big Bend Advocacy Association  
 525 N Martin Luther King Blvd  
 Tallahassee FL 32301  
 Phone: (850)224-1660

CS/HB 279

Watkins, Mike (General Public) - Waive In Support  
 Big Bend Community Care  
 525 N. MLK Jr. Blvd.  
 Tallahassee FL 32301  
 Phone: (850)410-1020

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**COMMITTEE MEETING REPORT**  
**Health Care Appropriations Subcommittee**

**3/28/2011 3:00:00PM**

**Location:** Webster Hall (212 Knott)

**HB 1019 : Foster Care Providers**

Favorable

	<i>Yea</i>	<i>Nay</i>	<i>No Vote</i>	<i>Absentee Yea</i>	<i>Absentee Nay</i>
Charles Chestnut IV	X				
Richard Corcoran		X			
Janet Cruz			X		
Daniel Davis	X				
Jose Diaz	X				
James Frishe	X				
Gayle Harrell	X				
Mark Pafford		X			
Scott Randolph		X			
Kenneth Roberson	X				
Elaine Schwartz			X		
W. Gregory Steube	X				
John Wood	X				
Dana Young	X				
Matt Hudson (Chair)	X				
<b>Total Yeas: 10      Total Nays: 3</b>					

**Appearances:**

HB 1019

Delegal, Mark (Lobbyist) - Waive In Support  
 Florida Justice Reform Institute  
 210 S Monroe St  
 Tallahassee FL 32301  
 Phone: (850)222-3533

HB 1019

Stringfellow, Jim (General Public) - Proponent  
 Partnership for Strong Families  
 5950 NW 1st Place Suite A  
 Gainesville FL 32607  
 Phone: 352-244-1500

HB 1019

Salamida, Shawn (General Public) - Proponent  
 Partnership for Strong Families  
 200 W. College Ave  
 Tallahassee FL 32301  
 Phone: (850) 561-1102

HB 1019

Benitez, Emilio (General Public) - Waive In Support  
 ChildNet  
 313 N. St. Rd. 7  
 Plantation FL 33317

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**COMMITTEE MEETING REPORT**  
**Health Care Appropriations Subcommittee**

**3/28/2011 3:00:00PM**

**Location:** Webster Hall (212 Knott)

HB 1019

Durso, Joe (General Public) - Waive In Support

CBC of Central Florida  
117 E. Lake Mary Blvd.  
Sanford FL 32733  
Phone: (407)722-1155

HB 1019

Salim, Nadereh (General Public) - Proponent

Children's Network of SWFL  
2232 Altamont Ave.  
Ft. Myers FL 33901  
Phone: (239)226-1524

HB 1019

McLaughlin, Aimee (General Public) - Waive In Support

Children's Network of SWFL  
2232 Altamont Ave.  
Ft. Myers FL 33901  
Phone: (239)226-1524

HB 1019

Farmer, Gary (General Public) - Opponent

Florida Justice Association  
425 N. Andrews Ave. #2  
Ft. Lauderdale FL 33301  
Phone: (954)524-2870

HB 1019

Guinn, Kent (General Public) - Proponent

Children's Home Society  
2335 S.E. 5th St.  
Ocala FL 34471  
Phone: (352)732-8011

HB 1019

Spudeas, Christina (Lobbyist) - Opponent

Florida's Children First, Inc  
1801 University Dr Ste 3B  
Coral Springs FL 33071  
Phone: (954)796-0860

HB 1019

Lane, Beverly (General Public) - Waive In Support

One Church One Child of Florida  
8709 Tantallon Circle  
Tampa FL 33647  
Phone: (813)924-3589

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**Location:** Webster Hall (212 Knott)

HB 1019

Sailor, Arie (General Public) - Waive In Support

One Church One Child of Florida  
3051 Highland Oaks Terrace Suite 1  
Tallahassee FL 32301  
Phone: (850)414-5620

