



Transportation & Economic Development Appropriations Subcommittee

**Wednesday, January 16, 2013
9:00 AM - 11:00 AM
Reed Hall (102 HOB)**

Meeting Packet

**Will Weatherford
Speaker**

**Ed Hooper
Chair**



The Florida House of Representatives

Appropriations Committee

Transportation & Economic Development Appropriations Subcommittee

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January 16, 2013

AGENDA
9:00 AM – 11:00 AM
Reed Hall

- I. Call to Order/Roll Call**
- II. Agency Introductions and Presentations**
 - Department of State**
John Boynton, Deputy Secretary for Administrative Services, Corporations & Elections
 - Department of Highway Safety & Motor Vehicles**
Matthew Montgomery, Legislative Affairs Director
 - Department of Transportation**
Brian Peters, Assistant Secretary for Finance and Administration
- III. Closing Remarks/Adjourn**

**Transportation & Economic Development Appropriations Subcommittee
Overview of Department of State**

The Department of State is responsible for a diverse group of programs and services that affect Florida's citizens as well as visitors to the state. These programs include:

- Providing oversight of Florida's elections
- Conducting historic preservation and archaeological research activities
- Providing a business-friendly corporate filing environment for Florida's business community
- Providing support for libraries throughout the State
- Promoting cultural opportunities through several grant programs

The Secretary of State serves as the Chief Elections Officer, Chief Cultural Officer and is the custodian of the official state seal and state records. The Department is comprised of the Office of the Secretary and six Divisions that carry out its programs, services and responsibilities.

FTE: 407.00

FY 2012-13 Appropriation:

General Revenue-	\$65,621,431 (\$29,857,695 N/R)
Trust Funds-	\$29,471,499 (\$1,000,000 N/R)

OFFICE OF THE SECRETARY/ DIVISION OF ADMINSTRATIVE SERVICES

FTE: 93.00

FY 2012-13 Appropriation:

General Revenue-	\$6,668,679 (\$500,000 N/R)
Federal Grants Trust Fund-	\$1,152,309
Grants & Donations Trust Fund (CARL)-	\$480,629
Records Management TF-	\$78,414

Office of the Secretary

- The Office of the Secretary provides upper-level managerial support for the Department and its constituents. Activities and responsibilities include executive management; communications; legal and legislative affairs.

Division of Administrative Services

- The Division of Administrative Services is comprised of five components: the Office of Human Resources, the Office of General Services, the Purchasing Office and two bureaus: the Bureau of Departmental Information Systems and the Bureau of Planning, Budget and Financial Management. Each of these entities are responsible for administrative and technology functions for the Department including budget, financial management, purchasing, Human Resources, facility and property management, web services and applications development for the Florida Voter Registration System and Corporations.

DIVISION OF ELECTIONS:

FTE: 54.00

FY 2012-13 Appropriation:

General Revenue-	\$6,437,012 (\$3,625,428 N/R)
Federal Grants Trust Fund-	\$10,138,550 (\$1,000,000 N/R)

- The mission of the Division of Elections is to provide statewide coordination and direction for the interpretation and enforcement of election laws. The Division handles all filing papers for state and multicounty candidates and varies political committees, establishes and implements Florida’s voting systems certification standards and provides technical assistance to the county Supervisors of Elections on voting systems.
- The Division is comprised of the Director’s Office and the following three Bureaus: Election Records, Voting Systems Certification, and Voter Registration Services. The Director’s Office also includes the Help America Vote Act (HAVA) budgetary section.

DIVISION OF HISTORICAL RESOURCES:

FTE: 51.00

FY 2012-13 Appropriation:

General Revenue-	\$9,786,561 (\$8,195,047 N/R)
Federal Grants Trust Fund-	\$1,587,920
Grants & Donations Trust Fund (CARL)-	\$3,752,714

- The Division of Historical Resources is responsible for identifying, evaluating, preserving and protecting the archaeological, historical and folk cultural resources of Florida. By state statute, the Division holds title to “all treasure trove, artifacts and such objects having intrinsic or historical and archaeological value which have been abandoned on state-owned lands or state-owned sovereignty submerged lands” for administration and protection.
- The preservation and promotion of historical, archaeological, heritage and folk culture resources in Florida creates many enriching and educational opportunities for the residents of the state and contributes to Florida’s economic development and tourism industry. By working to foster cooperation between federal, state and local partners, the Division serves both citizens and visitors to our state by ensuring responsible stewardship of these precious non-renewable resources.
- The Division of Historical Resources is comprised of the Director’s office and the following two Bureaus: Bureau of Historic Preservation and Bureau of Archaeological Research. In addition, the Division is responsible for operation and maintenance of Mission San Luis and The Grove along with 14 other properties around the state. With the passing of Mrs. Collins in November 2009, the Division took physical possession of The Grove, and since that time has begun the process of transforming the property from private residence to a historic house museum, with plans to open to the public in 2014. Operation of The Grove will provide further opportunities for the Division to expand its outreach and educational programs encouraging the preservation of Florida’s historic properties while representing the state’s commitment to stewardship and sustainability.

DIVISION OF CORPORATIONS:

FTE: 104.00

FY 2012-13 Appropriation:

General Revenue- \$7,294,531

- The mission of the Division of Corporations is to support Florida’s economic and commercial growth through the maintenance of a single central registry for recording and retrieving commercial information. To accomplish this mission the Division of Corporations renders two broad functional services: (1) formalizes the legal standing of a business or activity by accepting and indexing the filing or registration, and (2) supplies information and certification regarding the filings and activities of record.
- The Division is the most active corporate filing entity in the country. The Division handles several commercial activities that include a variety of business entity filings, trade and service

mark registrations, federal lien recordings, judgment lien filings, uniform commercial code financing statements, fictitious name registrations, notary commissions, and cable and video service franchises. In the performance of its duties, the Division is strictly ministerial and has no regulatory responsibilities.

- The Division is comprised of the Director's office and the following two Bureaus: the Bureau of Commercial Recording and the Bureau of Commercial Information Services.