HB 1019

Gritza, Jody (General Public) - Waive In Support

Eckerd Youth Alternatives  
100 N. Starcrest  
Clearwater FL 33765  
Phone: (727)266-8584

HB 1019

Nelson, Francisco (General Public) - Waive In Support

ChildNet  
7375 NW 52nd Court  
Lauderhill FL 33319  
Phone: (954)865-5597

HB 1019

Watkins, Mike (General Public) - Proponent

Big Bend Community Care  
525 N. MLK Jr. Blvd.  
Tallahassee FL 32301  
Phone: (850)410-1020

HB 1019

Magrill, George (General Public) - Proponent

Youth & Family Services  
200 W. College Ave.  
Tallahassee FL 32311  
Phone: (850)561-1102

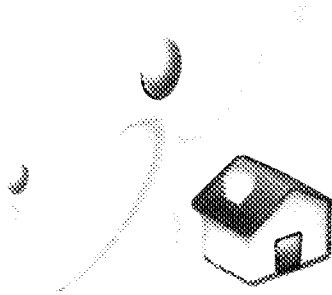
HB 1019

Gadd, Ray (General Public) - Proponent

Gulfcoast Jewish Family Services  
200 W. College Ave.  
Tallahassee FL 32311  
Phone: (850)561-1102

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***Okaloosa Walton Homeless Continuum of Care/  
Opportunity, Inc.***



**Forging Partnerships Among Private Non-Profits, Churches, Faith Based  
Agencies and Public Funding Streams to Eliminate Homelessness**



Homeless Families

Opportunity Place

Needs Identified

Education

Employment

Housing

Child Care

Life Skills For Self-Sufficiency

Client Accountability

**On-site Training**  
 GED Tutoring  
 Self-Directed  
 Computer Skills  
 Based Training and  
 Certification  
 Basic Skills  
 Assessment  
 Reference  
 Library  
 Literacy Skills

**On Site Services**  
 Counseling on  
 interview and job  
 search techniques  
 Linkage to  
 Opportunity Inc.  
 employer network  
 Dress for Success  
 Jobs Plus  
 substation

**On-Site Services**  
 Data base of  
 affordable  
 housing  
 Rapid  
 Rehousing  
 funds to cover  
 front-end costs  
 for eligible  
 clients

**On-site services**  
 School District  
 tutors 4x  
 weekly  
 Story time  
 Children's  
 corner with books  
 games  
 School supplies

**On-site services**  
 Parenting  
 Classes  
 Budgeting  
 classes  
 Money Mentors  
 Grooming  
 assistance by  
 professional  
 hairstylist,  
 cosmetologists  
 RN clinic for  
 health education  
 assessments  
 wellness checks  
  
 Trauma support  
 groups

**On-site services**  
 Required weekly  
 progress reports  
 by client on  
 goal achievement  
 Bi-weekly review  
 by staff of client  
 progress in  
 obtaining  
 self-sufficiency  
 Client  
 responsibility  
 for individual  
 room and  
 common area  
 cleanliness  
 and maintenance  
  
 Client responsibility  
 for adhering to rules

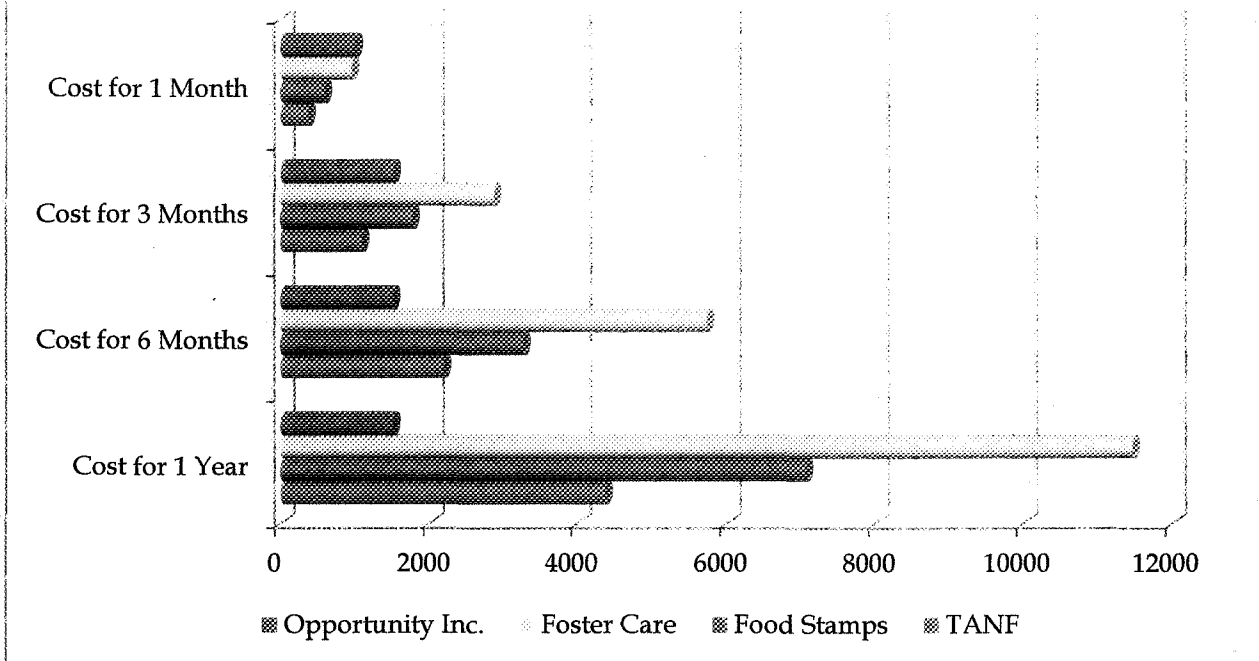
**Off-site Services**  
 Paid GED  
 testing  
 Referrals to  
 scholarship  
 programs for  
 academic and  
 vocational  
 training

**Off-Site services**  
 Linkage to Jobs  
 Plus programs  
 Linkage to  
 Goodwill/  
 Easter Seals  
 programs

**Off-site services**  
 Referral for HUD  
 vouchers  
 Landlord  
 Mediation

**Off-Site services**  
 Referral  
 to Child Care  
 Services  
 Partnership with  
 Head Start  
 Field Trips

## Relative Costs Required for At-Risk Family of Four



**Opportunity Inc. Cost for 1 year     \$2,500**

**State Programs Cost for 1 year     \$22,884**

**\$20,384**

*Cost does not include expense for Medicaid/Medical Needy Programs and additional programs such as Criminal Justice and/or Juvenile Justice Programs.*

***Opportunity Inc. uses private wrap-around services to ensure sustainable self-sufficiency within three months.***

*Data from DCF Quick Facts 2010, which utilizes 2008 rates*

**Senator Don Gaetz,**

***My name is Scvonne Buchanan. I am a resident of Florida and I am homeless. As you may know, I did not become homeless by choice, but by force. I came from an abusive situation and due to the severe and unexpected circumstances that I had to endure I now reside at Opportunity Place.***

***Opportunity Place was there to welcome me and my unborn child in one of my lowest times in life. They were there to direct me in the right path to better myself for not only me, but my unborn child as well. Opportunity Place has provided me with a safe place to live temporarily and has shown me positive ways and given me the right resources to establish self sufficiency. Opportunity Place is structured on partnering with other agencies in the community to elevate homelessness.***

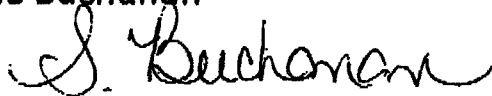
***If it had not been for Opportunity Place being here I cannot begin to tell you where I would be. What I can tell you is that I am beyond blessed to have Opportunity Place. Being homeless is not just a physical state, but it can and will become a mental state of mind. Knowing that Opportunity Place will have the funding to continue on is not just a blessing and a life changing experience for me, but also for those to come.***