DIVISION OF LIBRARY AND INFORMATION SERVICES:

FTE: 70.00

FY 2012-13 Appropriation:

General Revenue-	\$25,070,798 (\$8,031,398 N/R)
Federal Grants Trust Fund-	\$8,007,324
Grants & Donations Trust Fund (CARL)-	\$100,000
Records Management Trust Fund-	\$1,896,568

- The Division's core purpose is to promote equal and readily available access to information and to preserve the heritage of Florida for the benefit of its people. The Division provides support to public libraries throughout Florida in their role as centers of E-Government, providing reference tools needed to start new businesses, and assisting Floridians in gaining employment and other essential information.
- The Division is the designated information resource provider for the Florida Legislature and all state agencies. It also coordinates and helps to fund activities of public libraries through federal and state grants, provide a framework for statewide library initiatives, provide archival and records management services, and preserves, collects, and makes available the published and unpublished documentary history of the state. The Division provides many services to the general public on the web as well as in two physical locations: the Capitol Branch and at the State Library of Florida located at the R.A. Gray Building.
- The Division of Library and Information Services is comprised of the Director's office and the following three bureaus: the Bureau of Archives & Records Management, the Bureau of Library & Network Services, and the Bureau of Library Development.

DIVISION OF CULTURAL AFFAIRS:

FTE: 35.00

FY 2012-13 Appropriation:

General Revenue-	\$10,401,734 (\$9,505,822 N/R)
Federal Grants Trust Fund-	\$877,743
Grants & Donations Trust Fund (CARL)-	\$1,421,268

- The Division guides and facilitates cultural development by providing financial resources and access to information and services for Florida’s citizens, artists, cultural organizations and visitors through public/private partnerships.
- Arts and culture contribute to a creative Florida and position the state for success. The arts and culture industry provides creative entrepreneurial opportunities and make contributions to Florida’s economy.
- The Division of Cultural Affairs is comprised of the Director’s office and the following three program areas: Cultural and Museum Grant Program, Cultural Services and Information Program, and Museum of Florida History Program.
- The Division also manages the Museum of Florida History located at the R.A. Gray Building two blocks due west of the Capitol. The Museum collects, preserves, exhibits and interprets human culture in Florida and promotes and encourages knowledge and appreciation of Florida history throughout the state. The 27,000 square foot gallery has more than 3,000 square feet of changing exhibit space. The Museum also manages the Knott House Museum, a historical home built in 1843 and restored to its 1930’s appearance.