*To have the will power and determination to stand on my own two feet and know that I can make it is indescribable! I thank God and Opportunity Place for helping me to believe in myself and know that I can conquer all aspects of life. When I had nowhere else to go and no one to turn to Opportunity Place opened not only their doors, but also their arms, minds, and hearts to me.*

*In closing, having the opportunity to get a second chance at life after losing everything and facing unwanted tragedies, has not only given me hope, but self confidence and the will power to want better for my unborn child and myself. I thank Opportunity Place for being able to help me reinforce the proper life skills that are needed to survive in life. Having funding to help the homeless who want to be helped is extremely wanted, important, and needed. I want to thank you in advance for supporting the homeless and Opportunity Place.*

*Sincerely,*

*Scvonne Buchanan*

A handwritten signature in cursive script that reads "S. Buchanan".

March 22, 2011

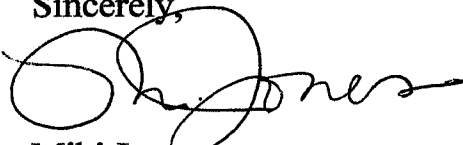
Dear Senator Gaetz,

Two years ago many of life's conveniences were to me just expected things that I had instant access to. Today after facing homelessness as a single mother of two young sons, many things that I once considered necessities have now become luxuries. The mental strain in dealing with the stress of homelessness has actually been harder on me than the physical reality.

I am a homeless female veteran who entered into Opportunity Place after relocating to the area in an effort to escape a violent relationship. I currently reside in transitional housing that shelters homeless individuals and assists in the process of gaining self sufficiency. I was recently hired to a job making \$8.05 per hour. In my past employment experiences, I worked in upper management and made as much as \$4,000 per month, plus bonuses. The experience of homelessness includes looks of pity, feelings of shame, and exposure to situations that all seems foreign to me prior to this experience.

Homelessness is not evidence of the absence of a responsible, hardworking individual, but the presence of circumstances beyond ones control. The lack of support for hurting individuals that will inevitably be forced into homelessness will prove to do more damage, than providing support to people who are desperate to get back to a state of independence. Funding for homeless services is vital not just for the homeless, but for ourselves as people, communities, and as a nation.

Sincerely,

A handwritten signature in black ink, appearing to read "Miki Jones", written over a white background.

Miki Jones

March 22, 2011

Senator Don Gaetz:

My name is William Parker; I am a homeless Veteran the primary custodian of my eleven year old daughter. Homelessness is not something reserved to a few unfortunate individuals. In fact, I was a proud home owner for well over twenty five years. However, due to a series of unfortunate and unexpected circumstances that were beyond my control, my living situation was altered drastically. I found myself on the street with few alternatives with my eleven year old daughter in the winter. If it had not been for Opportunity Place we probably would still be on the street and/or in a deeper hole than we had been experiencing.

For me keeping a job has been fairly easy during the majority of my adult life. However, getting a job during a period of homelessness presented itself as a monumental mountain to climb. Without an established address, employers and often the rest of the world seem to dismiss a homeless person as non-existent. Even among jobs that homeless may be able to obtain, the competition is fierce. There is a common misconception that homeless people are lazy; yet, when labor finders requires a 5:30am showing in an effort to acquire work for the day, to show up at 5:45am is too late, as other homeless workers desperate for help are there ON TIME! In fact, many sleep near the job sites in an effort to be there ON TIME.

To roam the streets day in and day out with no place to exhale and feel safe deeply affects the mental state of a once civil and productive member of society. Opportunity Place provided me a place to breath, re-establish my footing and get back on my path of self sufficiency. Without agencies like Opportunity Place I could have lost my daughter as a result of our past condition of homelessness. I'm sure comparatively the cost of supporting shelters for the homeless are more cost effective than placing children in foster care, or men and women in jail for minor crimes committed in an effort to survive on the streets.