A SAFER
FLORIDA
HIGHWAY SAFETY AND MOTOR VEHICLES



Who We Are

Florida Highway
Patrol



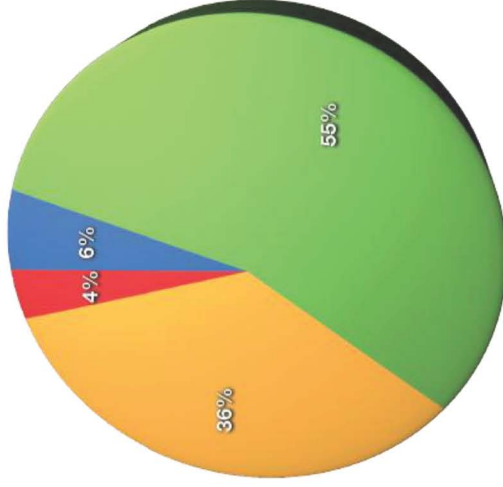
Driver Licenses

Motor Vehicles

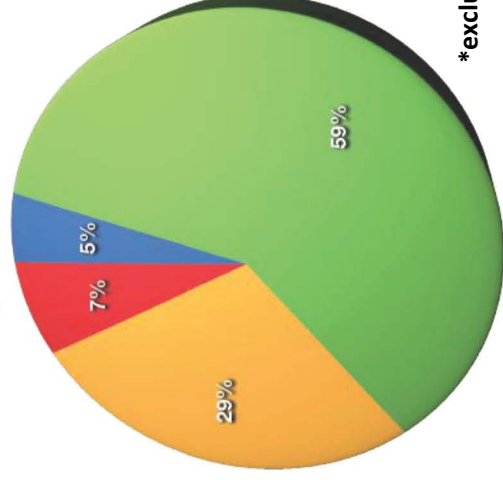
Fiscal Year 2012-13 Budget



FTE by Division



Budget by Division

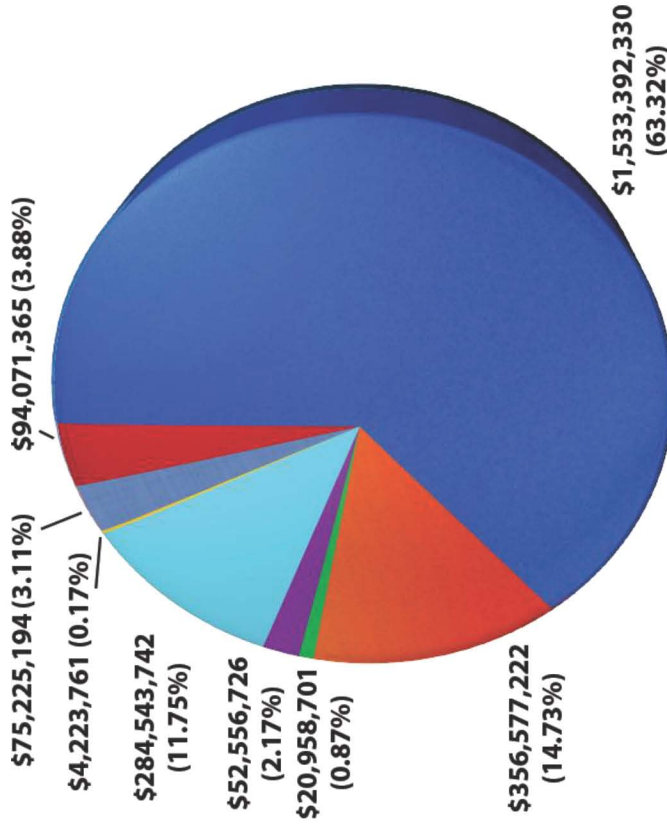


*excludes administered funds

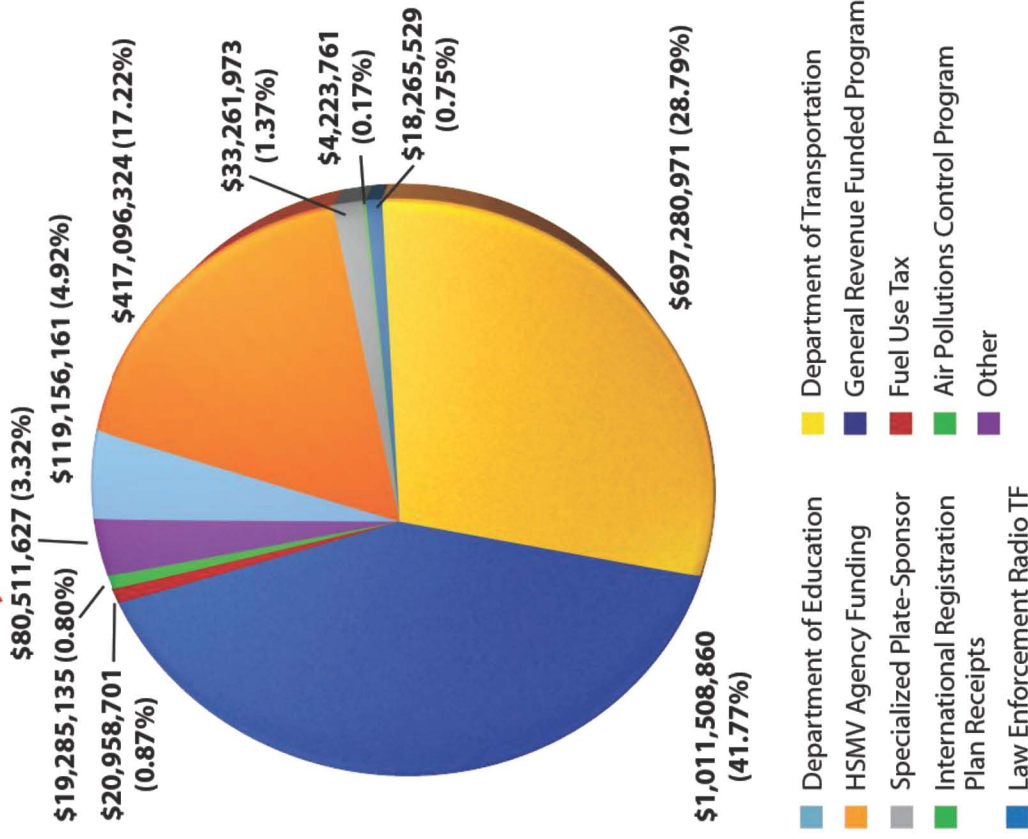
Our Fiscal Impact

Generated over \$2.4 billion in revenue

Where the Money Comes From:



Where the Money Goes:



Who We Serve

- More than 15 million drivers
- 18 million vehicle & vessel registrations
- 80 million visitors
- 100,000 miles of highways patrolled daily
- 5.5 billion average daily real time hits (reads) to DHSMV data resources

Core Services

Motorists Services

- Driver license and ID Card issuance
- Motor vehicle title and registration issuance (License Plates)
- Motorist compliance (License suspensions and reinstatements)
- Financial responsibility (Auto-Insurance Compliance)
- Motor vehicle dealer, manufacturer and distributor licensing
- DUI and Driver improvement programs
- Medical review of drivers
- Commercial drivers
- Driver, motor vehicle and crash records
- Vessel title and registration
- Mobile home & RV dealer, manufacturer and installer licensing

Florida Highway Patrol

- Protect the motoring public
- Enforce Florida traffic laws
- Motorist assistance
- Crash response and investigation
- Traffic homicide / fatality investigations
- Criminal Interdiction
- Domestic security / Disaster response
- Commercial Vehicle Enforcement
- Cyber Security

Administration

- Identity protection / data security
- Law enforcement / data exchange
- Public education
- Administrative Reviews

Facts and Figures 2011-2012

FLORIDA HIGHWAY PATROL ACTIVITY (all sworn officers)

904,840 citations issued by FHP

94,459 seat belt citations issued by FHP

301,960 unlawful speed citations

9,592 Driving Under the Influence arrests

7,941 felony arrests

206,776 crash investigations

351,569 written warnings issued

442 stolen vehicles recovered

33,110,836 miles patrolled

240,098 motorists with disabled vehicles received assistance

1,904 public safety presentations

MOTORIST SERVICES

5,278,758 driver license and identification cards issued

6,150,776 emergency contacts registered as of 6/30/2012: (40.0% of driver license and identification card holders)

6,017,113 organ donors registered as of 6/30/2012

1,950,842 suspensions, revocations, cancellations and disqualifications of driving privileges

503,193 insurance suspensions issued

20,024,942 motor vehicle, manufactured home, and vessel registrations issued

5,039,218 motor vehicle, manufactured home, and vessel titles issued

13,619 dealer and manufacturer licenses issued

4,265 dealer and manufacturer home consumer complaints investigated

41% of all licensed drivers and ID card holders have a Real ID compliant credential as of 6/30/2012

21.8% of driver license and identification card transactions completed by internet

20.5% of motor vehicle transactions services completed by internet

160 Tax Collector offices in 55 counties offering driver license services as of 6/30/2012

AGENCY OVERVIEW



Florida Department of Transportation



MISSION AND VISION

OUR MISSION

The department will provide a safe transportation system that ensures the mobility of people and goods, enhances economic prosperity and preserves the quality of our environment and communities.

OUR VISION

Serving the people of Florida by delivering a transportation system that is fatality and congestion free.



MAJOR PROGRAM AREAS

Mission, Goals & Objectives (334.046(4), Florida Statutes)

a) **Preservation.**--Protecting the state's transportation infrastructure investment.