The opportunity to "recover" from loss and tragedies in life has become the exception. As a result, many people have slipped into chronic homelessness and often fight to maintain their humanity due to feelings of worthlessness and hopelessness. The opportunity to "recover" should be the rule and NOT the exception. To fund programs that help homeless individuals is a need and a reasonable investment. Not to do so would not only be negligent, but the underlying message is that homeless people ARE worthless. In the end, the cost of not funding homelessness would cost far more than helping those in need.

Respectfully,

William Parker



(260) 242-7556

March 21, 2011

In reference to the budget cuts that are affecting the funding for services for homelessness in the state of Florida, here is my story.

My name is Alyssa. My daughter Leila and I relocated to Florida fleeing a violent relationship. I made efforts to secure a place for myself and my daughter; however, upon my arrival to the arranged place, I found myself faced with the prospect of renting a room from a man whom instantly made sexual advances towards me. As a result of the trauma and fear for the safety of me and my daughter, we left. We had nowhere to go and had no friends or family in the area.

In desperation, I called a friend who lived in Oregon. She got on the computer and researched options for us. As my daughter and I sat hopelessly in my car, my friend called me and gave us the number for Opportunity Place. We called, and were received with open arms.

While residing at Opportunity Place, we were exposed to counseling through the Shelter House and were instantly linked to the appropriate services. As a result we were able to transition safely from the shelter to transitional housing with the support of staff that was trained to address the horrendous violence we had been exposed to.

Opportunity Place was more than a roof over our head; it was a safe haven that provided the stability and support that we needed to begin the healing process that led to self sufficiency. I attribute the stability and the support we received as a direct link to my daughters improved grades and excitement regarding our current and future success.

Sincerely,

Alyssa, formerly homeless

A handwritten signature in black ink that reads "Alyssa Whitney". The signature is written in a cursive, flowing style.

Mr. Fearson,

3/14/2011

I wanted to write you to let you know that I am grateful to be at Opportunity Place. I know sometimes it may seem that you are unappreciated, taken advantage of, and used. I also understand that you have a lot on your plate and that almost everything you do is to help someone.

I want you to know that I am related, blessed, and grateful to be here and I wanted to say thank you. Thank you for making a way for people like me who didn't have anything or anybody. Thank you for getting up everyday to make a better way for me. Please know that you are appreciated, loved, and looked up to for all that you do. I know it's not easy and again I thank you and I appreciate you.

Sincerely,  
J. Buchanan



## Our testimony

The opportunity place helped us, we could've been out on the street but Mr. CC informed us of this place. We had food and safety and a clean facility. If you took this place away then where would women and their children go? They would be back on the streets in danger of getting raped or mugged or killed. This place is a safe haven. You take this place away you jeopardize lives.

Sincerely,

Zhane' Whiteon

&  
Tobesa Williams

3/23/11

TO whom it may concern:

In June of 2010 myself and my family were evicted out of our home in Crestview, Fl and we had no where to go. My family in Chicago, I researched opportunity place on the internet and brought us to check it out. We came and we talked with one of the people that work in the office and she told us we had to meet with the shelter operator Cedric Fearson to see if we could enter into the shelter. He told us the rules and how things are ran, asked us if we agreed to it. We did the proper paper work and came the next day into the family. Being at Opportunity place helped us out greatly. Our family had no structure we gained structure, we obtained jobs through the shelter. They had us going to Jobs Plus every week day and attending classes, learning skills and much more. We had three meals a day and a bed to sleep in, our children had the same. We had church services, counseling sessions, and much more that was mandatory. Because we followed the rules and did what we had to do, found jobs, saved money, got back on our feet willingly Opportunity Place put our deposit on our utilities and the deposit and first months rent on our apartment. We have been out on our own maintaining that same apartment for 8 months now, we are on our own and doing great. Opportunity place is a great place. If you just →

follow the rules and be willing to be self-sufficient things will come into place. We had choices that had to be done, we had a curfew to follow and more. But to have the structure, not so many places have that. Opportunity Place has helped a lot of people, we are glad to have been a part of them for a couple of months. We hope that more people will allow Opportunity Place the only shelter in the area for families to continue to help and stay open. The way society is today, individuals and families need the structure and help going down the right path. Some people need the help and actually want to be self-sufficient and those are the people that Opportunity Place help, those people become sufficient and they move on to help the next set of people and so on and so forth. It's a great place and I have recommended it to others and hope it will be around for a long while to keep helping people to become self-sufficient. Thank you.

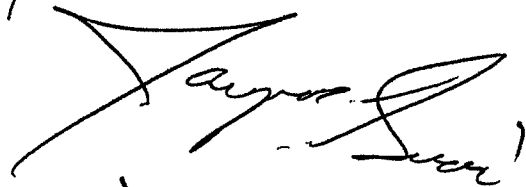
Sincerely,  
Nancy Sheppard

To Whom it may concern...

3/23/11

ON June 2<sup>nd</sup> 2010 my Family of 5-  
Became homeless IF it was not for Oppertunity Place  
I might have become A vagrant and my children Curtis,  
Jimmy, and Jaelyn would have been taken from me  
and become disoriented from A normal Family life. They  
would have become 3 Financial liabilitys to this state  
and the Tax payers of this state. We have since moved  
into our own place which would not have been possible  
with out Oppertunity Place. Other people in need will  
be lost without this Oppertunity. They would be left  
with vagrancy and possibly crime as their ownly means wich  
would negatively affect the city, county, state and taxpayers.  
Please reconider buqeting practices not only to include  
Funding oppertunity place but for morale, taxpayer overhead,  
and a clear conscience that someone with a genuine need  
had the Oppertunity to get back on their feet!

Thank you!!!



Jacques Sueic

# CBC Lead Agency Insurance Cost Comparison Chart

Revenue & Compensation from most recent 990 (tax form).  
Insurance info from Public Records Request by Florida's Children First

Lead Agency	Revenue	Highest Comp <sup>1</sup>	2009	2010	2011	2012	GL +PL / Revenue
Big Bend	\$32M	\$138K		GL \$33,154 PL \$3,377 U \$6,077	GL \$34,282 PL \$3,554 U \$6,057	GL \$38,410 est PL \$4,442 est	\$42,852 .0013%
Child & Family Connections	\$36 M	\$107K		GL \$27,836 <sup>2</sup> PL \$21,228	GL 45,105 GL \$14,175		\$59,280 .0016%
ChildNet <sup>0</sup>	\$65M	\$195K			GL \$39,168 PL \$277.816		\$316,984 .00489
Children's Network*							
CBC of Seminole**							
Community Partnership for Children	\$26M	\$129K		GL \$2,725 PL \$67,047	GL \$6,923 PL \$59,360 U \$14,969		\$66,283 .0026%
Eckerd Comm. Alternatives (EYA) <sup>3</sup>	\$118 M	\$309K			PL \$472,526 GL \$264,054 U \$312,342		\$736,580 .00624%
Families First Network (Lakeview) <sup>3</sup>	\$160 M	\$218K		GL \$190,481 PL \$581,215	GL \$187,650 PL \$562,295 E \$134,370		\$749,945 .005%
FSMO*							
Fam. Spt Svcs of N. Florida*							
Heartland for Children **							
Hillsborough Kids Inc. **	\$63 M	\$183K					
Kids Central Inc.*							
Our Kids	\$101 M	\$203K	GL \$14,134 PL \$55,764	GL \$14,368 PL \$65,745	GL \$17,964 PL \$75,838 U \$30,000		\$93,802 .00923%
Partnership For Strong Families*							
Sarasota YMCA**							
United for Families	\$21M	\$184K		GL \$7,310 PL \$4,441	GL \$6,920 PL \$7,310	GL \$12,463 PL \$16,630 U \$6,567	\$29,093 .00139%