Preservation includes:

Safety

1. Ensuring that 80% of the pavement on the State Highway System meets department standards;

System Preservation

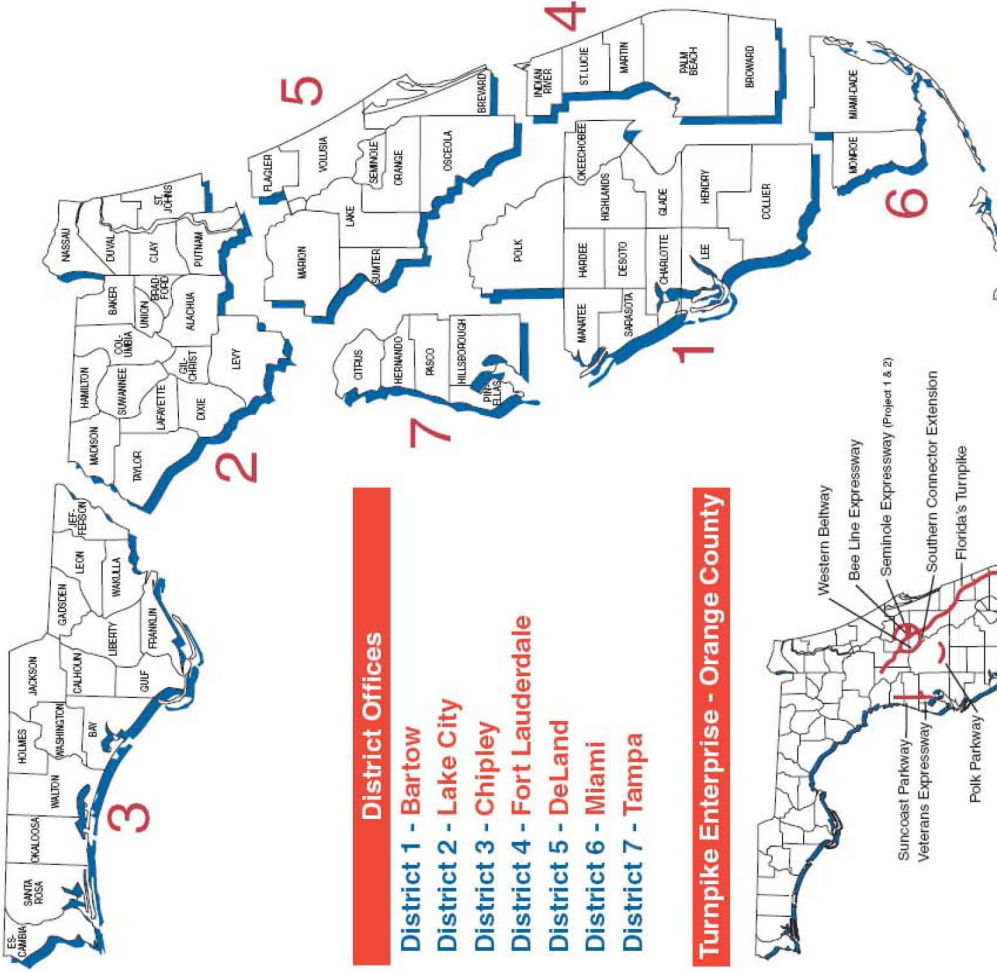
2. Ensuring that 90% of department-maintained bridges meet department standards; and

Capacity

3. Ensuring that the department achieves 100% of the acceptable maintenance standard on the state highway system.



FDOT DISTRICTS



District Offices

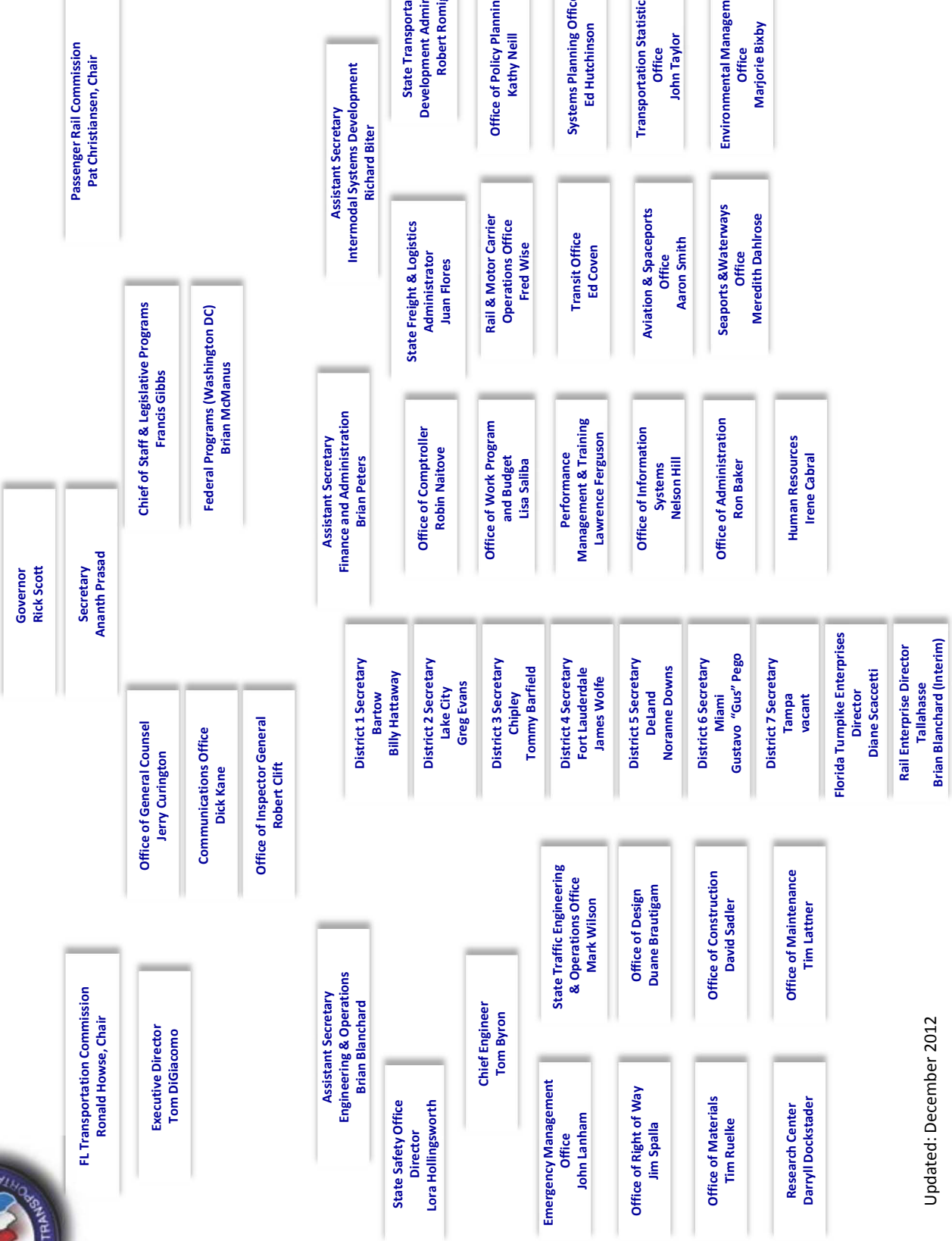
- District 1 - Bartow
- District 2 - Lake City
- District 3 - Chipley
- District 4 - Fort Lauderdale
- District 5 - DeLand
- District 6 - Miami
- District 7 - Tampa

Turnpike Enterprise - Orange County





ORGANIZATION





FLORIDA TRANSPORTATION COMMISSION

The Florida Transportation Commission is composed of nine commissioners appointed by the Governor and confirmed by Senate for four-year terms

Primary statutory functions:

- Reviews major transportation policy initiatives or revisions and makes recommendations on major transportation policies to Governor & Legislature
- Serves as an oversight body for the department
- Serves as a nominating committee in the selection of the Secretary of Transportation



KEY FACTS

- Decentralized Agency – Seven Districts and Turnpike Enterprise
- \$7.3 Billion Average Annual Funding (FY 2013-17)
- 6,939 Positions (*10,354 in 2001*)
- Adopted Work Program (FY 2013-17)
 - Number of Projects 9,303
 - Number of Project Phases 17,677
- Highly Privatized
 - Construction 100%
 - Toll Collections 99%
 - Design 83%
 - Maintenance 80%
 - Planning 84%



LINKAGE: GOALS TO PROGRAM FUNDING

Funding Directed by Policy and Program Objectives Directed by Law and Guided by FDOT Plans





FLORIDA TRANSPORTATION PLAN

Policy Direction

2060 FTP GOALS

**How transportation supports
Florida's future**

- Economic Competitiveness
- Quality of Life
- Quality Places

**Performance of the transportation
system**

- Safety and Security
- Maintenance and Operations
- Mobility and Connectivity



CUSTOMERS AND PARTNERS

- Traveling Public – residents, visitors and freight shippers
- 26 Metropolitan Planning Organizations (MPOs), Local Government
- USDOT, State/Federal Regulatory Agencies
- Industry
- Modal Partners (*aviation, seaports, rail, public transit operators, spaceports, waterways*)
- Community, environment, economic interests; military
- Regional Entities
- Transportation, Expressway and Bridge Authorities



TRANSPORTATION SYSTEM COMPONENTS

COMPONENT	OWNER / OPERATOR	FACILITIES
State Highways	State of Florida	12,076 Centerline Miles; 6,661 Bridges
Local Roads	Local Government	107,455 Centerline Miles; 5,051 Bridges
Public Transit	Local Agencies / SFRTA	28 Urban fixed-route systems; 1 commuter rail system (Tri-Rail)
Rail	Private Sector*	2,786 Miles
Seaports	Local Agencies	14 Seaports; 1 pending classification
Waterways	Federal & State Governments	3,475 miles of intra-coastal and Inland routes
Aviation	Local Agencies	19 commercial airports, 27 military facilities, 110 public and 636 private general aviation
	Special Districts	2 spaceports; 5 active launch facilities



FLORIDA TRANSPORTATION SYSTEM

Priorities & Funding

COMPONENT	PRIORITIES	FUNDING
State Highways	Florida Department of Transportation (FDOT) (in coordination with local partners)	State & Federal, Tolls, Local Matching
Local Roads	Local Governments	Local Sources, State & Federal for certain programs
Public Transit	Local Agencies	Local Sources, State & Federal Assistance
Rail	Private Sector	Private Sector, State Strategic Intermodal System (SIS) Funds
Seaports	Local Agencies Florida Seaport Transportation & Economic Development Council (FSTED) for State Funds	Local Sources, State & Federal Assistance, State SIS Funds
Aviation	Local Agencies	Local Sources, State & Federal Assistance, State SIS Funds