GL General Liability, PL Professional Liability, U Umbrella, EI Excess Insurance

\* Public record request emailed to CEO on 3/11/11. + Request acknowledged <sup>0</sup> Data provided but not readable

<sup>1</sup> Compensation information is for highest paid executive listed on agency's last publicly available tax return

<sup>2</sup> Premiums were for partial year: 12/19/09 to 5/31/10

<sup>3</sup> Insurance information is for entire organization - lead agency info cannot be broken out.

# Child Welfare Lead Agencies (CBC) - Carry Forward Balances

Presented By Florida's Children First from DCF Records

Contact: Christina Spudeas, Executive Director, 1801 N. University Drive, Suite 3B, Coral Springs, FL 33071 / 954-796-0860

October 4, 2010

Region / Circuit	CBC	Fiscal Year 2009/2010			
		2009-2010 Contract Amount	Roll Forward from 2009-2010	Remaining Carry Forward previous years	Total Carry Forward Available into FY 2010-2011
NWR 1	Lakeview Center (aka Families First Network)	37,820,378	3,062,601	-	3,062,601
NWR 14	Big Bend CBC -West	17,378,303	899,522	91,923	991,445 *(Note 3)
NWR 2	Big Bend CBC -East	14,888,026	372,340	-	372,340
NER 3/8	Partnership for Strong Families	27,548,628	858,607	698,321	1,556,928
NER 4	Clay-Baker Kids Net (dba Kids First of Fla)	6,123,654	489,923	-	489,923
NER 4	Family Support Services of North Florida	44,991,265	2,305,297	-	2,305,297
NER 4	Nassau Board of County Commissioners	*(Note 1)			
NER 7	Saint Johns Board of County Commissioners	4,881,130	594,533	-	594,533
NER 7	Community Partnership for Children	27,620,036	1,902,576	95,549	1,998,125
CNR 5	Kids Central	46,878,851	2,819,446	-	2,819,446
CNR 9	Family Services of Metro Orlando	48,437,890	-	80,783	80,783
CNR 10	Heartland for Children	42,665,911	2,042,767	-	2,042,767
CNR 18	Community-Based Care of Brevard	21,982,538	388,600	-	388,600
CNR 18	Community-Based Care of Seminole	12,396,084	38,620	-	38,620
CNR 19	United for Families	24,701,003	1,233,820	-	1,233,820
SCR 6	YMCA - North / Eckerd Comm Alt *(Note 2)	51,847,537	356,897	76,132	433,028
SCR 12	YMCA - South	23,944,094	1,065,014	-	1,065,014
SCR 13	Hillsborough Kids	66,539,081	2,454,010	-	2,454,010
SCR 20	Children's Network of Southwest Florida	24,612,016	1,211,747	611,707	1,823,453
SER 15	Child and Family Connections	37,199,131	538,868	-	538,868
SER 17	ChildNet	67,982,597	4,651,511	-	4,651,511
SNR 11/16	Our Kids	99,956,738	3,760,785	-	3,760,785
<b>Totals</b>		<b>750,394,891</b>	<b>31,047,483</b>	<b>1,654,414</b>	<b>32,701,897</b>

Note 1: Effective July 1, 2008 Family Support Services of North Florida assumed the child welfare program for Nassau County.

Note 2: Effective July 1, 2008 Eckerd Inc. assumed the child welfare program for Pasco and Pinellas Counties.

Note 3: BBCBC West Remaining Carry Forward from prior fiscal years reduced by the amount of BBCBC East FY08/09 deficit of \$811,294.39