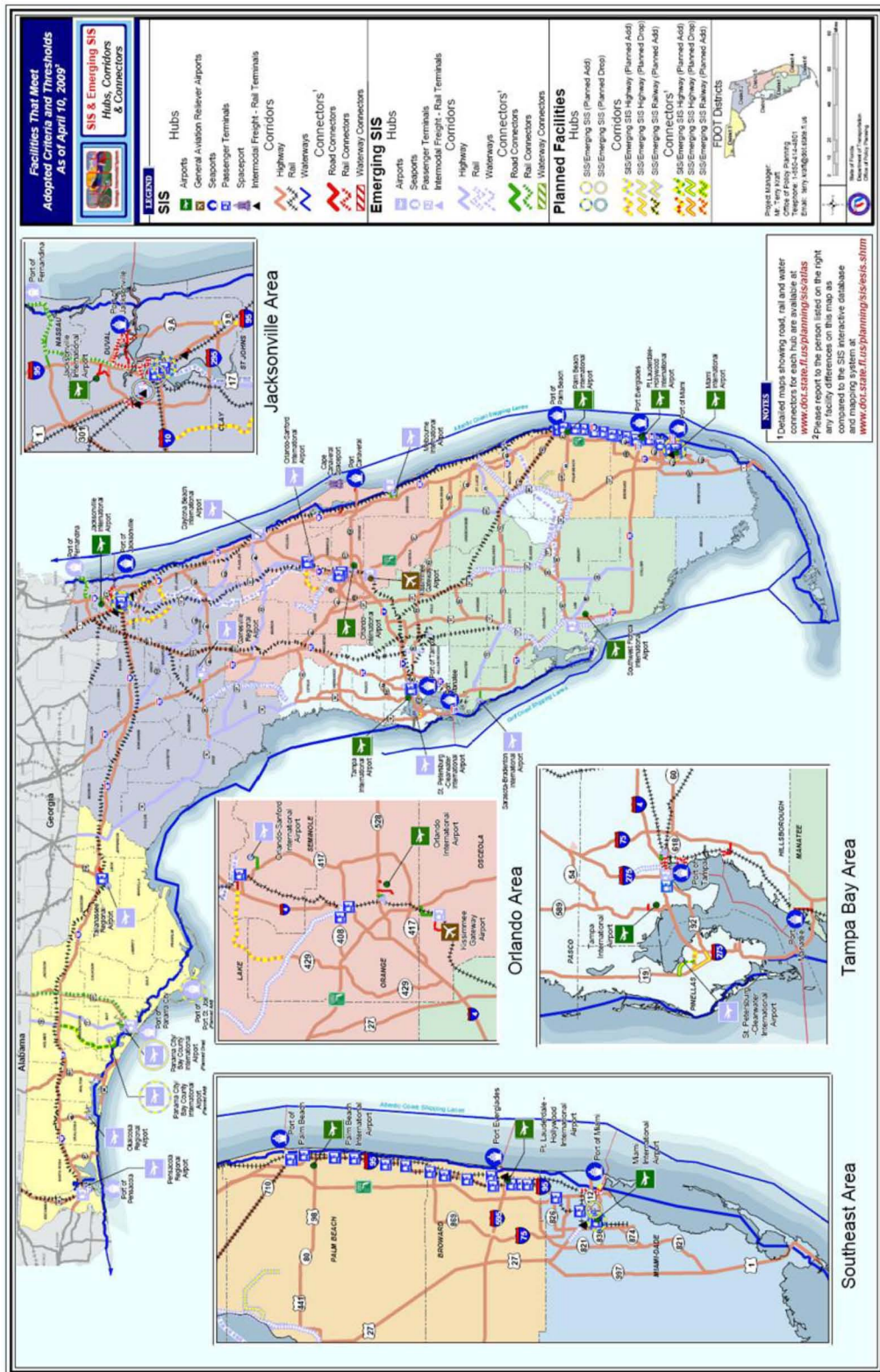
STRATEGIC INTERMODAL SYSTEM (SIS)

Development of the SIS focuses on complete end-to-end trips, rather than individual modes or facilities, and includes existing and planned facilities.

- **Highways** - All of the Interstate System and other “expressways,” along with major inter-regional arterial highways carrying a high level of both auto and freight traffic.
- **Aviation** - Major commercial airports, specific general aviation relievers to SIS airports, and Spaceports capable of handling commercial or military payloads.
- **Rail** - All passenger and major commercial freight rail corridors, and regional fixed guideway corridors.
- **Water** - Major deepwater seaports and major waterway corridors.
- **Passenger and Freight Terminals** - All major hubs of activities for passengers and/or freight that are transfer points between two or more travel modes.
- **Connectors** - Facilities that link a SIS hub/terminal or a strategic military installation with a SIS corridor. These may be roadways on the State Highway System or a local system, rail lines, or waterways.



STRATEGIC INTERMODAL SYSTEM (SIS)

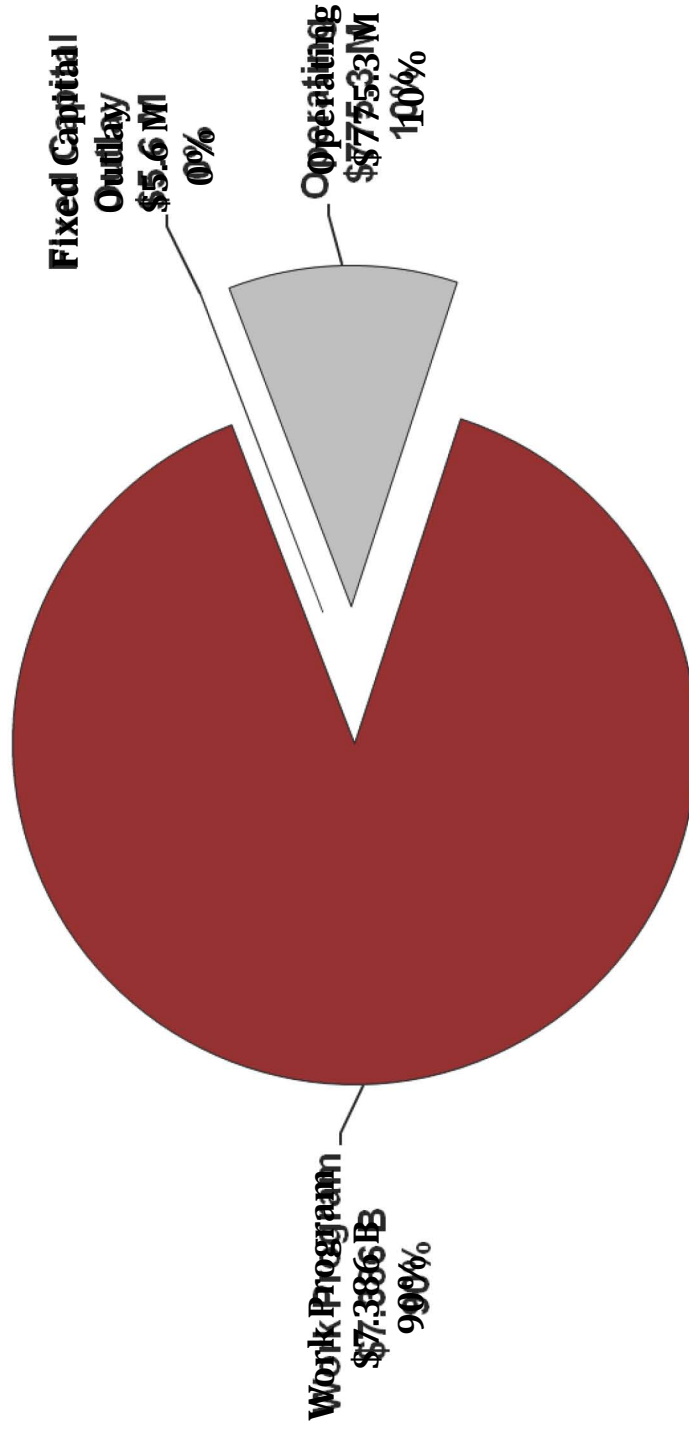




DEPARTMENT OF TRANSPORTATION BUDGET

Fiscal Years 2012-13

Total Budget - \$8.2 Billion
FY 2012-13



First Year of the Adopted Five-Year Work Program
First Year of the Adopted Five-Year Work Program



TRANSPORTATION WORK PROGRAM

PURPOSE

A five-year plan of transportation projects as defined in section 339.135, F.S.

- Developed in partnership with communities, metropolitan planning organizations, local governments, state and federal agencies, modal partners, and regional entities
- Projects must be consistent with laws, policies, program objectives and priorities



TRANSPORTATION WORK PROGRAM

PRINCIPLES

- Commitments must be planned to deplete the estimated resources of the funds for the fiscal year (s. 339.135(3)(b), F.S.)
- Cannot budget in excess of revenues received from the various sources (s. 339.135(3)(c), F.S.)
- Must allocate revenues to districts based on quantitative needs assessments for preservation (s. 339.135(4)(a)1, F.S.)
- Allocate remaining revenues by population and fuel tax collection for capacity projects as well as other program allocations for public transportation, Strategic Intermodal System, landscaping and district new production (ss. 339.135(4)(a)1; 341.052; 339.61; 334.044(26), F.S.)
- Minimize changes to the four common fiscal years contained in the previous adopted and the new tentative (s. 339.135(4)(b)3, F.S.)



FINANCING METHODOLOGY

FDOT operates on a cash flow-commitment basis

- Multi-year transportation projects start before the total amount of cash is available to fund the entire project
- Future revenues are used to pay for a project as actual expenditures occur
- The finance plan and cash forecast are used to measure and evaluate the anticipated future revenues against total and planned project commitments

FDOT is the only state agency in Florida that operates this way



WORK PROGRAM DEVELOPMENT CYCLE

ACTIVITY	MAY	JUN	JUL NEW FY	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL NEW FY
MPO ESTABLISH PRIORITIES	CYCLE STARTS													CYCLE STARTS OVER	
EXECUTIVE TEAM POLICY AND FUNDING DECISIONS															
STATEWIDE & DISTRICT PROGRAMS IDENTIFY PROJECTS															
PUBLIC HEARINGS															
COMPLIANCE AND EXECUTIVE REVIEW															
TRANSPORTATION COMMISSION REVIEW AND PUBLIC HEARING															
SUBMIT TENTATIVE WORK PROGRAM TO GOVERNOR & LEGISLATURE															
APPROVE BUDGET															
ADOPT WORK PROGRAM															



ADOPTED WORK PROGRAM *DEFINITION*

Includes:

- Approved budget for the first year
- The following four years of the Tentative Work Program
- Any legislative appropriation or law changes
- Roll forward (s. 339.135(5), F.S.)

Must be approved prior to July 1



ADOPTED WORK PROGRAM TO PRODUCE A PROJECT

Must have:

- Funds** – Designated source of funds to support project efforts (i.e., state, federal, local or other)
- Budget** – Authority granted by the Legislature to spend money
- Cash** – Actual revenues received from transportation sources



ADOPTED WORK PROGRAM

CONTROLS

Florida Transportation Commission

- In-depth evaluation of the Tentative Work Program development compliance
- Performance and production review

Monthly measurement evaluated by leadership team

- Performance – ability to deliver projects as planned
- Production – projects delivered in total

Various reports to Governor and the Legislature

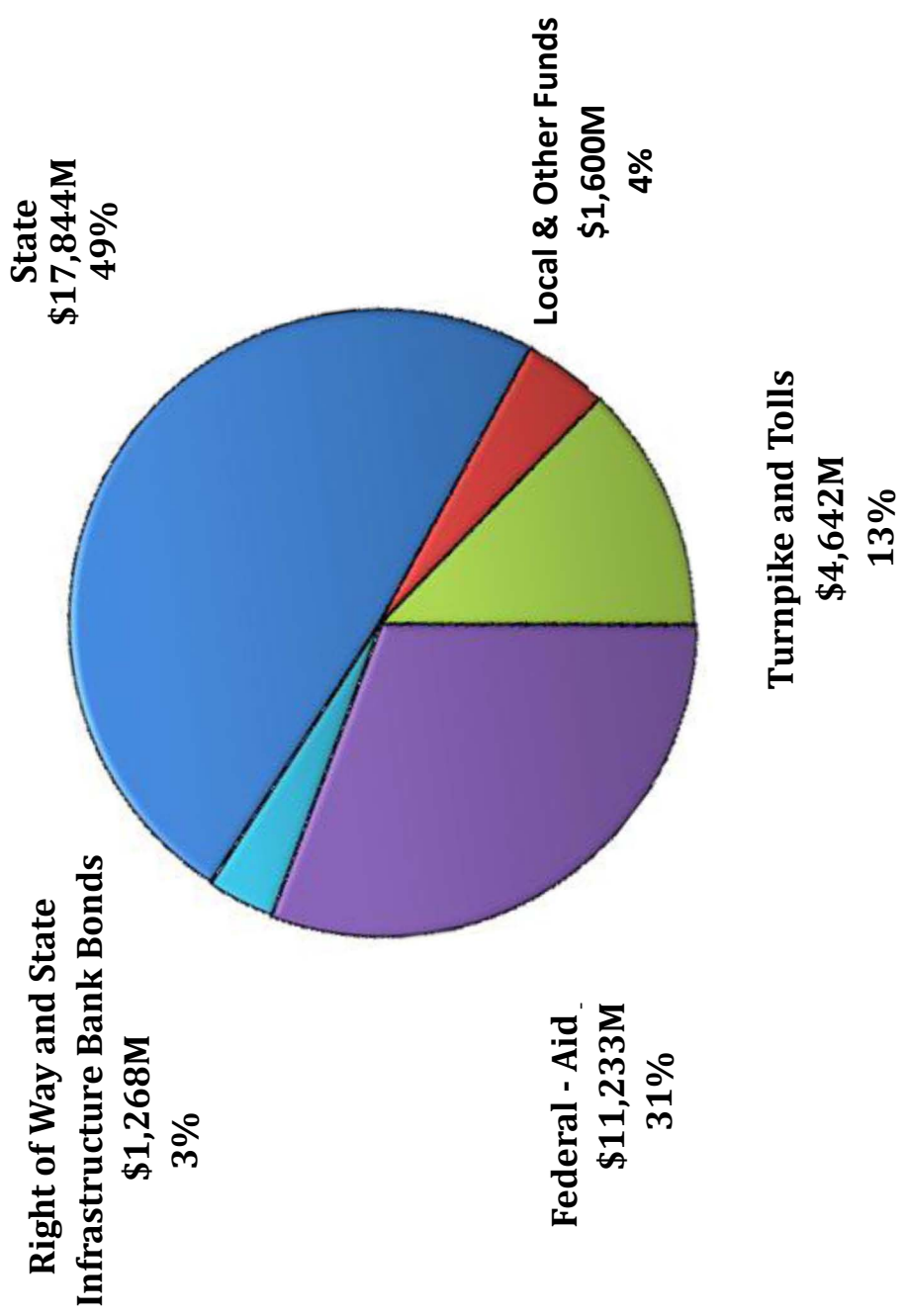
Internal and external financial audits

- By program
- By project
- By fund



FIVE-YEAR WORK PROGRAM FY 2013-17

TOTAL FUNDING BY SOURCES



TOTAL 5 YEAR ADOPTED WORK PROGRAM \$36.588B



TRANSPORTATION REVENUE

- Transportation projects usually take several years to complete and pay out. FDOT has statutory authority to commit funds based on projected cash needs and estimated cash receipts.

- FDOT’s ability to design and construct highways, airports, and transit facilities depends entirely on the amount of funds raised by these user fees/taxes.

- FDOT continuously looks for short and long term funding options

STATE TRANSPORTATION TRUST FUND

FISCAL YEAR 2011-12 RECEIPTS

SOURCE	AMOUNT (Millions)	PERCENT
Fuel Tax	\$1,801	33.48%
Aviation Fuel Tax	\$13	0.25%
Motor Vehicle Fees	\$678	12.59%
Rental Car Surcharge	\$109	2.03%
Documentary Stamps	\$114	2.13%
Miscellaneous Revenue	\$105	1.95%
Reimbursements/Participations*	\$580	10.78%
Interest	\$8	0.15%
Federal Aid	\$1,972	36.64%
Total	\$5,381	100.00%

*Note: Reimbursements from the Turnpike are paid from the revenues shown in the Turnpike chart below.

FLORIDA’S TURNPIKE ENTERPRISE

FISCAL YEAR 2011-12 REVENUES & BONDS (UNAUDITED)

SOURCE	AMOUNT (Millions)	PERCENT
Tolls and Concessions	\$612	84.97%
Bond Proceeds	\$108	15.03%
Total	\$720	100.00%



2012-13 FDOT BUDGET

	Amount (Millions)	Unlike most other state agencies which can submit unconstrained budget requests, FDOT must submit a budget request that is balanced to available resources.
Salaries and Benefits	436.5	
Other Personal Services Expenses	1.2 52.7	
Contracted Services	44.6	
Transportation Materials/Equipment Operating Capital Outlay	41.0 4.4	
Vehicle Acquisition	4.3	
Toll Contracts	0	
Transportation Disadvantaged Other Special Categories	108.9 46.5	
Transfers to Other Agencies	35.2	
Subtotal Operating	775.4	
Fixed Capital Outlay	5.6	
FDOT Work Program (inc. debt service)	7,381.8	
Department Total	8,166.7	



PROJECT DEVELOPMENT TO COMPLETION

Project Development & Environmental

Studies |||||||

Public Hearings ||||

Final Study Report & Environmental Document

Development & Design

Obtaining Permits

Appraise, Acquire & Clear ROW

Advertise and Let Contract

Construction

1	2	3	4	5	6	7	8	9
Years								



CASH FLOW VS. COMMITMENT

State Transportation Trust Fund Annual Low Point Cash Balance & Contractual Obligations

- In order to improve Florida’s transportation systems in the future, there is an average of almost \$6.7 billion planned project commitments per year for the next five years.

- At any one time, FDOT carries more than \$6 billion of outstanding commitments to transportation contractors while working with a projected cash balance between \$200 and \$250 million.

- Over the next three years, the cash balance low point is expected to be less than 3% of commitments.

	Outstanding Obligations	Cash Balance
	\$8,000	
	\$7,000	
	\$6,000	
	\$5,000	
	\$4,000	
	\$3,000	
	\$2,000	
	\$1,000	
	\$0	

Millions

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AVERAGE CASH PAYOUT RATES

Program Area	1 st Year	2 nd Year	3 rd Year	4 th Year	5 th Year	6 th Year	Total
In-House Support	100%	0%	0%	0%	0%	0%	100%
Consultant Support	25.7%	46.4%	23.3%	4.6%	0%	0%	100%
Construction	11.3%	43.6%	31.0%	12.3%	1.8%	0%	100%
Freight Logistics & Passenger Ops	11.6%	39.7%	30.7%	14.0%	4.0%	0%	100%
Right of Way	12.6%	20.0%	20.0%	20.0%	20.0%	7.4%	100%

Work Program FY 2013

(dollars in millions)

		Construction Project Cash Flow					
COMMITMENT	1 st Year	2 nd Year	3 rd Year	4 th Year	5 th Year	6 th Year	Total
\$100	\$111.3	\$43.6	\$31.0	\$12.3	\$1.8	\$0.0	\$100



TRANSPORTATION IS VITAL TO FLORIDA'S ECONOMIC RECOVERY

Jobs

Every \$1 billion spent on highways supports 28,000 jobs and one-third of those are in construction-related employment.

Overall, employment in the transportation, trade, and utilities sectors comprises 20% of total employment in Florida.

Economy

Sustaining the performance of Florida's transportation system enables a strong competitive Florida economy.

Over the next five years, the FDOT work program will increase Florida's Gross State Product by over \$11 billion in increased productivity.

Return on Investment

Every dollar invested in transportation is estimated to result in a return of nearly \$5 in user and economic benefits to Florida's residents & businesses.



FLORIDA DEPARTMENT OF TRANSPORTATION

Ananth Prasad, Secretary

Burns Building

605 Suwannee Street * Tallahassee, FL 32399